

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

TRADE

Europe looks to  
its own backyard

Page 8

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Thursday June 7 1990

No. 31,167  
THE FINANCIAL TIMES LIMITED 1990

## World News

### Hardline Albania takes U-turn out of isolation

Hardline Communist Albania, a dramatic U-turn, said it wanted to join the Conference on Security and Co-operation in Europe and would adopt the principles of the 1975 Helsinki Accords. Page 16.

### Klerk initiative seeks approval to end rule of emergency rule in South Africa

President F.W. de Klerk sought approval to end four years of emergency rule in South Africa and officials would announce the decision in parliament today. Key 2, Page 5.

### German arms cuts to 100,000 soldiers

Germany is to cut its armed forces to 100,000 soldiers in the present 135,000, reduce combat readiness to minimum and focus on training and militia tasks.

### Smuggling ring arrested

Immigration officials say a smuggling ring which allowed Chinese to enter the country via Panama was broken up.

### Prisoners seized in Yugoslavia

Yugoslav police seized about 500 prisoners during a roundup in a border crossing in Yugoslavia.

### Death sentences in China

Twenty people were sentenced to death in China at mass public trials as part of a crackdown against crime. Prisoners 2, Page 4.

### Shanghai treaty signed

China and New Guinea signed a bilateral trade treaty that could see the two countries trading goods before the end of the year.

### Deaths detained in Afghanistan

Deaths detained in Afghanistan and sealed off their shrines to thwart protests on the anniversary of the invasion of Sikhdom's Golden Temple in Amritsar.

### Embassy reopens in Afghanistan

Britain will reopen its embassy in Afghanistan on June 15, a year after it was closed when the Taliban took power.

### Strike hits Greece

Teachers stopped, schools closed in Greece as more than a million teachers joined a 24-hour nationwide strike against economic austerity measures.

### Philippines charge Senator

Philippines will file charges against Senator Juan P. Enrile of a role in the failed coup.

### German miners die

11 people were believed to have died when a gas explosion hit a coal mine in Germany.

### Andean round-up

Andean troops killed 29 rebels captured 63 when they raided guerrilla hideouts in north-east, military sources on Wednesday.

### Air crash

Airliner with 43 passengers and crew crashed near Atlanta in the Amazon region. Fourteen people died, including the pilot.

### Stops rumours

Stops rumours of a nuclear explosion in the Soviet Union. "nuclear cloud" over Moscow turned out to be a gas leak.

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## ABB plans for \$1.5bn annual sales in E Europe

Asea Brown Boveri, Swedish-Swiss electrical engineering group, is planning to have annual sales of \$1.5bn in eastern Europe by the mid-1990s, Mr Percy Barnevik, ABB's chief executive, said.

"It will be a fairly big jump in turnover, but it will not change the total picture (of ABB)", he said. Mr Barnevik is one of the first heads of a leading European company to announce sales targets for the newly liberalising eastern bloc. Page 17.

**MARKETS:** The Tokyo over-the-counter market was the focus of attention as stocks on the first session firmed slightly, but an absence of influencing factors drove most investors to the sidelines. Renewed worries about the cost of German unification pushed Frankfurt lower in a generally quiet day for European bourses. Back page, Section II.

**WEST GERMANY:** German government bond market continued to weaken as economic statistics pointed to a very buoyant German economy. Page 26.

**CHICAGO:** Futures markets and their defenders in Congress pledged to defeat the US Treasury's long-awaited proposal to shift regulatory authority for stock index futures from the Commodities Futures Trading Commission to the Securities and Exchange Commission, which the Treasury sent to Congress late on Tuesday. Page 16.

**US:** Trade representative, Julius Katz insisted that the US use of unilateral trade sanctions was "a self-liquidating problem" which would disappear once trade negotiators agreed to a strong "rules-oriented structure" within the international trading system. Page 3.

**SOUTH AFRICA:** The gold mines responsible for nearly a quarter of the country's output of the precious metal, are looking for a way to make their operations profitable at today's low gold prices, according to Mr Robin Fimbridge, chairman and chief executive of Gold Fields of South Africa. Page 28.

**ISRAEL:** Tested an offshore oil and gas discovery promising hopes that it might have made a significant energy find, and sending oil shares rocketing on the Tel Aviv Stock Exchange. Page 7.

**BANK OF GREECE:** Bank of Greece and Commerce International is cutting about 500 jobs from its UK workforce and closing down 17 UK branches. Page 16.

**ARGENTINA:** The Minister of Public Works announced the surprise decision by American Airlines to withdraw from the race to purchase Aerolineas Argentinas, which is due to be privatised by the end of July. Page 20.

**PHARMACEUTICAL:** Wholesalers in western Europe have formed an association to take advantage of the planned harmonisation in the licensing rules for medicines after 1992. Page 3.

**HITACHI:** Japanese electronics group, launched a new mainframe computer which it claims is the world's fastest. The announcement will increase pressure on other manufacturers, including IBM of the US, the dominant producer, to hasten the introduction of new models. Page 6.

**THE WEST'S:** record of aid for Africa in the past decade "can only be characterised as one of failure", Sir William Rye, Executive Vice President of the International Finance Corporation said. Page 7.

**SWITZERLAND:** has formally applied for membership of the International Monetary Fund after having had close informal ties for many years. Page 2.

## Gorbachev faces renewed ethnic violence

By Layla Boulton in Moscow

**PRESIDENT** Mikhail Gorbachev, the Soviet leader, faced a renewed explosion of ethnic violence in the troubled Central Asian republics yesterday as the death toll from two days of rioting in the republic of Kirghizia rose to 40.

The Kirghizia riots are among the worst in a recent series of bloody disturbances in the southern Soviet republics, sparked by some of the Soviet Union's most acute poverty and a resurgent nationalism.

As in the eruption of racial violence in Azerbaijan earlier this year, and in the nearby republic of Tajikistan in February, the disturbances in Kirghizia have swiftly turned into an assault on representatives of Soviet power in the republic, particularly members of the Communist Party.

Mr Anatoly Lukyanov, the chairman of the Soviet parliament, yesterday said fighting between ethnic Uzbeks and Kirghizians had spread to outlying areas of the republic

after erupting over a land dispute in the town of Osh on Monday.

More than 200 people were injured and casualties included 21 policemen.

The disturbances reached Frunze, the Kirghiz capital, yesterday where police fired shots in the air to disperse students who threw stones at a senior Communist Party leader.

Mr Lukyanov told the Soviet parliament, without mentioning events in Frunze. He said the town of Osh was under curfew and that extra troops had been sent in from the neighbouring republic of Turkmenia to help

Continue on Page 18



## EC political crisis looms over ban on British beef

By Tim Dickson in Brussels

**FRANCE** and West Germany were last night standing by their refusal to revoke their controversial ban on imports of British beef, threatening to turn the row over bovine spongiform encephalopathy, or mad cow disease, into a major political crisis for the EC.

There were still some faint hopes, however, of finding a compromise solution, after preliminary negotiations at an emergency meeting of EC farm ministers in Brussels last night.

Mr Michael O'Kennedy, the Irish Farm Minister and chairman of the meeting, during said during a break in the talks that it had been "a reassuring first round".

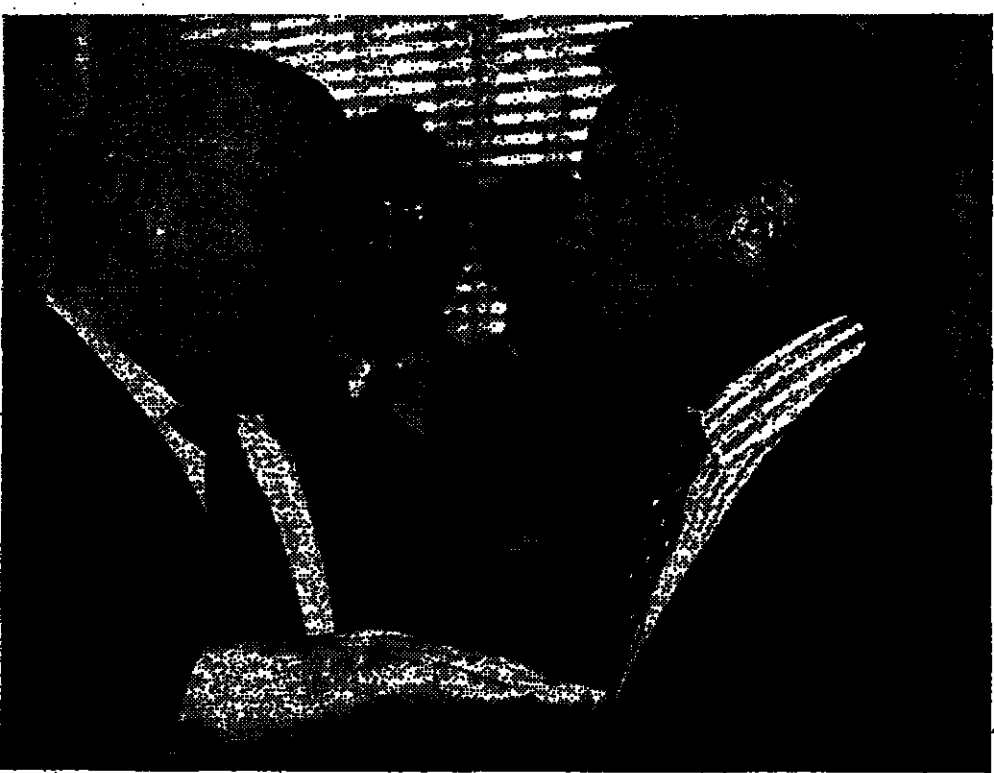
Officials confirmed that the possibility of additional certification, a suggested system under which the EC would somehow certify beef as BSE-free - was being explored but emphasised that there was a long way to go.

Whatever the outcome the continuing bitterness of the dispute will add to the damage already inflicted on the EC beef industry by the BSE scare and undermine what many see as fundamental principles of the EC single market.

A senior EC diplomat lamented last night: "This whole saga has cast a cloud over the Community just when we are trying to advance towards political union."

Both sides had something to celebrate by mid evening, with Italy throwing its hat into the Franco-German camp and imposing its own ban, while the EC Scientific Veterinary Committee apparently backed the British position at a meeting early in the day.

A committee communiqué declared: "In the light of present knowledge, meat derived from bovine animals in countries in which BSE occurs is



West German Agriculture Minister Ignaz Kiechle (left) and his French counterpart Henri Nallet at yesterday's crisis meeting of EC farm ministers to discuss the ban on British beef

not considered to be a danger to public health."

Mr John Gummer, UK Agriculture Minister, immediately welcomed the opinion saying it had "clearly reaffirmed the view that British beef is perfectly safe."

Neither France nor Germany, however, appeared in a mood to follow Mr Gummer's advice and after discussing with the Irish Presidency of the EC, they made their positions clear when the formal council proceedings began.

Mr Henri Nallet, the French

Agriculture Minister, said he had introduced the British beef ban for two reasons. One was that since January the possible risk of the transmissibility of the disease had changed (a point he did not apparently explain). The other was the need to avoid the type of "psychosis" that has affected consumers in the UK.

In an interview to Agence France Presse before the meeting, Mr Nallet said that "Benefit of the doubt must go to the consumer." He twice expressed his wish that the EC Commis-

sion "should fully assume its responsibilities for managing the markets."

The ministers from West Germany and Italy both cited "public health" as justifications for their own embargos. The Italians said they had been refusing entry for British beef since June 2.

Comments by Dutch and Irish Ministers last night suggested that they supported the British position but the Spanish and Portuguese said further EC measures were needed.

## W German economy set to exceed 4% growth

By David Goodhart in Bonn

**WEST GERMANY'S** economy grew by 4.4 per cent compared with the first quarter of 1989, driven by investment and private consumption.

It looks set to fulfil Finance Ministry expectations of a growth rate above 4 per cent for the year as a whole.

Mr Helmut Haussmann, Economics Minister, said yesterday that the continuing dynamism of the West German economy - which at the end of last year had been expected to grow by only 3 per cent in 1989 - created an excellent springboard for the challenges of unity.

The Finance Ministry also stressed that the DM160bn (\$94.7bn) in extra tax revenues that it was expecting over the next five years thanks to the higher growth trajectory could be higher still if the first-quarter growth rate continued.

The 1990 estimate of an extra DM85bn in tax revenues was based on an annual growth figure of 3.5 per cent and the 1989 extra revenue of DM28.5bn was based on 3.3 per cent, both of which are now likely to be surpassed.

West Germany's trading partners will also be pleased that growth is no longer export-led.

Compared with the first quarter of 1989, imports (12.7 per cent) rose faster than exports (10.2 per cent), although comparing the first quarter of 1989 with the last quarter of 1988 exports (8 per cent) were once again rising faster than imports (5 per cent).

According to a report published yesterday from the Hamburg Economic Research Institute German unity should give a further push to reducing the West German trade surplus.

Continued on Page 16

## Executive of former B&C unit accused in \$100m share plot

**THE HEAD** of securities at GIL Nominees, a former subsidiary of British & Commonwealth Holdings, the failed UK financial services group, was involved in a "staggeringly simple" plot to steal shares worth up to \$20m (\$100m), a jury at Southwark Crown Court in London was told yesterday.

The share certificates were to be used to persuade a Swiss bank to lend \$20m for a bogus property development, according to the prosecuting counsel, Mr Bruce Houlter.

Administrators were appointed on Sunday to run British & Commonwealth in one of the biggest corporate collapses in British history. No link was apparent, however, between the failure of the company and the case which came to court yesterday.

Mr Colin McCullough, 45, former head of securities at GIL Nominees, Mr Michael Beasley, 46, and Mr Patrick Barry, 54, both unemployed, deny conspiracy to steal shares and conspiracy to make an implement to manufacture share certificates between January 1 1988 and June 13 1988.

Expected sales of parts of British & Commonwealth failed to materialise yesterday. It was also announced that Stock Beach Securities, the market-making arm of B&C's Stock Group subsidiary, had ceased trading. It dealt in shares of small companies. Report, Page 17. Analysis, Page 11.

Mr Houlter said Mr McCullough had been approached by Mr Barry, "the promoter and prime mover of this little scheme. McCullough was the inside man and Michael Beasley was the fixer."

The court heard that Mr Beasley knew Mr McCullough because they had worked together in the City of London and introduced Mr Barry to him.

Mr McCullough was responsible for all UK shares held by GIL Nominees, a B&C subsidiary at the time of the alleged offences. GIL held securities for other companies and individuals, the jury heard.

they had gone missing in the mail. Duplicates would be sent to replace the stolen shares.

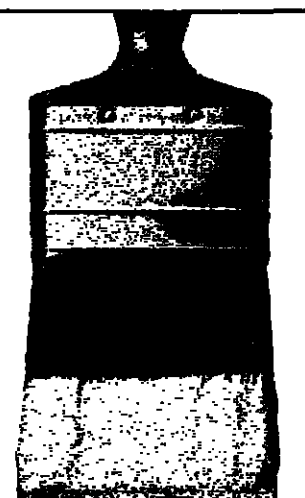
"Astounding as it may seem in the City of London, at times of high activity shares do sometimes go missing and duplicates are then applied for," said Mr Houlter.

The court heard that Mr McCullough passed over the company seal - "a much guarded piece of machinery" - to Mr Barry. Mr Houlter said it was to be used to forge documents to show that the defendants were lawfully entitled to be in possession of the shares.

The court heard that an American named only as Ron set up a nominee company into whose name the stolen shares worth between \$40m and \$50m - would be transferred.

A Swiss bank was to have been approached and, using the shares as security, asked for \$20m to fund a building development in California.

The jury heard that police had had the men under surveillance and made arrests before the scheme was put into operation.



## Goodbye paintshop. Hello, Colorcoat.

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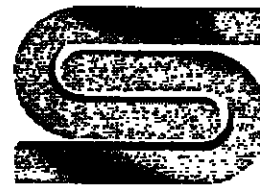
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## MARKETS

<b>STERLING</b> New York lunchtime: \$1.6855 London: \$1.6885 (1.684) DM2.8475 (2.8475) FF9.8075 (9.8) SF2.4125 (2.4175) ¥167.50 (267.4) £ Index 92.5 (92.5) <b>GOLD</b> New York: Comex Aug \$361.0 (363.6) London: \$367.25 (368.75) <b>IN SEA OIL (Argus)</b> Brent 16-day Jul \$15.975 (15.925) Chief price changes yesterday: Page 17	<b>DOLLAR</b> New York lunchtime: DM1.6885 FF9.8075 SF1.4220 ¥162.50 London: DM1.6870 (1.6905) FF9.800 (9.7) SF1.4225 (1.426) ¥162.50 (162.5) £ Index 92.5 (92.5) Tokyo close: ¥162.90 <b>US LAMINATED STEEL</b> Fed Funds 8.25% 3-mo Treasury Bill: yield: 7.952% Long Bond: 103.2 yield: 8.441%	<b>STOCK INDICES</b> FT-SE 100: 2,593.5 (-21.6) FT Ordinary: 1,891.0 (-12.5) FT-A All-Share: 1,151.07 (-0.7%) New York lunchtime: DJ Ind. Av. 2,914.08 (-10.92) S&P Comp 365.20 (-1.44) Tokyo: Nikkei 32,953.50 (+31.88) <b>LONDON MONEY</b> 3-mo interbank close: 15.3-15.4% (15.2) Libor long gill futures Sep 83.2 (84.2)
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<b>Mitterrand pricks French conscience over low-paid</b> President Mitterrand is only too aware of the extent to which France's economic success has been built on the backs of the low paid. But now it is beginning to show in his declining popularity in the polls. Page 6	<b>Editorial Comment</b> 14 <b>Financial Futures</b> 26 <b>Stock Markets</b> 28-30 <b>Gold</b> 29-31 <b>Int. Capital Markets</b> 12 <b>Unit Trusts</b> 28-30 <b>Lex</b> 18 <b>Management</b> 12	<b>16,11</b> <b>20-21</b> <b>19</b> <b>22</b> <b>23</b> <b>25</b> <b>26</b>
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## AMERICAN NEWS

## Anti-trust limit move opposed

By Peter Riddell, US Editor, in Washington

THE Bush administration will seek to remove limitations on foreign investors embodied in a bill approved late on Tuesday by the House of Representatives. The bill would extend immunity from existing anti-trust regulations to manufacturing joint ventures.

The White House backs the broadening of anti-trust exemption but opposes a limit on foreign participation of no more than 30 per cent in any of the companies involved and a provision that the facilities of such joint ventures must be in the US. Officials argue that such limits are inconsistent with the US's international agreements.

The Senate has yet to hold hearings on a similar measure, though this would not exclude foreign investors from the anti-trust exemption. The White House will favour this version.

The fate of the bill is uncertain because Senator Howard Metzenbaum, Democratic chairman of the Senate subcommittee on anti-trust matters, opposes the overall extension of anti-trust exemption.

Foreign governments and investors have lobbied against the restrictive aspects of the measure, arguing that these would discourage foreign participation in joint ventures.

Supporters of the restrictions on foreign involvement argue that many overseas governments give their companies far more help than does the US in the form of subsidies and otherwise.

## Brazil to consider 'debt for nature' conversion

BRAZIL'S President Fernando Collor de Mello said yesterday that the Government would consider trading part of Brazil's \$114bn foreign debt for programmes to preserve the Amazon, AP reports from Rio de Janeiro.

Until now, the Government has rejected these "debt-for-nature" swaps on grounds that they would violate national sovereignty.

But when asked if the Government would consider debt-for-nature swaps in forthcoming negotiations with foreign creditors, Mr Collor said: "We are open to dialogue. There is no difficulty in us debating the possibility of conversion of debt for ecological projects in the country."

Mr Collor also said that army troops would be used to stop slash-and-burn devastation in the Amazon region as part of a new campaign to protect the world's largest wilderness.

"Our soldiers, besides being the guardians of our frontiers,

will be the guardians of our Amazon rainforest," he told reporters at a remote ranch in Brazil's Pantanal region in the western Amazon state of Mato Grosso do Sul, near the Bolivian border.

"We don't want to build an ecological sanctuary," Mr Collor said. "But we need to preserve the forest so we ourselves can progress."

Mr Collor said that troops stationed in jungle outposts along Brazil's borders with Venezuela, Peru, Colombia and Bolivia would patrol the Amazon on foot and in army helicopters and arrest those found illegally clearing the rainforest.

Scientists equipped with satellites are to alert troops and rangers to burnings, often caused by poor migrants and ranchers who seek to clear the forest for planting and grazing in the dry months of June, July and August.

"If we don't work to stop the continued burnings, the devastation will increase rapidly,"

he said. Mr Collor said the operation would be mounted within 60 days, but he gave no other details.

The carbon dioxide gas produced by the burning is believed to add to the greenhouse effect that is warming the earth's surface.

Recent studies by the Brazilian Space Research Institute show that the entire 2m square mile Amazon could be wiped out in 50 to 100 years if deforestation continued at its present rate.

Independent studies show some 12 per cent of the jungle has been destroyed, though the Government claims the correct figure is 5 per cent.

● An aircraft with 41 passengers crashed in Brazil's Amazon region near the Trans-Amazonian highway yesterday killing 14 passengers, an airline spokesman said, Reuter reports. The aircraft was on a flight from Belem, north of Rio de Janeiro, to Culaba in the interior.

## California voters double state's tax on petrol

By Louise Kehoe in San Francisco

CALIFORNIAN voters have passed measures that will double the state's tax on petrol sales, ending 10 years of resistance to raising state taxes.

Electorates also approved on Tuesday companion measures to lift California's constitutional spending limit and allow the sale of nearly \$8bn in bonds to fund improvements in the state's over-burdened transportation system.

The petrol tax rise - expected to realise \$15.5bn over ten years - will double the state's 9-cents-a-gallon tax via graduated steps over the next five years. Also, the so-called Gann Limit on state spending was raised to allow the extra revenue realised to be spent.

Supporters of the proposition argued that road congestion is choking the state's economy by restricting the movement of goods and services, producing tons of smog, and discouraging businesses from expanding in California.

California voters also nominated, in the Democratic Party's gubernatorial primary, Ms Dianne Feinstein, former San Francisco mayor.

Peter Riddell adds from Washington: The Californian results were keenly awaited in Washington, not only because of the importance of control of the governor's office for influencing the forthcoming changes in Congressional district boundaries (and hence the control of up to a dozen House of Representatives seats after change in public mood in the results of various propositions).

The administration and Congress will want to digest the clear, though not overwhelming, vote in favour of a doubling of the state's low petrol tax to finance road-building and mass transit.

There have been signs in recent national opinion polls of a drop in opposition to tax increases, but the federal bud-

get negotiators will be cautious about assuming that the Californian vote can translate into possible support for an increase in national taxes. However, it will keep open the debate in Washington.

Elsewhere, in various primary races for elections in November, Mr Harvey Cantt became the first black person for well over a century to be nominated for a statewide race in North Carolina. The former mayor of Charlotte comfortably won a Democratic run-off poll to challenge for the seat of Senator Jesse Helms, the controversial incumbent right-wing Republican. The contest will attract national attention, and money.

In several states supporters of abortion rights won primary races, notably in Iowa where Mr Don Avenson, state House Speaker, won the Democratic Party's nomination for the governorship against an anti-abortion opponent.

## Budget talks resume

By Peter Riddell in Washington

BUDGET negotiations between the Bush administration and congressional leaders resumed yesterday, after a near two-week break, with no expectation of any early agreement.

The two sides are still discussing the size of a multi-year deficit reduction package, though this will probably start in the \$46bn-to-\$56bn range for the 1991 fiscal year.

They have not begun to consider the balance of possible measures.

The White House is trying to step up the pressure for an early agreement, but congressional Democratic leaders are wary of being blamed for any tax increase, especially in this congressional election year. No serious bargaining is expected until next week at the earliest.

To complicate matters, the House of Representatives is due to start drafting appropriations bills on individual spending programmes and the Senate may go ahead with a preliminary budget resolution. Republican Senator Phil Gramm has warned that passage of spending bills would "represent a virtually insurmountable obstacle to negotiating a good-faith compromise on the budget."

The talks yesterday and today are focusing on defence spending and international commitments, with Mr Dick Cheney, Defence Secretary, and Mr Brent Scowcroft, National Security Adviser, meeting the 22-member negotiating team.

## Banking chiefs press case for wide-ranging reforms in US financial regulation

THE PRESSING need for major reform of US financial regulation is a leading topic of the International Monetary Conference in San Francisco this week, David Lascelles reports from San Francisco.

The gathering of top commercial and central bankers from around the world heard warnings from various speakers that the US banking system faces severe pressures in the 1990s which would require Congressional action.

These include:

● Low profitability caused by over-

regulation and by competition from non-banks.

● The US savings and loan crisis, whose full size cannot yet be measured but whose cost will have to be borne by the US taxpayer.

● The US deposit protection system, which guarantees depositors against all losses, encourages banks to take excessive risks.

● The inability of banks to offer the full range of services, including securities finance, demanded by their customers.

● A proliferation of financial regula-

tors who do not always co-ordinate their work.

Mr Gerry Corrigan, president of the New York Federal Reserve Bank, favours substantial regulatory reform. He warned that the US was falling behind Europe in dealing with the changes of the industry.

Mr Denis Weatherstone, chairman of J.P. Morgan, the fourth largest US bank, warned that what he called the confused and inadequate US regulatory structure made it even harder for the US to manage financial crises.

The frustrations of commercial

bankers were echoed by Mr Bill Butcher, chairman of Chase Manhattan Bank, the second largest US bank, who said his bank was still considering whether to give up its banking licence if this became feasible.

The attractions of competing in financial services from a non-banking standpoint were underlined by Mr Philip Benton, president of Ford Motor Company, which has entered the lending and leasing business and has assets of \$115bn, but without the need for a banking licence. He told the bankers that his company expects

financial services to make a growing contribution to profits, rising from its present 15 per cent level.

Bankers also expressed their worries about environmental issues. Although they now put "green" considerations into their lending decisions, they are worried by recent court decisions in the US which effectively give cleansing first claim on a bankrupt company's resources, and so make lenders second class creditors. Bankers warned that this would complicate lending to vulnerable companies.

## Economy polarises wary Peru voters

Sally Bowen on a neck-and-neck election

THE CANDIDATES in Peru's bitterly-fought presidential election campaign are running neck and neck before the final round of voting on Sunday. The last opinion polls published two weeks ago showed about 12 per cent of the electorate undecided.

Since the first round on April 8, when novelist Mario Vargas Llosa received 37 per cent and agricultural engineer and ex-university rector Mr Alberto Fujimori 24 per cent of the vote, it has been clear that the election has exposed historic divisions in Peruvian society.

Racism briefly raised its head - Mr Fujimori is the son of Japanese immigrants - and was followed by a warning from the Roman Catholic Arch-

bishop of Lima about the fact that Mr Fujimori - though himself a Roman Catholic - was heavily supported by Peru's tiny minority of evangelists.

Add to this the fact that Mr Vargas Llosa is broadly backed by the upper and middle classes and big business and Mr Fujimori by small businessmen, workers, peasants and Peru's underemployed, and it makes for the most polarised election in decades.

A two-and-a-half hour television marathon last Sunday was less noteworthy for policy clarifications than for the frequent outbursts of animosity between the two.

Peru's economic plight has been the dominant election issue throughout the campaign. Accumulated inflation over the five years of Mr Alan Garcia's American Popular Revolutionary Alliance government (Apra) has reached a staggering 1m per cent. Over the same period, gross domestic product has fallen 5 per cent, despite an initial burst of growth in the first two years, and per capita production remains around the levels of 30 years ago.

Mr Vargas Llosa's Democratic Front (Fredemo) economic programme is the technically clearer and simpler to administer. It calls for an immediate, "radical" attack on inflation, with a "drastic reduction of the fiscal deficit", along the lines of the Bolivian, Mexican and Chilean experiences. Under a Fredemo government, Peru would be transformed into a free market economy, ending the "mercantilist" practices, monopolies and protectionism to which local business

has long been accustomed. The state's role would be reduced to providing essential health, education and communications services and publicly-owned enterprises, currently costing Peru \$2,500m (£1,500m) annually, would be privatised.

Mr Vargas Llosa's request for a clear first-round mandate for this economic programme was, however, rejected by voters, whose nervousness at the prospect of an Argentinian-style "shock" adjustment was exploited by left-wing and Apra allies. Mr Fujimori, who like his opponent headed first widespread disillusionment with traditional parties, is also a political debutant, but he has astutely made opposition to Mr Vargas Llosa's "shock" proposals the core of his programme.



Fujimori, left, and Vargas Llosa: bitter campaign

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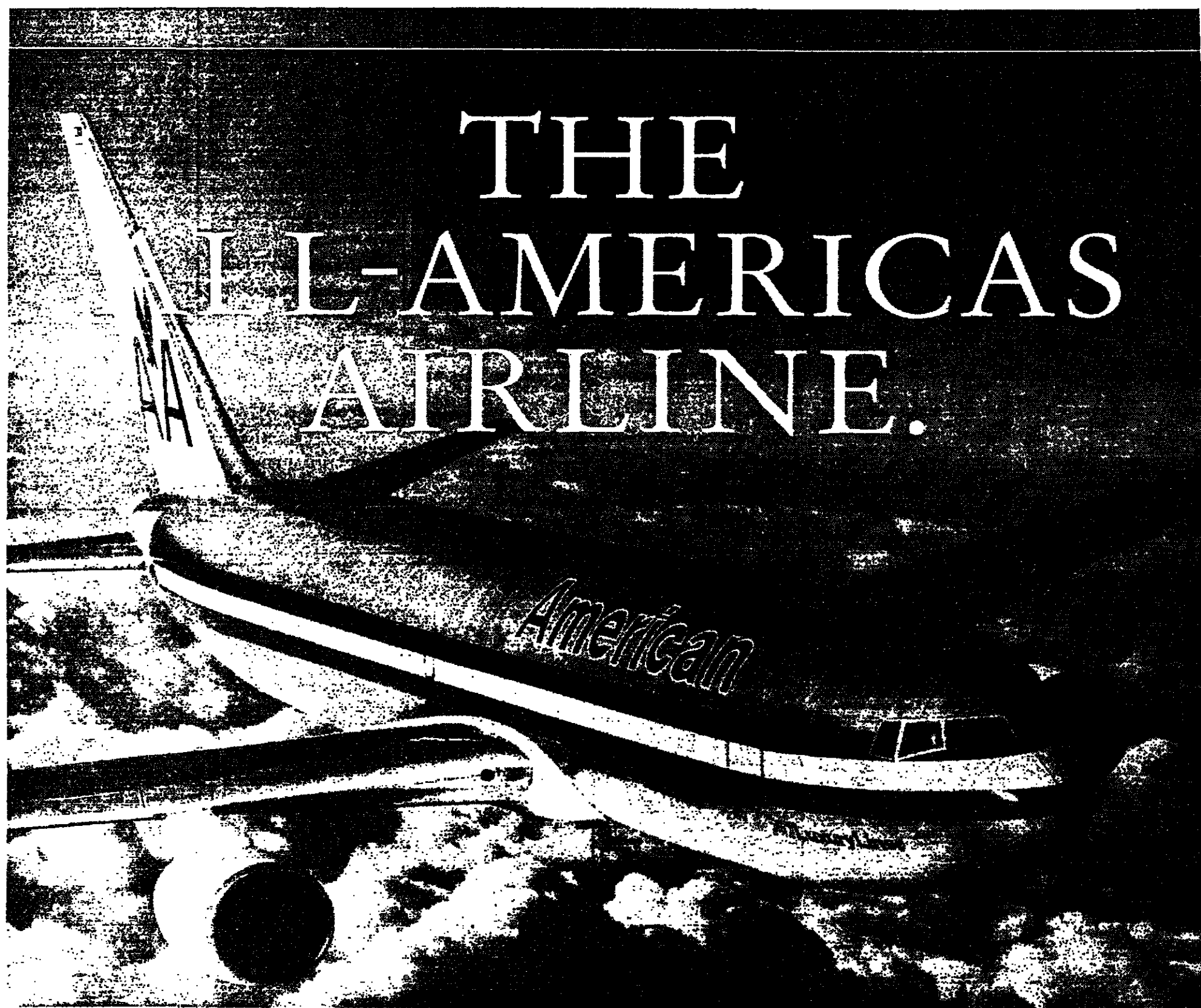
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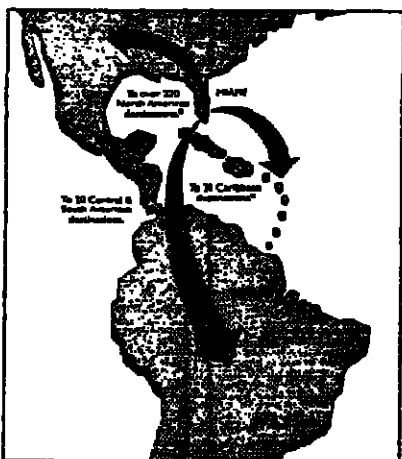
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Journalist

WORLD TRADE NEWS

# Budget talks point to cost of Stockholm's protectionism

**William Dulfors in Geneva**

TRADE protection enjoyed by Sweden's farmers and manufacturers of textiles and clothing amounts to a tax between 7.6 per cent and 8.3 per cent on the annual income of the average Swedish household.

Sweden's farmers alone cost the household almost SKr5,500 (2300) a year, when Swedish consumers are asked to have paid an extra 30m for basic foods such as cereals, products, meat and sugar.

These calculations are taken from an analysis of Swedish trade policy by the secretariat of the General Agreement on Tariffs and Trade.

The trade has long been a fundamental principle in Sweden, where exports represent each roughly 30 per cent of gross domestic product and many of the largest industries export well over half their output. But the Gatt report underlines the discrepancy between this commitment and the Sweden's protection for their domestic farming, food processing, textiles, clothing and footwear industries. Assistance to these sectors has been provided without taking into account "aspects of economic efficiency and world trade", the Gatt secretariat says.

The Swedish Government is already committed to reforming its farm and textile policies. Acknowledging that its food policy has become a strain on public finances and a spur to inflation, it has scheduled a five-year reform of agricultural regulations. It has also declared its intention of removing all quantitative restrictions on imports of textiles and clothing from July 31 1991 and on footwear from January 1 1993.

Agriculture and textiles trades are the issues threatening to derail Gatt's trade-liberalising Uruguay Round.

Stockholm says that the amendments to textiles and footwear policies will be implemented regardless of results from the round. But it has made clear that changes in border protection for farm products depend on the outcome of the farm trade negotiations, now deadlocked by the conflict between the US and the European Community.

Several countries pointed out in the Gatt Council yesterday that, even after the removal of import quotas on textiles and clothing, Swedish customs duties would remain relatively high and developing countries would still have to compete with duty-free imports from the EC and Sweden's partners in the European Free Trade Association.

Public procurement in Sweden is also critically assessed in the Gatt review. Less than 5 per cent of public purchases of goods and services - valued at SKr157m in 1985-86 - are covered by the Gatt code. The secretariat alleges that many major state agencies practise closed tendering and singles out the State Power Board for not advertising upcoming procurements and for selecting bidders; this assertion was contested by the Swedish delegation.

Excluding agriculture, textiles and footwear, Swedish trade policy emerges from the Gatt review with a fairly clean bill of health. Tariffs average a fairly low 5 per cent.

# US plays down its use of unilateral trade sanctions

**By Nancy Dunne in New York**

MR JULIUS KATZ, the deputy US trade representative, yesterday insisted that the US use of unilateral trade sanctions was "a self-liquidating problem" which would disappear once trade negotiators agreed to a strong "rules-oriented structure" within the international trading system.

He told a trade conference in New York yesterday that raising the issue of US unilateralism had "distorted" the negotiations. Section 301 of US trading law would not be a problem, he said.

Mr Roger Porter, President George Bush's assistant for economic and domestic policy, avoided an opportunity to comment on the demands of American trading partners that the US abandon its rights to unilateral trade action.

But he stressed the reduced power of individual governments, which has grown out of advanced technology and economic interdependence.

Mr Porter warned against "the old notion of nations rigidly defined by national borders and subject to unchecked sovereign government power".

He said: "The choice of viable policy options is much more constrained and is much less open to unilateral manipulation... the logic of economic interdependence is acceptance of greater constraints on government action and greater international co-operation."

Mr Porter also warned of increased pressures by "special interests" as the Uruguay Round draws to a close this year.

A strengthened general agreement on tariffs and trade was vital, Mr Porter said, to check protectionism and manage trade. While there is general agreement within the world trading body that countries should open their markets for their own good, "there are always temptations to stray".

Speaker after speaker yesterday warned of the looming deadline for completion of the round. Mr Katz said he believed that agreement was possible on the framework for a textile settlement by next month. But progress has lagged on agreement to curb domestic subsidies.

# Swedes look for business across the Baltic

prudent pace marks new trade strategy with eastern Europe, writes Robert Taylor

WEDEN is developing a trade strategy towards its east European neighbours as a own prudent pace, taking a characteristic cautious business prospects that many companies find as an unstable area.

Recently a new company, East Capital AB, emerged from the Axel Johnson group with SKr250m to spend on acquiring and building commercial premises in Berlin, Prague and Warsaw.

Many of Sweden's engineering and construction companies such as Sandvik and Skanska look well placed to secure orders to rebuild the area's decaying infrastructure and obsolete industrial plant and machinery.

Two years ago Asa Brown-Boveri, the Swedish-Swiss engineering group, had only a limited interest but over recent months chief executive Mr Perry Barnevik has begun to develop an *Ostpolitik*. At the moment the company estimates it has 1 per cent of its annual turnover coming from its trade with eastern Europe, but over the next five years it plans a 500 per cent expansion there, mainly through joint ventures.

Electrolux, the white-goods manufacturer, announced recently that it had acquired a majority interest in Lehel, Hungary's largest white goods company, while the telecommunications giant Ericsson - with financing by the World Bank - has taken on a SKr10m order for a mobile telephone system in Budapest.

There is certainly potential in the polluted east for many Swedish companies involved in environmental cleaning. The Kemira group is involved in the clean-up of the Vistula river in Poland through a water purification plant, while the Flakt division of ABB is interested in environmental projects.

Sweden's consumer products tend to be high-cost and high-quality, of limited interest to the present eastern market, but some companies in that sector believe they can succeed. Ikea, the do-it-yourself furniture company, is hopeful of growth.

"It has shown the way," says Mr Skerfving. For the past 20 years Ikea has had production facilities in the east - but for the western market. In March it opened its first store in the east, in Budapest. More are planned for Poland and the Soviet Union through joint ventures. Ikea also plans to modernise and re-equip up to 35 Soviet factories which will produce furniture mainly for the Soviet market.

Doubts and scepticism remain about short-term business prospects. Volvo recently threw cold water on the expectations of trade in eastern Europe in an internal memorandum to senior managers, drawing attention to the familiar obstacles - lack of currency convertibility, entrepreneurial acumen, purchasing power and, above all, function-

SWEDEN'S TRADE WITH CENTRAL AND EASTERN EUROPE (SKr)

	Exports	Imports	Exports	Imports
	1988	1989	1988	1989
Soviet Union	1.8bn	2.5bn	4.5bn	5.1bn
Yugoslavia	1.2bn	1.3bn	0.7bn	0.5bn
Poland	1.3bn	1.8bn	1.5bn	2bn
East Germany	1.2bn	1.2bn	2bn	1.5bn
Hungary	880m	820m	780m	830m
Czechoslovakia	731m	690m	680m	730m
Bulgaria	350m	400m	65m	70m
TOTAL	7.9bn	9.3bn	11.1bn	11.5bn

Source: Swedish Export Council

# CoCom set to reduce technology curbs

SENIOR western trade officials yesterday began a two-day meeting to seek agreement to reduce controls on the export of strategic technology to the Soviet Union and eastern Europe. William Dawkins reports from Paris.

CoCom, the Co-ordinating Committee for Multilateral Export Controls, meeting at a secret location in Paris, is considering proposals greatly to liberalise sales of computers, telecommunications equipment and machine tools.

If agreed, as expected, this would be CoCom's first big gesture to ease Europe's need to import western high technology to help them move towards market-based economies. It would also reflect a new willingness by Washing-

ton to bless liberalisation. CoCom's 17 members are taking the three product areas as a single package in the hope of getting a wide-ranging accord, said diplomats. Drawn from CoCom's dual use list of items that have both industrial and military value, they were chosen because they are seen as the most crucial to helping modernise eastern economies.



# Drug wholesalers unite to prepare for 1992

**By Peter Marsh**

NSORTIUM of leading European pharmaceutical wholesalers has been formed to take advantage of the planned harmonisation of the licensing of medicines after 1992.

The consortium was formed in 1989, the first significant step in the formation of a new pan-European purchasing organisation in the region's £25bn drugs industry.

Companies are Office Social Pharmaceutique, Gehe of West Germany and AAH of Britain. All are among the top three wholesalers in their respective countries.

Present, most medicines are bought and sold largely within national borders. The wholesalers act as the link between drug makers and retailers.

cross-border approach is difficult in the European community because different countries have different licensing procedures. That reduces substantially the volume of inter-

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## INTERNATIONAL NEWS

## Hitachi outstrips competitors with mainframe launch

By Stefan Wagstyl in Tokyo

HITACHI, the Japanese electronics group, yesterday launched a new mainframe computer which it claims is the world's fastest.

The announcement will increase pressure on other manufacturers, including IBM of the US, the dominant producer, to hasten the introduction of new models.

Hitachi's move highlights the growing confidence of the Japanese computer industry and its ability to develop top-performance machines at a pace matching IBM.

It intends to market the machine simultaneously in Japan, North America and Europe, where it will be sold by Hitachi Data Systems and Compaq, its affiliated companies.

The new M-880 range has four models, of which the fastest, the M-880/420, has four processors, capable of handling up to 158m instructions a second.

This is considerably faster than the maximum 88m instructions achieved by Hitachi's current top-of-the-line machine or by any other IBM-compatible mainframe computer. However, computer industry executives in Tokyo

said other manufacturers would quickly launched machines to rival Hitachi's.

IBM is almost certainly better placed to fight back than other makers because of its huge financial and marketing resources. Both Fujitsu, the biggest Japanese computer maker, and Amdahl, the US maker which is 46 per cent owned by Fujitsu, may be more severely affected - particularly Amdahl, which has sold franchises of stock to Fujitsu to fund computer development.

Hitachi is likely to concentrate on marketing the new machine in the US, where it recently refurbished its sales operation.

According to Garnter Group, a market research company, its share of the US market for IBM-compatible mainframe computers is less than 10 per cent, compared with more than 80 per cent for IBM.

IBM is also market leader in Japan with 33 per cent of the installed machines against 24 per cent for Hitachi, 23 per cent for Fujitsu, 12 per cent for Unisys, a US company, and 8 per cent for NEC. However, Hitachi's sales have been increasing the fastest.



Square bashing: prisoners are drilled at Peking's labour reform camp, which still holds hundreds of pro-democracy campaigners despite yesterday's releases

## China frees 97 prisoners to improve tarnished image

CHINA has freed 97 people jailed for their part in last year's democracy campaign, in an attempt to improve the sagging image of Peking's communist rulers at home and abroad, Reuter reports from Peking.

Diplomats said yesterday's amnesty, announced two days after the anniversary of last June's crackdown in Tiananmen Square, was to ensure China retained its most favoured nation trade (MFN) status with the US and to prompt Washington to end opposition to World Bank loans.

The Public Security Ministry, quoted

by the official New China News Agency, said the prisoners were released "because they pleaded guilty, voluntarily confessed and expressed a willingness to repent."

A western diplomat said: "They [Chinese authorities] are holding people as hostages and they release some of them whenever they want something. They are still worried about Congress on MFN."

President George Bush recommended last month that preferential tariff treatment be retained on Chinese goods imported into the US, although some

congressmen threatened to challenge him. Mr Bush has linked progress in Sino-US relations with an improvement in China's human rights record.

Peking, eager to offset a loss of foreign tourism and investment dollars since last year's events, wants the World Bank to restore lending. The bank has made credits available to China for humanitarian purposes but has cut most loans since the army crushed the democracy movement, killing hundreds of people in the capital.

Peking released 211 prisoners last month and the latest action brings the

total freed since the crackdown to 891, according to the Government. It added there were still 334 people held.

The prisoners freed included Xiong Wei and Zhou Fengshuo, who were once on a list of 21 most-wanted student activists. Chen Qiwei, deputy director of the economics department of Fudan University in Shanghai, and Yangdong Lajun, a researcher at the Shanghai Academy of Social Sciences, were also released. The list did not include two of China's best known prisoners, student leader Wang Dan and activist Ren Wanding.

## Taiwan's exports fall by 10.6%

By Peter Wickenden in Taipei

TAIWAN'S May exports were down 10.2 per cent compared to May 1989, and its trade surplus fell nearly 20 per cent, the government statistics office announced on Tuesday.

Analysts said the figures are among the worst recorded since the first oil crisis in the early 1970s. May exports totalled US\$35.64bn (\$3.35bn), while imports fell 7.2 per cent to \$4.38bn.

The collapse of the stock and property markets has drastically reduced purchasing power and so domestic demand, supposed to be the main driver of the economy this year, has slackened. The \$1.26bn trade surplus is a 19.3 per cent fall compared to May last year, the first double-digit drop since 1973.

Total exports for the first five months of the year reached \$26.5bn, only 1 per cent down on the same period in 1989. Imports, at \$22.75bn, are up 5.5 per cent.

Exports of industrial products fell 9.5 per cent last month and are down 0.5 per cent for the year to date. Analysts said this is due to a drop in machinery exports associated with the moving of industry offshore.

The Council for Economic Planning and Development said the figures are a temporary phenomenon. It predicted that the recent depreciation of the Taiwan dollar will lead to slightly better, but not brilliant, export performance in the second half of the year.

Officials are more concerned about the trade deficit with Japan, which totalled \$6.96bn last year and so far this year has reached \$3bn, an 18 per cent increase.

## North Korea condemns Roh talks

NORTH KOREA yesterday attacked what it called criminal international efforts to pursue a "two Koreas" policy, Reuter reports from Seoul. The attack, in the official daily newspaper Rodong Sinmun, appeared to be directed at the Soviet Union. It was Pyongyang's first official reaction to Monday's agreement between Soviet President Mikhail Gorbachev and his South Korean counterpart, Mr Roh Tae Woo, to move towards official ties.

The newspaper said the "two Koreas" policy was an anti-North Korean move that threatened world peace.

## Pakistan welcomes talks with India

PAKISTAN is to respond positively to Indian proposals for reducing the threat of war over Kashmir and will urge New Delhi to open talks, a senior government official said yesterday. Reuter reports from Islamabad.

The Government will probably announce its official response today but it has already told Indian diplomats in Islamabad that it is ready for talks.

Details of the Indian proposals have not been made public. No decision has been made on a venue for the talks or their diplomatic level, but an official said Pakistan would be flexible.

## Sri Lanka to axe Tamil council

THE Sri Lankan Government said yesterday it would dissolve the provincial council in the Tamil-dominated north-east and hold fresh elections, Reuter reports from Colombo.

A spokesman said the cabinet had considered the impasse created by the non-functioning of the north-east provincial council and had decided to enact urgent legislation to provide for fresh elections. The semi-autonomous council, created in 1988, was key to a pact between Sri Lanka and India to end a rebellion by the minority Tamil community.

The council stopped functioning three months ago when ministers fled the country fearing attacks by rival Tamil Tigers rebels.

## Amnesty calls for Nepalese restraint

AMNESTY International called on the Nepalese Government yesterday to ban what it called the arbitrary arrest and torture of its citizens, Reuter reports from London.

The London-based human rights group said Nepal should take steps to prevent a recurrence of the large-scale abuses which it said took place during demonstrations for political reform earlier this year, when dozens of people were reported killed.

## HK deputies attack government

By John Elliott in Hong Kong

MEMBERS of Hong Kong's Legislative Council yesterday launched an outspoken attack on the colony's government, which they indirectly accused of being a "fame duck" administration which had set "wretched precedents" for the years after 1997 when China will have regained sovereignty.

The attacks came during a debate on a Mercedes car smuggling incident last month which led to five Hong Kong seamen being detained without trial in southern China for nearly four weeks.

The incident occurred when Hong Kong marine police failed to stop smugglers from China, including armed men in official Chinese uniforms, illegally shipping three Mercedes from a remote Hong Kong quayside to the southern Chinese port of Shenzhen. The armed officials threatened the Hong Kong police who gave way.

The five seamen were returned to Hong Kong last week but the Mercedes were kept in China, where it is assumed they are destined to be used by government officials.

The event has caused widespread concern among Hong Kong's population which fears China's power to interfere in the colony after 1997. The detention of the seamen without trial, despite Hong Kong government protests, heightened the concern.

Yesterday, in the Legislative Council, Mr Martin Lee, a leading liberal campaigner, said that the Hong Kong government's failure to be more effective against China had set a "wretched precedent" for the post-1997 administration.

Another council member, Dr Leong Che-hung, said that Hong Kong's people could "not tolerate any more political cover-ups and under table deals which might result in their interests being sold down the river".

## Thais to force Burmese to return home

THAILAND will forcibly repatriate 1,000 Burmese dissidents and ethnic guerrillas who fled across the border after the army crushed a pro-democracy uprising in 1988, a Thai army officer said yesterday, Reuter reports from Mae Sot, Thailand.

Thai soldiers will today round up 1,000 Burmese regarded as illegal immigrants and send them home through the Thai border town of Mae Sot, Col Boonlue Srimek said. He added that another 10,000 from four other districts of Tak province would be sent back soon.

"The situation in Burma is favourable for them to go back now. They have democracy and we cannot condemn these people causing problems in the province any more," he said.

The refugees have strained local facilities, but Thailand, with permanent refugee settlements along its border with Cambodia, has been reluctant to open a second line of camps on its western border and has denied the United Nations and the International Committee of the Red Cross access to the Burmese.

Guerrilla sources say 26,000 Karens and members of other ethnic minorities are currently sheltering in Thailand.

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## Zimbabwe police disperse defiant striking teachers

By Julian Berger in Harare

SHOPPERS in the Zimbabwean capital, Harare, ran for cover yesterday as riot police fired tear-gas into crowds of striking teachers who had gathered in the main square in defiance of a government ban on all strikes and demonstrations by civil servants.

The ban, announced on Tuesday, was in response to a growing wave of industrial action over pay levels.

Similar clashes between riot police and demonstrators took place in two other industrial centres, Bulawayo and Gweru.

The clashes signal a loss of nerve within the Government as strikes in the public sector gathered momentum since general elections in March. During the campaign, President Robert Mugabe's ruling ZANU (PF) party promised a general rise in public sector salaries and a restructuring of pay scales.

The 5,000 teachers, mostly junior grades, who walked out of schools across the country two weeks ago, were meeting to press their pay claim of 30 per cent and to denounce the government's use of the country's 25-year-old state of emergency to ban their strike.

Police officers gave them half an hour to disperse but moved in early when hundreds of school children ran through the streets shouting slogans in support of the teachers.

Long queues of unemployed high school graduates seeking jobs as replacement teachers were also forced to disperse as helmeted policemen, armed

with tear-gas pistols and batons, patrolled the streets.

Junior nurses went on strike soon after the election, claiming like the teachers that only senior staff had benefited from campaign promises. The nurses were persuaded to go back to work with pledges that their case would be dealt with.

However, pledges made to the teachers that a new pay package would be introduced in July have failed to stem the strikes. The teachers have been joined by workers in steel, parastatal, and a number of administrative departments of the civil service.

Independent economists in Harare believe the Government is unable to meet its election promises over pay. Neither is it able to meet last month's instruction from Mr John Nkomo, Labour Minister, that all pay increases awarded over the coming year be more than 10 per cent.

Inflation is running at 13 per cent, even though the majority of basic consumer goods are subject to price controls which suppress a potentially far greater inflation rate.

Mr Bernard Chidzero, Zimbabwe's Finance Minister, has assured potential foreign investors that the Government is committed to cutting last year's budget deficit of just over \$2.1bn (\$21m) by 11 per cent. This target now seems out of reach, as growth in the manufacturing sector shows signs of slowing.

## Israeli hopes of big oil find send shares soaring

By Hugh Carnegie in Jerusalem

PRODUCTION testing of an offshore oil and gas discovery has prompted hopes that Israel might have made a significant energy find, sending oil shares rocketing on the Tel Aviv Stock Exchange.

Isramco, the Nasdaq-quoted operator of the Yam-2 well, situated about 10 miles from the city of Ashdod, said yesterday that initial production testing at a depth of 17,413 ft would be completed within a few days. A second test at a shallower depth would follow.

Israel has managed to produce only small quantities of oil and gas, forcing it to rely on imports for most energy needs. With the exception of Egypt these cannot come from its oil-rich Arab neighbours.

Isramco began drilling the Yam structure last year. The first well was abandoned after two blowouts established onshore oil well and two gas fields produce 385,000 barrels a year, but this represents less than 1 per cent of Israel's energy requirements.

Energy ministry officials said Yam-2 was the most significant offshore discovery off the Israeli coast to date. But they added it was too early to judge whether the well was commercially viable.

The burst-off of gas and light gravity oil during the first test at Yam-2 over the weekend triggered so many rumours that the stock exchange suspended trading in oil shares for a day on Monday. Oil stocks have shot up since Isramco first announced in early May that it had made a discovery. Trading then was also suspended briefly.

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## Western aid for Africa seen as a failure

By Peter Montagnon, World Trade Editor

THE West's record of aid for Africa in the past decade "can only be characterised as one of failure," Sir William Kyrie, Executive Vice President of the International Finance Corporation said yesterday.

Despite total aid flows of some \$83bn between 1980 and 1988, the standard of living in sub-Saharan Africa fell by 1.2 per cent a year and the fall was even greater in Nigeria, because of the decline in the oil price, he said in remarks prepared for delivery to a conference on development in Africa at the House of Commons.

The flows had left Africa with debt equivalent to about 100 per cent of its gross domestic product and over 350 per cent of its export earnings, he said.

Africa will continue to need large amounts of official aid on grant or near-grant terms for some time if it is to avoid collapse, he said, but "all experi-

ence shows that aid provided to governments, especially in Africa, is not well-used."

Sir William said donors should ensure that aid did not create more debt. "More governments should be prepared to consider outright forgiveness of debt."

But, as part of efforts to ensure that aid was well-spent, there should also be more donor co-ordination. Aid should be linked to policy reform and the development of the private sector.

In the long-run, the key to African development was private investment, he said. "Africa will not achieve rapid growth, even moderately rapid growth, without an energetic private sector and a much higher level of private investment."

Mr Douglas Hurd, UK Foreign Secretary, told the conference that good government in recipient countries was an

important qualification for aid. "Economic success depends to a large degree on effective and honest government, political pluralism and observance of the rule of law," he said.

Africa should also make itself more attractive to private investment. There was no question of the UK diverting official aid funds to eastern Europe, but there was bound to be some diversion of private sector flows "unless Africa becomes a more attractive place in which to invest."

However, Mr Kenneth Daddie, Secretary-General of the United Nations Conference on Trade and Development, warned that African countries would face difficulty expanding their exports of primary commodities during the 1990s because the markets for these in industrial countries were likely to remain depressed.

Diversification would require

increased financing from multilateral and regional institutions and the developed world also had to provide access to African products.

The Lomé convention, under which African, Caribbean and Pacific developing countries receive duty free access for their exports to the European Community, offered only limited benefits because the duties applied to most of these products from other countries were very low.

The relative advantage accruing to African countries in their trade with Europe would diminish further as tariffs were cut in the Uruguay Round of the General Agreement on Tariffs and Trade. Farm liberalisation under the Round could add \$600m (\$357m) to Africa's foreign exchange needs because world farm prices would rise and Africa was on balance a food importer, he added.

## S African whites in key vote

By Philip Gawth in Johannesburg

THE RULING National Party yesterday faced a test of President F.W. de Klerk's ambitious reform plans when white voters went to the polls in Durban's Umhlang constituency.

The by-election, the first since the release of Mr Nelson Mandela, the African National Congress leader, in early February was being billed as a referendum on reform.

The seat was made vacant by the appointment of Mr Con Botha, the sitting MP, as administrator of Natal. Mr Botha won last September's election with 8,149 votes, a majority of 2,835 over the second-placed Democratic Party who were 886 votes ahead of the Conservative Party.

Commentators are agreed that voters are likely to have either moved from the DP to the NP to ensure that the Conservatives do not win on the split vote or from the National Party to the CP in protest at President de Klerk's reform initiatives.

The ANC has demanded an end to "acts of intimidation and provocation" following dawn raids on Tuesday and Wednesday on three houses in Soweto where ANC members recently returned from exile were staying.

## Liberian rebels seize rubber centre

LIBERIAN rebels took control of the world's largest rubber plantation yesterday, residents in the area said, and government resistance to the rebel advance on Monrovia continued to crumble, Reuters reports from Monrovia.

Rebels led by dissident businessman Mr Charles Taylor took the Firestone Plantation, 30 miles east of the capital of the West African nation, after a battle in which residents said they heard mortar, machine gun and small arms fire.

Residents reached by telephone said they saw soldiers fleeing the battle, which lasted about an hour and a half, and diplomats reported that travellers later saw troops in disarray on the main highway.

One diplomat said Mr Taylor had only to deal with one military camp from which many soldiers have already fled before he could attack the outposts of the city.

Mr Taylor invaded with a small band of rebels from Ivory Coast in December.

About 20 foreign staff including several British and US citizens, were on the plantation but did not appear to be in immediate danger.

There were no plans to send in US marines waiting in a ship to take force of the Liberian camp to evacuate them, the diplomats said.

The government said it had sent reinforcements but residents said they saw few signs of a government counter-attack.

## Namibian bank stake sold

THREE European banks have agreed to buy 70 per cent of the equity of Bank of Namibia through a jointly owned holding company, one of the banks said yesterday, AP reports from Brussels.

Banque Bruxelles Lambert of Belgium said that Société Financière pour les Pays d'Outre-Mer (SFOM) would buy the stake from Geneva-based Banque Financière de la Cité.

The West German Office for Co-operation and Development

would continue to hold the remaining 30 per cent of Bank of Namibia, BBL said.

It said Bank of Namibia will boost its capital by \$3m (\$680,000).

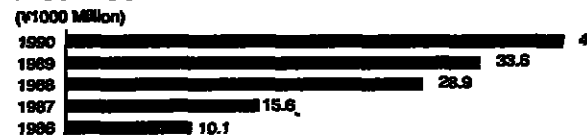
SFOM is a Paris-based holding company founded to maintain a network of financial institutions in Africa. Banque Bruxelles Lambert and Dresdner Bank each have a 25.8 per cent stake in the company. Banque Nationale de Paris owns the remaining 48.4 per cent.

## TORAY INDUSTRIES POSTS RECORD HIGH SALES AND PROFITS

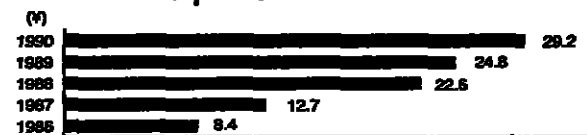
### Net Sales



### Net Income



### Net Income per Share



**Toray's consolidated net profits surged 20% for the fiscal year ended 31 March 1990, an all-time high as the Company recorded its third consecutive year of growth. Toray also set records for sales, net income, total assets, and stockholders' equity.**

**Consolidated net sales were 7.2% higher than in the previous year, climbing to ¥844,037 million (£3,240 million). Net income reached ¥40,365 million (£155 million), soaring 20.2% over the previous year's figure and allowing the Company to record net income of ¥29.20 per share.**

### Fibres and Textiles

At ¥425,422 million, sales of synthetic fibres and textile products were up 6.2% over the previous financial year.

Toray's new high-quality polyester textiles noted for "Shingosen", used mainly for ladies' wear, and nylon yarn for panty hoses, enjoyed favourable sales, as did polyester fibre used in the production of automobile tyre cords and seat belts.

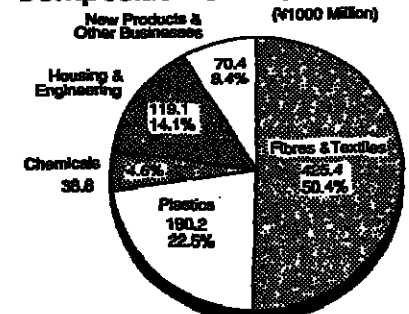
The synthetic suede *Alcantara* (Eccaine® in Japan) also showed steady growth as a result of efforts to expand its market in automobile interiors.

### Plastics

Sales of plastics rose 4.0%, to ¥190,198 million.

*Lumirror*®, a polyester film, *Torayfax*®, a polypropylene film, and *Toraypep*®, a polyolefine foam also showed sales volume increase for magnetic tape, packaging, and automobile applications.

### Composition of Net Sales



The ABS resin *Toyolac*® sold well for office automation equipment applications, as did nylon resins and PBT resins for automobile applications.

### Chemicals

Sales of chemicals reached ¥38,846 million, 9.9% up on the previous 12-month figure.

In fine and specialty chemicals, the sales of catalysts, pharmaceutical and agricultural intermediates, and resin additives increased.

### Housing and Engineering

Sales in this sector surged 16.5%, to ¥119,125 million. Sales of office buildings, condominiums, and machinery and equipment were particularly strong.

### New Products and Other Businesses

Sales from new products and other businesses expanded 6.3%, to ¥70,446 million.

In advanced composite materials, *Toraycar*®, a high-quality carbon fibre, had increased sales in Japan, where it is used in the manufacture of sports equipment. European and U.S. aircraft producers' demand for the material boosted exports as well as the sales of Société des Fibres de Carbone S.A. (SOFICAR), Toray's French subsidiary. Sales of composite products that use carbon fibre also grew.

In pharmaceuticals and medical products, sales of *Ferom*® (a natural interferon-β) and *Filtzyer*® (an artificial kidney) rose steadily.

Integrated circuits and coating materials for electronic components contributed to rising sales of electronic and information technology products. We also commenced full-scale production of plastic optical fibres.

Other products showing growth were *Luminus H-1*® high-refractive-index plastic ophthalmic lenses, *E-Filter*® screens for CRT visual display terminals, and *Torayvino*® home water purifiers.

Non-textile sales are rising steadily and accounted for 49.6% of consolidated total net sales this financial year. Over the long term, Toray has set the following targets: one third of net sales from fibres and textiles, one-third from plastics, and one-third from other businesses.

### Financial Review

Among Toray Group members, 164 were treated as consolidated. Investments in unconsolidated subsidiaries and affiliated companies were accounted for by the equity method.

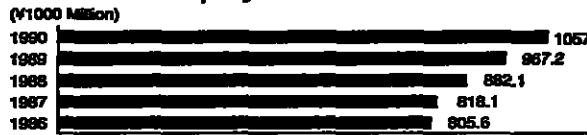
Toray's total assets reached ¥1,057,012 million at the financial year-end, and stockholders' equity rose to ¥390,763 million. Total assets were up 9.3%, due mostly to increased capital investment and the steady expansion of the Company's business. This year's 10.3% return on stockholder's equity is a record for the Company, and is roughly double what it was in 1986. The equity ratio reached 37.0%.

Strong investment in research pushed R&D expenses up 11.5% this year to ¥29,070 million, outdoing even sales in terms of growth. Most of the money was earmarked for projects in carbon fibres, pharmaceuticals, medical equipment, and electronic materials.

Capital investment climbed to ¥77,139 million, a 22.0% increase. Funds were used for the construction of a *Lumirror*® polyester film plant for the U.S. subsidiary Toray Plastics (America), Inc., and for upgrading

the Company's production facilities in Southeast Asia. Domestic investment was also high, as facilities in Japan were modernized and expanded. Production capacity for *Toraycar*® carbon fibres and nylon resins was boosted, facilities producing polyester yarn for the apparel industry were

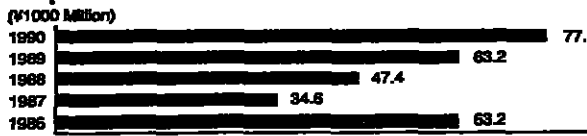
### Return on Equity



### R&D Expenses



### Capital Investment



modernized, and polyester operations were enhanced with new film facilities.

### Midterm Outlook

The business environment is changing worldwide. Japan is faced with fluctuations in interest and exchange rates and a labour shortage, and is under pressure to change its economic structure. In the international arena, environmental awareness and evolving East-West relations will have major effects.

Toray will respond by diversifying into promising new businesses and adopting a global management strategy. These measures will enable Toray to become stronger and the Company has set a target of ¥1 trillion in consolidated sales by fiscal 1993.

Yen amounts have been translated, for convenience only, at ¥260.54 to £1. Trillion indicates 1,000,000 million.

\* Registered trademark of Toray Industries, Inc. This series of advertisements was produced by IR Japan, Inc.



Rafsanjani: smoothing path

stays as it is."

Mr Rafsanjani has been struggling to reconcile his desire for improved international relations with the vociferous anti-western statements of his critics in the Iranian leadership.

The hard-line stand was reinforced on Tuesday by Ayatollah Ali Khamenei, Ayatollah Khomeini's successor, as spiritual leader, who called for Mr Khomeini to be handed over to British Muslims to be executed for blasphemy.

Iran's divided leadership has made a series of conflicting declarations about the issue during ceremonies over the

past week to mark the first anniversary of Ayatollah Khomeini's death.

Yesterday the British Foreign Office welcomed Mr Rafsanjani's desire for renewed relations with Britain - broken by Iran over the Rushdie affair last year - but cautioned that a number of problems remained to be solved, including the *fajana*, the plight of British hostages held by Iranian groups in Lebanon, and the fate of Mr Roger Cooper, the British businessman held without trial in Iran.

Mr Rafsanjani and his moderate allies would find it politically impossible to reverse one of Ayatollah Khomeini's decrees even if they wanted to.

The only way forward, therefore, is to set aside the *fajana* as a religious matter and smooth the path towards diplomatic reconciliation with a British statement that can be interpreted in Iran as condemnation of Mr Rushdie or his book.

It remains to be seen how far Britain can go on this course without offending its own principles of free speech. Mrs Margaret Thatcher, the British Prime Minister, has stopped short of condemning the book, but she has welcomed the prospect of better relations and expressed understanding about the feelings of Muslims who believe their religion has been insulted.

Mr Rafsanjani told yesterday's news conference that he did not know if such comments would be regarded as condemnation, but said he had told the Iranian Foreign Ministry to improve relations as soon as Britain complied with Iran's position.

The president also urged the US to push Israel and Kuwait to free their Shia Muslim prisoners if it wanted help with the release of hostages in Lebanon.

Although holding out the possibility of an eventual peace with



## EUROPEAN NEWS

## EC and Turkey push on towards customs union

By David Buchan in Brussels

THE European Community and Turkey should push on towards their long-standing goal of a customs union by the end of 1995, which together with EC industrial and financial help might take the sting out of last year's rejection of Ankara's bid to join the Community.

This is the thrust of a formal communication which the Commission yesterday sent to EC governments. It was welcomed by Turkish diplomats in Brussels who said it would "re-establish broken bridges" between Brussels and Ankara.

The proposed package of measures for Turkey contains little new, apart from promises of intensified industrial and technical co-operation and a closer political dialogue.

● The goal of a customs union by the end of 1995 figured in Turkey's 1992 association agreement with Brussels which also talked of eventual full EC entry, though Ankara has slipped well behind the EC in mutual tariff-cutting.

● In the context of the "revived" customs union plan, Brussels is offering to phase out textile import quotas by the start of 1996 for Turkey,

which is the Community's biggest outside textile supplier by volume. In the Gatt trade talks, the EC is suggesting that all textile quotas be phased out, though over a 10-year period.

● The Commission is re-establishing its old proposal for Ecu600m (\$726m) worth of largely preferential loans for Turkey, which were suspended in 1981 when the Turkish military took over for a time but which since the restoration of democratic rule have been blocked by Greece.

However, Mr Abel Matutes, the EC commissioner responsible for Mediterranean policy, said Turkey could expect to attract "large amounts of investment" if the customs union was achieved.

Ringing in a customs union by the Community's common external tariff, with no internal tariff barriers between it and the twelve, "it would be as though Turkey were a member of the Community in this respect," said Mr Matutes.

The commissioner said a customs union did not imply freedom for Turkey's large workforce to circulate within the Community, a concern of several EC states.

## Switzerland seeks IMF membership

By Peter Riddell, US Editor, in Washington

SWITZERLAND has formally applied for membership of the International Monetary Fund after many years of close informal ties.

The legal procedures both of the fund and of Switzerland itself could take several months but it could become a full member by the end of this year. Qualifying for membership of the fund is a precondition for joining the World Bank and its affiliates, with which Switzerland has long been associated informally.

Switzerland would be the last remaining western industrialised country to join, though applications from central European countries, Czechoslovakia and Bulgaria are currently being considered.

Mr Michel Camdessus, the IMF managing director, visited

Berne earlier this year to discuss possible membership and the Swiss decision will be welcomed by other industrial countries.

The Swiss have been closely linked with the fund, being a member of the Group of 10 industrial countries which provide the IMF with loans, if needed, to be used in credits for nations with balance of payments problems.

The IMF staff will now prepare a report on Switzerland, covering the amount of its quota or subscription, how it will be paid and other conditions of membership. After this has been approved by IMF governing bodies, the IMF would have to pass legislation to sign the fund's articles of agreement and to fulfill the obligations of membership.

## Commissioners divided

By David Buchan in Brussels

THE first political shots were fired yesterday by the European Commission's drive to give some legislative content by mid-year to the European Social Charter, as the 17 commissioners divided on the right legal base for a plan to regulate part-time work.

At issue was a measure designed to get employers to give their part-time workers the same proportionate perks, pension cover, holiday rights as those they employ full-time.

The UK government regards this as unwarranted interference with workers' choice.

Yesterday Sir Leon Brittan, the former British Conservative Party minister, Mr Martin Bangemann, the German interior market commissioner and a few others, asked whether the Commission has sufficient justification to propose that the directive on part-time work should pass on a majority vote, not unanimity, of EC governments.

## Efta split over talks with EC

By Robert Taylor in Stockholm

THE European Free Trade Association (Efta) is seriously divided over its strategy for imminent talks with the European Commission on creation of a European Economic Space. Efta heads of government will meet next week in the Swedish city of Gothenburg to celebrate the organisation's 30th anniversary, but members are still far from establishing an agreed negotiating position towards the EC when formal talks begin on June 20.

The organisation's High Level Steering Group, which is co-ordinating Efta's EES strategy, is due to meet twice next week to resolve the differences which threaten to cloud the organisation's birthday party, which will be attended by Mr Jacques Delors, the EC President.

Strenuous behind-the-scenes efforts can be expected over the next few days to restore at least a facade of unity in Efta, but there is a serious danger that the six member states will find it impossible to agree on a firm negotiating position acceptable to the EC.

The division stems from Switzerland's determination to present the EC with the demand that numerous exceptions be made to the common rules and laws covering the proposed EES.

The Swiss delegation in Brussels has over the last two weeks secretly briefed selected figures in the Belgian capital to explain their proposal, which is seen as a wrecking tactic by some of their Nordic colleagues.

## Truck sales suffer first fall in five years

By John Griffiths

TRUCK sales in the 12 main markets of western Europe fell by 1 per cent in the first quarter of this year, ending five years of uninterrupted growth, according to statistics from Automotive Industry Data.

The decline is likely to accelerate during the year, the vehicle markets monitoring group said yesterday.

But it said fears of a deep recession were probably misplaced and that "a soft landing" was possible in which total sales for the year could be only 6 per cent down on the record set in 1989.

Last year 324,500 trucks over 3.5 tonnes were sold, a 2.7 per

cent increase over the previous record, set in 1979.

Pessimism about the prospects for the market has been inspired by sharp downturns in the UK - where sales fell 25 per cent in the first quarter - and in Sweden, down 15.6 per cent.

However, AID forecast that the downward trend in seven countries in the first quarter would be largely offset by continuing growth in the West German market as unification with East Germany progressed. West Germany sales were up 22.7 per cent on a year-on-year basis in the first quarter.

West European Truck Sales* 1st quarter			
country	1990	1989	%change
Austria	1,341	1,273	5.3
Belgium	3,477	3,229	7.7
Denmark	932	981	-5.0
Finland	1,120	1,198	-6.5
France	16,427	14,292	15.0
Germany	19,308	15,737	22.7
Italy	8,200	8,220	-0.2
Netherlands	3,861	3,905	-1.1
Norway	1,068	788	35.7
Spain	6,100	6,720	-9.4
Sweden	1,530	1,613	-5.2
UK	14,281	19,034	-25.0
Total	76,395	77,192	-1.0

\*Over 3.5 tonnes gross weight, provisional estimates. Source: AID/industry estimates

## Mitterrand pricks French conscience over low-paid

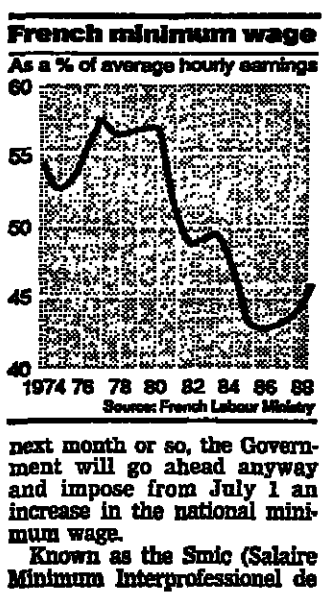
The Smic device for indexing the minimum wage is at the heart of the debate, writes William Dawkins

PRESIDENT François Mitterrand is only too aware of the extent to which France's economic success has been built on the backs of the low-paid.

His government's skill in restraining wage growth while more or less keeping the workforce happy has won praise from economists. But it is an uncomfortable virtue for a President Socialist as it shows in Mr Mitterrand's declining popularity in the polls.

In an effort to narrow the widening gap between rich and poor in France, Mr Mitterrand recently took the unusual step of asking the main French employers' organisation, the CNPF, to do something for the low-paid.

The employers are in an arm-lock. If the CNPF and its 164 professional branches fail to come up with ideas in the



Croissance), this device for indexing the salaries of the lowest paid is today at the centre of the debate on French economic management.

The Smic has been routinely increased by central fiat twice a year since its invention in 1970, the difference this time being set to give it a more generous extra push than usual, whatever the employers say.

Keen to avoid conflict, the CNPF's leaders agree on the need to share out more of the fruits of success, while at the same time gently reminding the Government of the scope for reducing employers' social security contributions as a way of lifting low salaries.

The decision will directly affect the 1.8m people earning the Smic, many of them women in small businesses. It will influence future Smic rises

and have a knock-on effect on wages all the way up the scale, incidentally threatening to distort the Government's attempt to narrow the gap.

The heart of the problem is that the Government has used the Smic over the past five years for precisely the opposite social policy for which it was designed. Until 1985, the Smic had helped close the gap between the low-paid and the rest. But since then, it has been allowed to erode the relative value of the minimum wage.

This trend is much in line with the minimum wages of France's main partners in the Organisation for Economic Co-operation and Development, especially Britain and the US. But it also reflects the declining influence of the French Communist Party, the disarray of trade unions, and the Gov-

ernment's success in encouraging increasingly decentralised national wage talks.

At its current monthly rate of 0.55 per cent, the Smic stands at just over 45 per cent less than the average wage, a slightly wider gap than the 43 per cent recorded by the French Labour Ministry in 1985.

Ten years ago, the gap was just over 55 per cent.

Legally, the Smic must be increased by the difference between the inflation rate and the purchasing power of average salaries. The Government can also top it up - and by how much is what the detail of the current debate is about. Mr Jean-Pierre Solisson, Labour Minister, is pushing for an increase of the 1.5 per cent, well over the 1.5 per cent minimum dictated by the formula, and a much larger

top-up than doled out in recent years.

A rise of this order appears to have the support of an initially cautious Mr Pierre Bérégovoy, the Finance Minister who has masterminded France's recent economic success. The cost of this is likely to be marginal, predict economic observers.

A generous rise in the Smic could well stifle the creation of a few thousand low-paid jobs, which the Government could offset by spending more on job incentives, so possibly slowing down its attempts to cut the budget deficit. In a small way, it is the classic choice between redistributing wealth and keeping up good economic hand. But this balance might become a great deal more sensitive if the Smic fails to deliver the message to France's uneasily patient workers.

## Havel's countrymen elevate him to god-like status

By Leslie Collitt

VACLAV Havel is gaining with fatherly concern at his fellow Czechs from thousands of election posters.

Two days before Czechoslovakia's elections, the omnipresent portraits of the playwright president evoke embarrassing comparison with the personality cult of his communist predecessors.

But Mr Havel, unlike the revived former presidents - Klement Gottwald, Antonín Novotný and Gustav Husák - is idolised by his countrymen for having restored Czechoslovakia's moral position among nations. So much so however, that he is sacrosanct, beyond even the mildest criticism.

"In the eyes of the people he has done nothing which could be criticised. He is a symbol," explained Ms

Jana Ryšáková, of Civic Forum, Mr Havel's political movement. She admitted though that a further reason for the uncritical attitude was that after 40 years of communist dictatorship Czechoslovakia lacked the necessary political culture.

The only suggestion of criticism of the president in the Czechoslovak media, uttered with the greatest circumspection, involved some of his advisers, who were deemed insufficiently professional for their task. Mr Havel's decision to buy four BMWs for his use and that of senior ministers met with some surprise in a nation of car crazy owners of under-powered Skodas. But everyone was willing to forgive the president.

"Havel is unimpeachable, along with Cardinal [František] Tomášek," Mr Jaroslav Veis, an editor of the

respected Lidové Noviny, reflected. His newspaper backs Civic Forum but even the opposition media observed an unwritten law: as the personification of the new Czechoslovakia, Mr Havel's image had to remain untarnished.

"No one feels it would be useful to criticise him," Mr Veis said. Foreign diplomats and journalists based in Prague, while fully acknowledging the president's high standards of conduct in office, find it difficult to sympathise with this uncritical approach.

"Much as I admire him, treating the president like a demigod is unnatural and potentially dangerous," a western ambassador observed. Indications are that Mr Havel has qualms about the adulation he gets but is unable to persuade his supporters to be more critical.

Mr Veis noted that one problem is that Mr Havel is the only political personality whom Czechoslovaks trust as being absolutely untainted and uncorrupted by past communist rule. Criticism of the president might thus be regarded as a betrayal of their confidence in him.

Consequently, the Czechoslovak press hinted only "between the lines" at Mr Havel's ambivalent role in the controversy surrounding Mr Richard Sacher, the People's Party leader and Interior Minister appointed by the president. Although Mr Sacher was accused of delaying the sacking of senior security police officials, Mr Havel - acting against the advice of Civic Forum leaders - refused to drop him. Typically, he instead urged the conflicting parties to reach a compromise.

Like the revered Mr Tomas G. Masaryk, the prewar first president of modern Czechoslovakia, Mr Havel prefers to stand above political quarrels. Some of his supporters wonder whether his policies, based on moral precepts, will continue to serve him well. Painful economic choices will be forced on an economically hand pressed nation which may require a more "practical-minded" president in Prague Castle.

President Havel said he is prepared to remain in office for a limited term of two years if, as is almost certain, he is chosen by the parliament to be elected this week. Expressing a view which is not widely shared among ordinary Czechoslovaks, Ms Ryšáková said: "I only hope he will be clever enough to step down after two years."



Voters reading election posters in Sofia. The two leading parties are running neck and neck

## Bulgarian election unlikely to produce stable government

By Judy Dempsey in Sofia

BULGARIA's two main political parties - running neck-and-neck just days before the country elects its first free parliament for more than 40 years - are both likely to split after the election no matter which party wins.

The emerging splits in the ruling Bulgarian Socialist (formerly Communist) party and the Union of Democratic Forces, the umbrella for 16 parties, are bound to weaken attempts by any coalition or party to tackle the economic crisis, push through reforms and deal with Bulgaria's debt repayments.

Both sides now expect fresh elections to be held within the next 18 months even though the National Assembly has a four-year mandate.

This uncertain political outlook arises because neither the BSP nor the UDF are sufficiently united to exercise power. Moreover, neither wants to rule alone.

The BSP wants to form a coalition with the UDF, even if the Communists win a majority of the National Assembly's 400 seats because it does not want to take full responsibility for pulling the country out of the crisis.

"The Communists want to share the blame when they face the electorate either next year or in four years time," commented several Bulgarian journalists.

Moreover, aides around Mr Andrei Lukanov, the Prime Minister and tact head of the radical reform wing of the BSP - now divided into seven feuding factions - says he wants formally to break with the old Communist party.

Attempts at splitting the party were postponed at its congress last January largely because Mr Alexander Lilov, the charismatic leader of the BSP, and others correctly believed it would reduce the party's chances in the elections.

Once the elections are over, there will be little reason to keep the discredited party together. Indeed, some radical members privately hope the party will lose so that the hard-line rump can be permanently isolated and a new socialist party may perhaps become an effective parliamentary opposition.

The UDF, however, is in no better shape.

Some of its affiliates, such as the Club for Glasnost and

Perestroika which was in the limelight last year now play a minor role, while Mr Petar Deltchev's Social Democratic Party, the country's inter-war socialist party, is gaining ground.

Several have tiny constituencies of support while others, such as the Bulgarian Agrarian Popular Union, led by Mr Nikola Petkov, earlier this week made a tactical blunder by saying his party would soon withdraw from the UDF because it lacked leadership.

This has made life difficult for Mr Zhelyu Zhelev, the UDF's cautious, somewhat uncharismatic leader. Belatedly he has tried to steer the UDF away from spending an inordinate amount of time criticising the BSP without spelling out its economic policies, and has tried to temper the UDF's nationalist/anti-ethnic Turkish lobbies.

His problems are compounded by the one overriding disadvantage the UDF has had to face in this campaign: it has had no experience of practising the art of politics or of being an effective opposition. Bulgaria's fledgling democratic experiment of the inter-war period was snuffed out after 1945 by the Communist party.

## Kohl adviser warns Moscow over talks

By David Marsh in Bonn

A TOP West German government official yesterday warned the Soviet Union against slowing down the "2 plus 4" talks on German unity, pointing out the growing pressures to proceed with all-German elections at the end of the year.

The official said Bonn was still hoping to reach agreement with the four Second World War victors over the military status of a united Germany before completing the internal process of full political union.

But he said any participant in the "2 plus 4" talks who attempted to let the negotiations "drag on" risked seeing "developments [in internal unity] run ahead."

The official - a senior adviser to Chancellor Helmut Kohl - did not single out the Soviet Union by name. But his comments amounted to a clear warning to Moscow not to risk a stalemate by blocking Nato membership of a united Germany.

The official said a united Germany had the right to choose whether to become a member of Nato, which he stressed would have to change its structure and strategy.

He also made clear that,

although Nato troops would not be assigned to the area of the present East Germany, the current West German army, the Bundeswehr, would cover all the new Germany.

The official estimated the size of a future German army at between 300,000 and 399,000 troops. It will be made up of the current Bundeswehr - expected to be trimmed substantially from its present strength of 490,000 men - and the East German National People's Army (NVA).

Contrary to earlier expectations the NVA would not be disbanded by the present East German Government, but would be reduced from its present strength of about 135,000. Troops would be subsumed into the Bundeswehr after political unification, but they would not be integrated into Nato.

The official suggested that the future German army should serve in multinational brigades, integrated with units from other Nato countries, as a way of reducing Soviet fears about German firepower.

German troops could serve, alongside counterparts from other armies, in countries such as Britain and France.

## France to ban tobacco advertising

FRANCE is to ban all advertisements for tobacco and most advertisements for alcoholic drink, starting from January 1 1993, writes Ian Davidson in Paris. Before then the Government will require a special cut in the volume of tobacco advertising, which in 1991 will have to be one-third lower than the average in 1974-75. The following year it will have to be two-thirds lower.

The draft law adopted by the Council of Ministers yesterday follows completion of a public health report showing that tobacco and alcohol together account for some 100,000 deaths each year in France.

The new law will also ban concealed tobacco advertising, as in publicity for clothes, lighters or other products carrying the name and logo of cigarette brands, and will forbid indirect tobacco advertising through sponsorship of sporting and cultural events.

The Government will increase tobacco taxes from next January so as to raise the price of cigarettes by 15 per cent.

## Stainless steel price rise queried

The European Commission has written to large European producers of stainless steel seeking an explanation for the similarity in timing and extent of their latest price rise, writes Lucy Kellaway in Brussels.

The response may be used as evidence in the Commission's investigation into a possible cartel among producers of stainless steel which has been running for two years.

## Semiconductor project widened

Japanese and US companies which show sufficient commitment to Europe could participate in the JESS semiconductor project, Mr Ramondo Peláez, JESS's president, said yesterday. Writes Michael Skapinker in Geneva.

His statement, made at a European semiconductor conference organised by the consultants Dataquest, marks a substantial change in direction for JESS, the 44th Joint European Semiconductor Initiative, which is backed by the European Community, European governments and high-technology companies.

## Former minister faces trial

A Greek special court decided to go ahead with the trial of a former socialist minister on corruption charges, a bad omen for former Prime Minister Andreas Papandreu, who is accused of fraud and forgery in a grain sale to the European Community, which fined Greece \$2.5m in 1987 for passing off Yugoslav corn as Greek to avoid paying EC duties.

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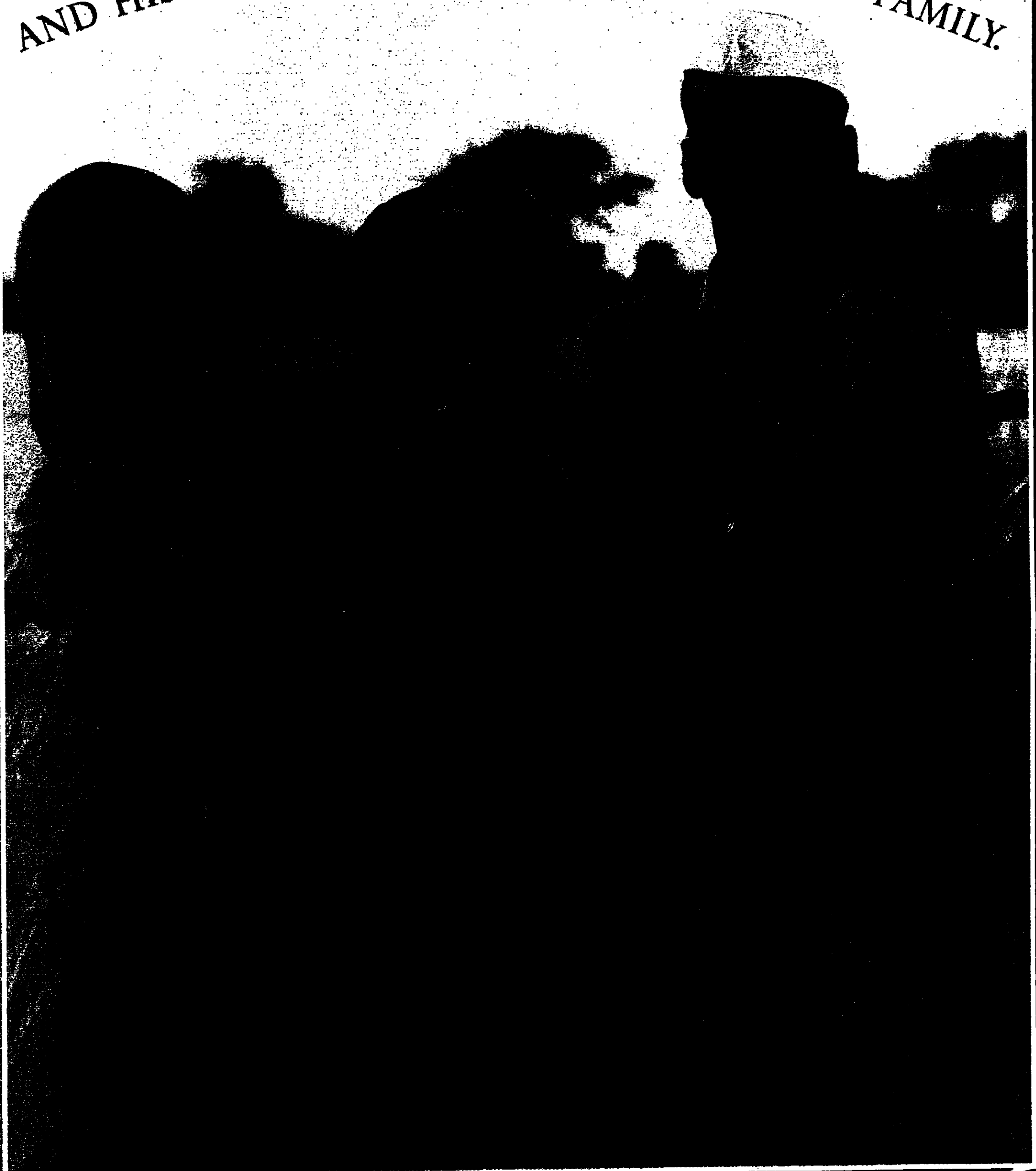
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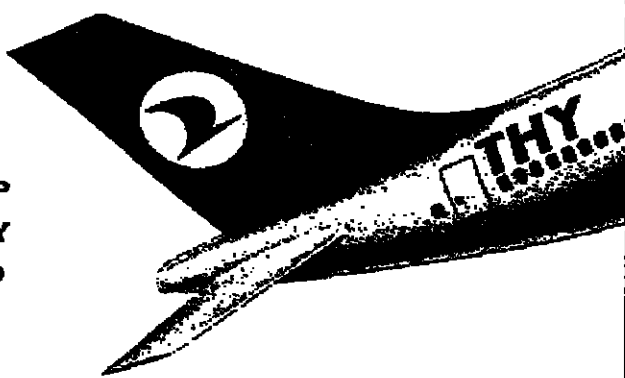
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In the light of recent declines in the rand price of gold, a further rationalisation and financing plan for the survival of the mine was submitted to the government some weeks ago. This plan was compiled and recommended jointly by the government's inter-departmental committee on assistance to marginal mines, the company and its major creditors.

The following is an extract from a press release issued by the Minister of Mineral and Energy Affairs and Public Enterprises on 5 June 1990.

"Before considering any further assistance, Government has decided that a Commission of Inquiry shall urgently and comprehensively inquire into and report on the mining activities and management of East Rand Proprietary Mines, Limited (ERPM), the factors affecting the desirability of the continuation of financial support by the Government to ERPM and the principle of such support; the implications of ERPM continuing its business in its present or another form or not at all, and such other matters in relation to the foregoing which the Commission deems fit."

The company will give the commission the highest level of co-operation and assistance but unless a favourable decision from government on the latest funding proposals is received speedily the mine may have to close.

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## EUROPEAN NEWS

# Europe looks to its own backyard

Francis Ghiles reviews EC trade with east and south Mediterranean

**T**HE countries on the eastern and southern shore of the Mediterranean capture up stereotyped images in the European mind — that of the terrorist, the illegal immigrant or the exotic holiday.

More recently, the growing manifestations of Islamic fundamentalism have sent an unwelcome frisson through western European countries such as the UK and France. Since last autumn the attention commanded by eastern Europe has relegated even further what interest there might be in the countries in Europe's backyard.

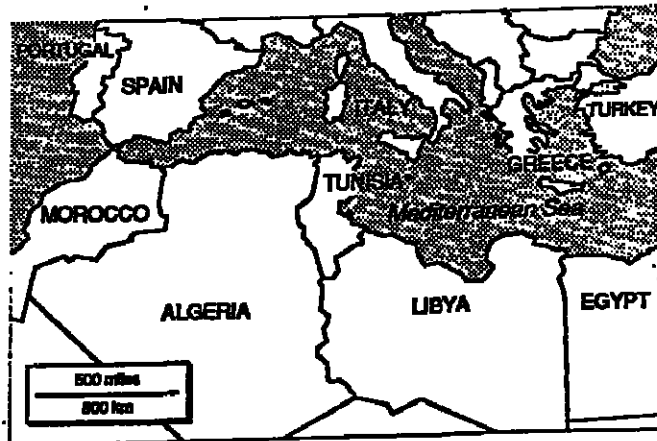
Yet what happens in these countries will weigh heavily on the European Community's security, and EC officials are working on proposals to improve relations.

Their population will more than double to 400m over the 25 years while that of the EC will not change significantly. As living standards decline and unemployment rises, the numbers of those seeking to cross the Mediterranean, legally or not, will continue to rise, adding to the problems of immigration in the EC.

In trade terms, these countries represent the European Community's third largest customer and fourth largest supplier. The trade surplus in favour of the EC was Ecu7bn (\$8.5bn) in 1988, a figure comparable to that registered by the EC in its trade with the countries of the European Free Trade Association.

Algeria and Egypt provide one fifth of the energy imported by the EC. The gas pipeline which carries Algerian gas to Italy has been successfully operating for 10 years and it was decided, last year, to increase its capacity by 50 per cent. EC imports could increase further if the second projected gas pipeline to Spain is ever built.

Yet, as the Commission points out in a document on its



Mediterranean co-operation policy, the net flow of government loans from the EC between 1978 and 1989 represented 3 per cent of these countries' total capital formation. If bilateral aid and loans from individual member states are included, the figure rises to 20 per cent. This compares with 31 per cent from the US — although most of that goes to Israel and Egypt — and 28 per cent from Opec countries.

**D**ESPITE the free access to EC markets enjoyed by most goods manufactured in the Mediterranean countries, there has been no EC industrial investment, apart from in the textile sector. The report cites four factors which have held European companies back:

- The economic policies pursued by these countries have been "inadequate". This is a polite way of saying that they have been dominated by powerful state bureaucracies and vested interests which, until recently, have offered little in the way of encouragement, let alone legal guarantees to private investors. Whereas Spain receives, on average, \$5bn worth of private foreign investment annually, Turkey nets only \$500m and the three central Maghreb states \$100m.
- Labour productivity is

much lower than in other low-cost regions, such as south-east Asia.

● National markets are often small, purchasing power modest and trade between the Mediterranean countries insignificant. For instance, trade between Algeria, Morocco and Tunisia accounts for roughly 1.5 per cent of these countries' trade.

● As a result, and with the partial exception of textiles and clothing, most of these countries do not have a specialised workforce.

The authors of the report are, however, encouraged by the policies of economic reform enacted since the mid-1980s. "If systematically pursued, they might lead to a substantial increase in private investment."

Another essential aspect of relations between the two groups of countries concerns immigration. All new immigration from the Maghreb was stopped in 1975, thus depriving north African states of a vital safety valve. Since then dependents have been allowed in and illegal immigration has, inevitably, continued.

But north African countries, faced with a fast rising population and declining living standards, have been driven to offer their young, who are ideal recruits for the ever

growing Islamic fundamentalist groups.

Mr Abel Matutes, the EC commissioner responsible for relations with developing countries, has the full backing of France, Italy, Spain and Portugal as he seeks to promote a policy of joint ventures and private enterprise and more technical help.

**B**UDGET funds for developing countries outside the African, Caribbean and Pacific area will also be increased by stages from Ecu600m in 1990 to Ecu1bn in 1992, a figure equal to funds available to eastern Europe. Of this total, about Ecu440m are expected to be earmarked for Mediterranean countries.

Some officials in Brussels concede the new offer is little short of "farfetched". It simply underlines that the EC is bereft of a long-term strategy towards a region which lies on its southern doorstep.

Such figures pale even further when compared with the burden of external debt and the net outflow of hard currency which these countries have experienced in recent years. The money will be of little help for governments trying to find jobs for ever-growing numbers of new entrants to the labour market. They will, in short, not encourage north Africans and Turks to stay at home.

Meanwhile, everyone is aware that the Mediterranean cannot be fenced off. As one official in Brussels sadly mused: "What would Europe have done in the 19th and 20th centuries if many of its children had not been able to emigrate to North America, Australia and the colonies?"

One senior Commission official put it more bluntly. Only a major political upset, he argued, one which would bring the Islamic world to the fore, would concentrate the EC mind and might unite its purse.

## Government forced to defend Guardia

By Peter Bruce in Madrid

**N**EARLY 15 years after the death of the Spanish dictator, General Francisco Franco, Madrid's socialist Government is being forced to come to the defence of one of its most unloved instruments of power — the Guardia Civil.

*Menos arriba y DNI en la boca* (hands up and ID card in the mouth) used to be a familiar cry when the Guardia raided a bar looking for malcontents during the dictatorship, but in a modernising Spain someone just had to try and draw the 66,000-strong Guardia into the democratic process by forming trade unions within its ranks. But it has proven to be a very dangerous thing to do.

Corporal Manuel Rosa, the son of a Guardia and a member of the proud corps since 1971, has been fighting to form a trade union in the Guardia Civil for four years and has been frequently jailed for his trouble. At one point, the authorities tried to force him

to take psychiatric tests. Corporal Rosa is, however, just the tip of a malevolent iceberg in the Guardia. Spanish newspapers frequently publish pictures of hooded Guardia men meeting to call for unionisation. The socialist Government is embarrassed and the Interior Minister, Mr Jose Corcuera, himself a tough trade unionist, has been forced to fight off his erstwhile comrades.

Spain's national police force is already thoroughly unionised, and Mr Corcuera is under constant attack by two civil police unions for failing, they claim, to meet promises made a year ago on working practices. Smaller police unions are planning protests in Madrid today. Spain's two main trade union leaders, Mr Nicolas Redondo of the socialist UGT and Mr Antonio Gutierrez of the communist-led Comisiones Obreras, recently paid a highly publicised "support" visit to Corporal Rosa at the Alcala de Henares prison near Madrid,

promising afterwards to help in the fight for Guardia unionisation.

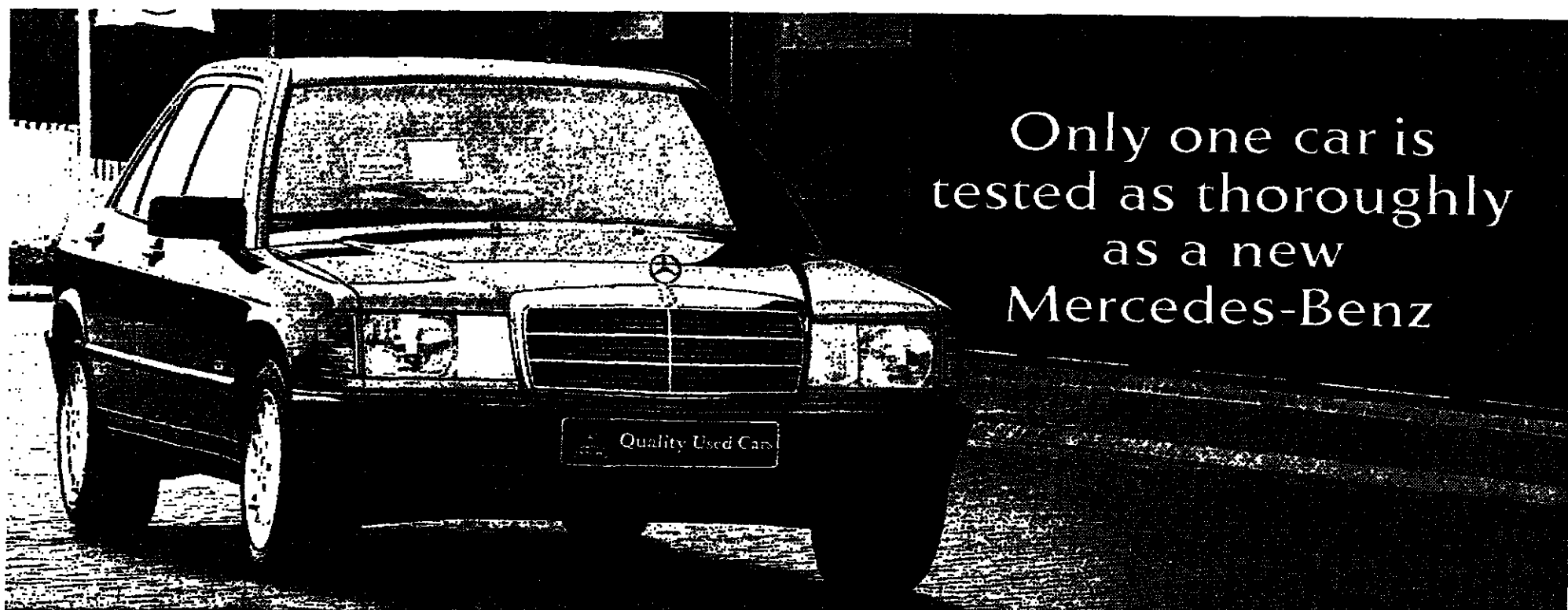
But the Guardia is a different matter. Styled along the line of the French Gendarme, it is a military body under Spanish law and the Guardia that man Spanish border posts, its roads and its coast are, essentially, soldiers. Although much modernised and now headed by a civilian, the Guardia Civil remains the key to the Government's fight against terrorism in the Basque Country and is its most effective force in the fight against drug trafficking.

The Government now appears to be considering a different tack. Prime Minister Felipe Gonzalez flatly refused earlier this week to contemplate the formation of trade unions in the Guardia Civil. The corps, he insisted, "feels that one of the elements of its security is its military character." In order to get around the Guardia leadership's instinctive animosity towards union-



Mr Gonzalez refuses to consider union for Guardia sation, the Government is now considering legislation that would force the expulsion from the corps of anyone who tried to form a trade union in it.

That would at least avoid the uncomfortable practice of a socialist administration actually sending people to jail for wanting to be trade unionists.



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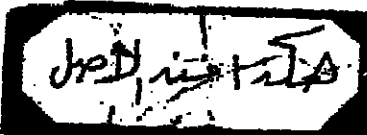
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## UK NEWS

## Clothing industry warned of tough times

By Alice Rawsthorn

THE British clothing industry must prepare itself for a prolonged period of sluggish growth and fierce international competition in the 1990s according to a new study by the TMS Partnership, a research consultancy.

The TMS study suggests that the industry's present problems are not simply a short-term response to the economic slowdown, but are a reflection of longer-term changes in the structure of the clothing market.

One problem for the industry is its lack of competitiveness in the international marketplace.

The Asian and North African manufacturers will continue to win market share away from British companies at the lower end of the market. The West Germans, French and Italians will continue to dominate the upper end.

"The British Clothing Market Overview", TMS Partnership, 182 Upper Richmond Road, London SW15 2SH, £300.

## Former Nato chief calls on EC to assume defence role

By David White, Defence Correspondent

LORD CARRINGTON, a former Nato secretary-general, yesterday came out in favour of a defence role for the European Community.

He told the Commons Defence Committee, which is inquiring into the implications of changes in eastern Europe, that the EC could not move forward without discussing security. The Community must be involved in the future of our defence," he said. However, the US should also be involved in the early stages of consultation, he said, suggesting a treaty between the EC and non-EC Nato members. But he emphasised that such a change could only take place in the medium to long term.

It would be "very dangerous" in the eyes of US public opinion and the Congress to try to supersede the present alliance. "You've got to make the Americans feel that it's still Nato," he said.

Lord Carrington, a former Conservative Defence Secretary and Foreign Secretary, said he opposed admitting new members to the Community



Lord Carrington

since it was one of the "islands of stability" in Europe.

Mr Denis Healey, Labour Defence Secretary in the late 1960s, argued that, with Ireland, out of Nato and France maintaining an independent stance in the alliance, the EC could not play a significant defence role.

He placed greater emphasis on the evolution of the 35-nation Conference on Security

and Co-operation in Europe.

The CSCE would "police the whole of Europe against the possibility of armed conflicts arising, especially between some of the new democratic states," Mr Healey said.

Nato had "no future" as a bloc to deal with a military threat from another bloc, but could serve to represent Western views on how to organise a new security structure.

He argued that the reduced threat from the East was an opportunity for a "massive rethink" of British defence spending.

The two men disagreed on the wisdom of Nato deploying a nuclear Tactical Air-to-Surface Missile (TASM) in place of European-based ground-launched weapons.

Lord Carrington recognised that it might be difficult to persuade more than "a couple of countries" to take the weapons, but said Nato "would have to live with it." Mr Healey said deployment would be "a mistake," and it would be "crazy" for the UK to accept the weapons on its own.

## Iveco Ford ends strike with 11.5% pay offer

By John Gapper, Labour Editor

A seven-week strike at Iveco Ford, the UK truck maker, ended yesterday when 1,100 workers voted to accept a two-year pay offer worth at least 11.5 per cent immediately, and probably a further 9 per cent from November.

The deal, which is the highest basic pay settlement in the motor industry this year, was reached after workers agreed to new working practices, including a new team-leader grade and training in extra skills for craft workers.

The company - a jointly owned subsidiary of Ford of the US and Iveco of Italy - has added two extra skilled grades on top of its existing five-grade structure which will allow about 50 skilled workers to gain pay increases of about 27 per cent within a year.

The deal, one of the highest blue-collar settlements this year, comprises 9.25 per cent plus a 2.25 per cent flexibility payment. A further 9 per cent is due to be paid in November this year.

The settlement date was last November, but the dispute over new working practices was only agreed yesterday at the company's plant in Langley, west of London.

The company said it won agreement to working arrangements helping to make it competitive with other plants of Iveco, a subsidiary of Fiat.

Mr Tony Woodley, of the TGWU general workers union, said the deal was "disappointing" because the flexibility payments for employees to work under hourly-paid team leaders were small.



More than 240m was yesterday gambled on the outcome of the Derby, Britain's richest flat race held at Epsom, south of London. Quest for Fame, (pictured above, second from the left) won the race ridden by Pat Eddery in front of a crowd of half a million people.

## THE GUINNESS TRIAL

## Saunders denies receiving warning on takeover bid

by Raymond Hughes

MR ERNEST SAUNDERS yesterday firmly denied that Guinness's solicitors ever warned the company that an agreement it made in its takeover bid for Distillers might be a breach of criminal law.

The former Guinness chairman and chief executive was speaking under an agreement under which Guinness, which had come in as a "white knight" to save Distillers from an unwelcome bid by Argyle, would have its bid costs paid by Distillers.

He said Mr Anthony Salz, of City solicitors Freshfields, had not advised a Guinness board meeting on January 19, 1986, that the costs agreement might be illegal under the Companies Act.

Mr Saunders was giving evidence for the second day in the sixteen-week trial in which he, Mr Gerald Ronson, chairman of the Heron group, Mr Anthony Farnes, a City stockbroker, and Sir Jack Lyons, the millionaire financier, deny charges arising from an allegedly unlawful share support operation mounted by Guinness during the battle for Distillers.

Mr Justice Henry told Mr Saunders that Mr Salz had given evidence that he had mentioned section 151 of the 1985 Companies Act to Mr Saunders.

"I'm afraid that is not right," Mr Saunders said.

Section 151 prohibits a company giving financial assistance for the purchase of its own shares, save in certain limited circumstances.

Mr Saunders said that late 1985, when Guinness had been seriously considering bidding for Distillers, had been an era of "megahid mania".

Guinness's advisers - Morgan Grenfell, its merchant bank, Cazenove, its stockbrokers, and Bain & Co, its management consultants - had been "pushy and bullish"

about a bid for Distillers, Mr Saunders said.

Earlier Mr Ferguson had referred to a suggestion that acquisitions by Guinness, culminating in Distillers, had been "some form of megalomania" on Mr Saunders' part. "An ego trip for Ernest Saunders,"

That, Mr Saunders said, was "just nonsense."

There had been straightforward reasons for the Distillers acquisition and that of Bells, which had preceded it in 1985. Guinness had had only one brand, its retail business was a useful, but limited, source of secondary profit in the UK, but it was stuck with a market capitalisation of about £300m.

This was much less than the UK drinks majors like Allied Lyons and Bass - quite apart from those in Japan, the US and Australia.

Guinness fell between the regional brewers and the "big boys" and it had been advised by Morgan Grenfell and Cazenove to make a major acquisition and become a world player, or risk being taken over.

Mr Saunders said that Distillers had long been a possible target for Guinness.

He had discussed a possible bid with Mr Roux and Lord Iveagh, then Guinness chairman, in September/October, 1985.

Mr Roux, like Mr Saunders himself, had not been anxious to get into another unpleasant, acrimonious bid so soon after the Bells takeover, and had agreed to "watch and wait."

Lord Iveagh's reaction, said Mr Saunders, had been "remarkable."

His attitude had been that anything that would restore the Guinness family reputation and put the Guinness company on the world map would have his complete support.

Mr Tom Ward, a US lawyer who had by then become a Guinness director, "always a

great enthusiast for any deal" had been "extremely bullish" about a Distillers bid, Mr Saunders said.

Mr Ward had established himself as probably the most powerful Guinness non-executive director.

Mr Ward had also established a working relationship with Mr Roux that was almost "an unspoken partnership", Mr Saunders said.

They had been the two key Guinness people involved in legal and financial matters.

Mr Saunders said he utterly rejected the suggestion that Mr Ward's appointment to the Guinness board had been an example of Mr Saunders bringing in his "cronies or pals".

He said he had introduced Mr Ward to Guinness because the company had needed an American lawyer and he had seen Mr Ward's abilities when they had both worked for Neale.

It had been Mr Ward who had suggested the costs agreement with Distillers, Mr Saunders said.

Mr Ward's one caveat to his otherwise unbridled enthusiasm for a Distillers bid, had been that the downside for the Guinness shareholders was the real possibility of a bid being referred to the Monopolies and Mergers Commission, which could cost Guinness up to a year's profits.

Another potential stumbling block had been the question of the chairman of the new, merged company, it being felt that neither Lord Iveagh nor Mr David Connell, chairman of Distillers, would be credible as chairman of a £50m company.

It had been decided that Sir Thomas Risk, governor of the Bank of Scotland, should be the chairman.

Had Mr Saunders put himself forward as chairman?

Mr Ferguson said he had not. Mr Saunders said he had not.

The trial continues today.

## Brussels to hear pharmaceutical complaints

By Peter Marsh

OFFICIALS from the European Commission are to hear complaints from UK pharmaceutical traders that they are discriminated against by Europe's big medicines companies.

The UK Association of Parallel Importers (API) has been invited to Brussels to give evidence to civil servants preparing for the introduction of the single European Community market after 1992.

Mr John Barker, chairman of the association, said yesterday

that large drug companies often used unfair practices to reduce the volume of drug imports into Britain.

Mr Barker, who will talk today to officials at the commission's single-market directorate, said the practices of the large companies were in many cases anti-competitive.

The discussions in Brussels will form part of the commission's efforts to devise new regulations for western Europe's £25bn-a-year pharmaceutical

industry after 1992.

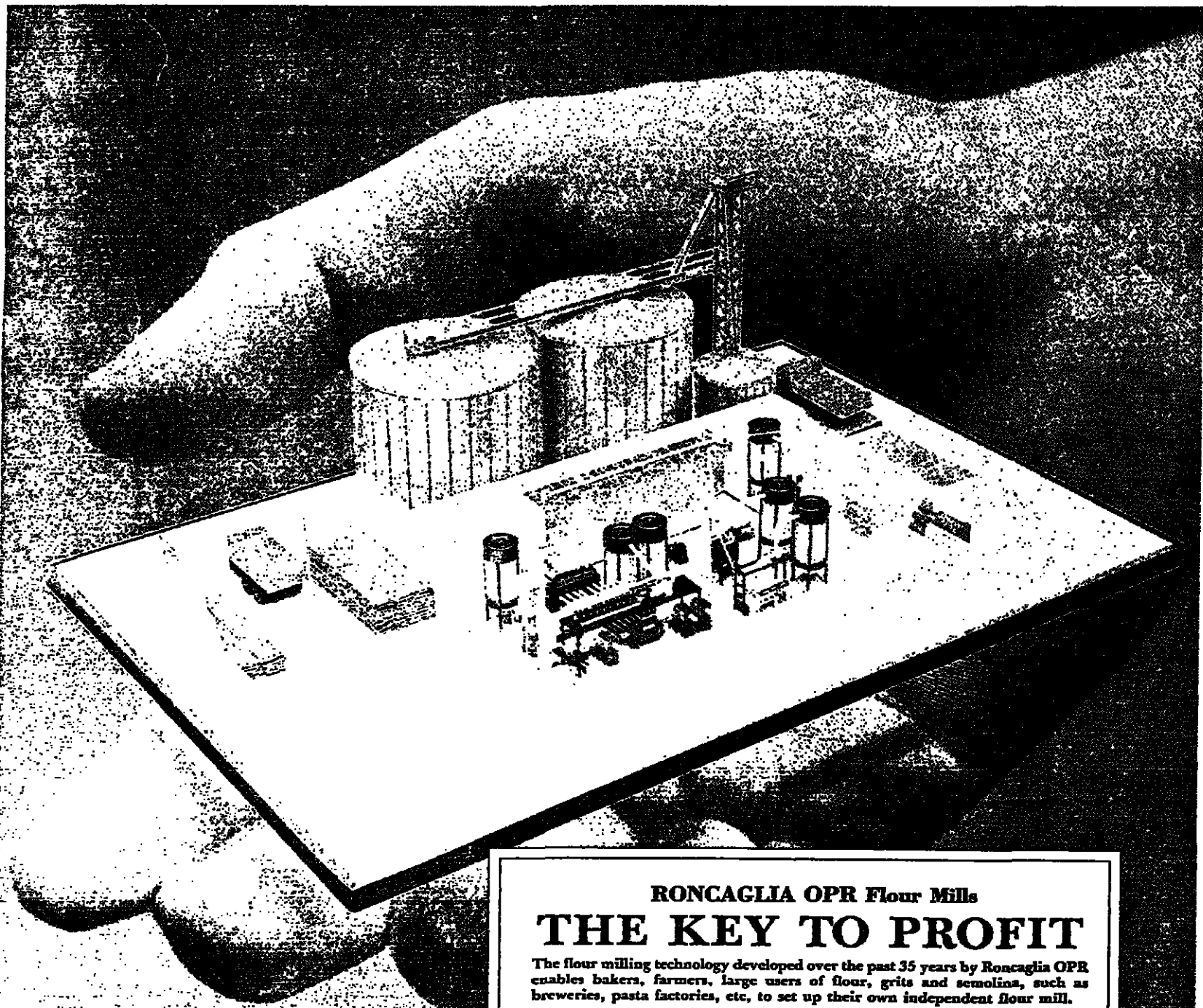
Parallel importing of drugs applies to specific formulations made by a single manufacturer in a number of European countries. The price of these products often varies greatly across the community, due to different pricing regimes in individual nations.

Imports of this kind require specific product licences from individual countries' drug-licensing bodies. Roughly 250 licences are in force in Britain

for medicines imports.

Britain, where drug prices are relatively high, has seen parallel imports rise significantly in recent years. They account for an estimated 7 per cent of the £1.8bn a year spent by the National Health Service on drugs prescribed by general practitioners.

After 1992, the European Commission hopes to set up a pan-European registration system for medicines that would increase drug trade.



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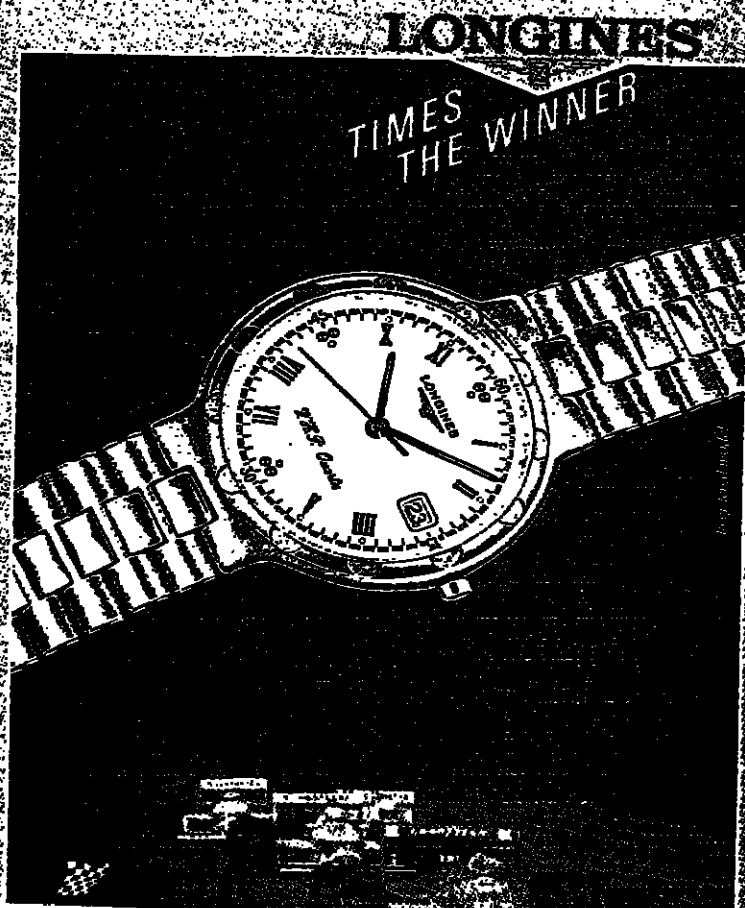
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LONGINES



## UK NEWS

## Man held in Cyprus over £292m City theft case

By Jim Bodgener and Richard Donkin

**TURKISH-CYPRIO** police have arrested a man they believe was attempting to negotiate some of the £292m worth of Treasury Bills and Certificates of Deposit stolen in the City of London in early May.

The man, named as Mr Eray Bullici, was detained by police in Northern Cyprus last Saturday. He was found to be in possession of 86 of the documents stolen on May 2, which he had placed in a safe-deposit box. The documents were worth £50.5m.

Mr Bullici was arrested after a tip-off by City of London Police. He was released on the instruction that he was not to leave the island and yesterday he was interviewed by British police. Two British tourists reportedly handed over the securities to Mr Bullici, who then deposited them with the Cyprus Credit Bank.

The Bank of England injected about £250 million of additional liquidity into London's money markets on the same day as the theft of the securities from a City messenger from Sheppard's money brokers.

## House of Lords

## Labour demands agreement on changes in Europe

By Alison Smith

**AN ALL-PARTY** agreement on constitutional change in the European Community, was called for yesterday by Lord Cledwyn of Penrhos, the Labour leader in the House of Lords, as he warned that vigilance was needed to stop the "democratic deficit" increasing.

He said the Community had gained powers from member parliaments, but that this transfer of powers has not been accompanied by greater democratic accountability and scrutiny.

We know from experience in this country that undemocratic agencies can accumulate powers unobtrusively, like a thief in the night. Anticorruption lives just around the corner from every one of us, and it needs to be watched all the time.

Opening the debate on European union, Lord Jenkins of Hillhead, the Liberal Democrat leader in the Lords and a former head of the European Commission, said that to stop the "democratic deficit" growing unacceptably, the United

Kingdom must give up some of its "apparently deep-seated anti-European Parliament prejudice," which had deeply disappointed other EC countries.

They had thought that with our great parliamentary tradition we would have a very special contribution to make. They find that we are mostly concerned with finding out what it's doing and telling it to stop," he said.

Making his first speech in the House, Lord Richard, a former EC commissioner, warned that the UK could find itself standing outside discussions about greater democratic accountability in the EC.

Lord Brabazon of Tara, the Foreign Office minister, insisted that the British were not isolated on the question of institutional changes.

He said there was support for many of the UK's proposals, such as improving the financial accountability of the European Commission to the European Parliament, though there was scope for improving foreign policy co-ordination.

## Tension between City and industry worries CBI

By Charles Leadbeater, Industrial Editor

**THE** Confederation of British Industry is to re-examine relations between the City and industry in the light of persistent unease among manufacturing companies that they are under too much pressure to perform well in the short term at the expense of longer-term investments.

Sir Brian Corby, the CBI's newly elected president, told 300 businessmen at the Lord

Mayor's City banquet last night that he doubted whether enough had been done to improve relations after a report by a confederation task force three years ago.

Sir Brian, who is chairman of the Prudential, said tensions between managers and shareholders were natural, but they seemed to bedevil some UK manufacturing companies.

management and financial institutions has undoubtedly improved," he said. "But it is costing more and taking up an increasing amount of time on both sides. I seriously question whether enough has been done."

Sir Brian added: "Our system, whatever its merits, will only continue if we work hard to make it successful."

The 1987 report found that

charges of short-termism by the City were unproved, but it called for better communication with industry.

Sir Brian's initiative has been prompted by concern that tensions between the City and manufacturing may be exacerbated with a squeeze on profit margins in manufacturing over the next six months.

Sir Brian went on to warn that the economic recovery

since the recession of the early 1980s could be frustrated in the next few years unless more resources were devoted to improving the transport infrastructure.

Sir Brian: "Any visitor to France or West Germany will confirm that our apparent allergy to thinking strategically about infrastructure could place the UK at a very serious disadvantage."

## Market slows to a halt for small companies

Richard Waters on the effects in London of the departure of another market maker

**L**ONDON'S stock market is grinding to a halt for a growing number of small companies.

The International Stock Exchange prides itself on the large number of domestic companies traded on its markets - 2,035 at the end of March, well ahead of rivals like the Federation of Exchanges in West Germany, with 628 at the end of 1989.

But the sad truth for many of these companies is that, regardless of their public listing, there is virtually no market whatsoever in their shares.

The problem worsened last week when Kitcat & Aitken, which made markets in the shares of 100 mostly small companies, pulled out of equities.

Even this was overshadowed, though, by the departure yesterday of Stock Beech Securities, the Bristol-based market making arm owned by British & Commonwealth.

Stock Beech had quoted prices in nearly 250 shares, virtually all for small companies. The withdrawals at the bottom end of the market have been more common than among the larger market makers, who continue to stand shoulder to shoulder slugging it out for business in the most heavily traded shares.

The losers are smaller companies, whose shares are left with no real public market, and the many individual investors who account for much of the trading in such companies.

It is generally agreed that at least three, and perhaps as many as six, competing market makers are needed to create a competitive market in a company's shares.

At the end of March, many companies appeared to be falling below this threshold: the shares of more than 1,000 were handled by either two or three market makers, while 640 were handled by four or five.

A growing number of companies are being classified as "deltas", for which there is no active market but merely an electronic notice board on which dealers can advertise for bids or offers to help them square their books.

With the loss of Stock Beech and Kitcat, this picture has

inevitably worsened.

According to Mr Brian Winterlood, whose Winterlood Securities is the only dealer to cover a broad range of smaller company stocks, his firm is now the sole market maker in around 100 shares, as many as 30 of these because of the departure of Stock Beech.

It is not difficult to see why London's market making system is grinding to a halt. In part it is the same malaise that has afflicted the rest of the stock market: insufficient income from dealing to support enough firms. The way the system operates also plays a part. Dealers are required to quote firm prices on screen at which they are prepared to buy and sell shares - effectively com-

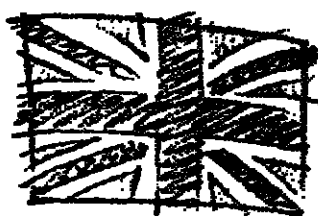
mitting their own capital resources to enable a market to exist in companies' shares.

For smaller companies, however, little dealing takes place. So market makers widen their spreads (the prices at which they are prepared to buy and sell) in recognition of the difficulty of laying off their positions in an illiquid market.

Making small company shares even more unattractive to securities firms is the size of the pool of commission available to brokers in these shares - according to Mr Hector Santa, of UBS Phillips & Drew, worth no more than £1m-£2m a year. The small company market will need a new breath of life to recover.

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### BRITAIN IN BRIEF



### Japanese cars best, says survey

Japanese cars once again perform best in an annual survey of reliability undertaken by the Consumers Association magazine, Which?

The survey, which compiled data on a total of 46,000 cars, found Honda, Mazda, Mitsubishi, Nissan and Toyota to provide the most reliable cars, in all the age groups studied.

Some European makes were singled out as offering good reliability, among them Peugeot and Rover, but Which? said most European makers records "are not as consistently good as the Japanese."

Meanwhile, motor trade fears of a possible return to the discount "car wars" of the mid-1980s have been aroused by a further sharp fall in new car sales last month.

Statistics from the Society of Motor Manufacturers and Traders show that registrations fell by 12.7 per cent, on a year-on-year basis, for the second month in a row.

### Mortgage lenders warned

Inaccurate and misleading advertising of mortgages was giving mortgage lenders a bad name, Mr Richard Ryder, Economic Secretary to the Treasury, said.

His remarks are the latest in a series of ministerial attacks on irresponsible credit advertising.

### Finance Bill changes urged

The British Invisibles Exports Council has called on Mr John Major, the Chancellor of the

Exchequer, to make two changes in the Finance Bill on proposals relating to unit trusts.

It urged a mechanism which would allow unit trusts to pay dividends gross to foreign holders - a move that it said would enable British unit trust managers to sell income funds across the European Community.

### Managers break the law

British business managers are breaking the law regularly where personal computer software is concerned, a survey has revealed.

The survey, sponsored by the UK Federation Against Software Theft, shows that 55 per cent of senior managers using a personal computer at work, have copied software illegally whether they knew they were doing wrong or not. The cost to the software industry in Britain is estimated at least £200m in 1989.

### Edinburgh bank to form

International investor support is being sought by the directors of a newly-launched mortgage corporation, which plans to take over small building societies and unite them into a new national bank to be known as the Bank of Edinburgh.

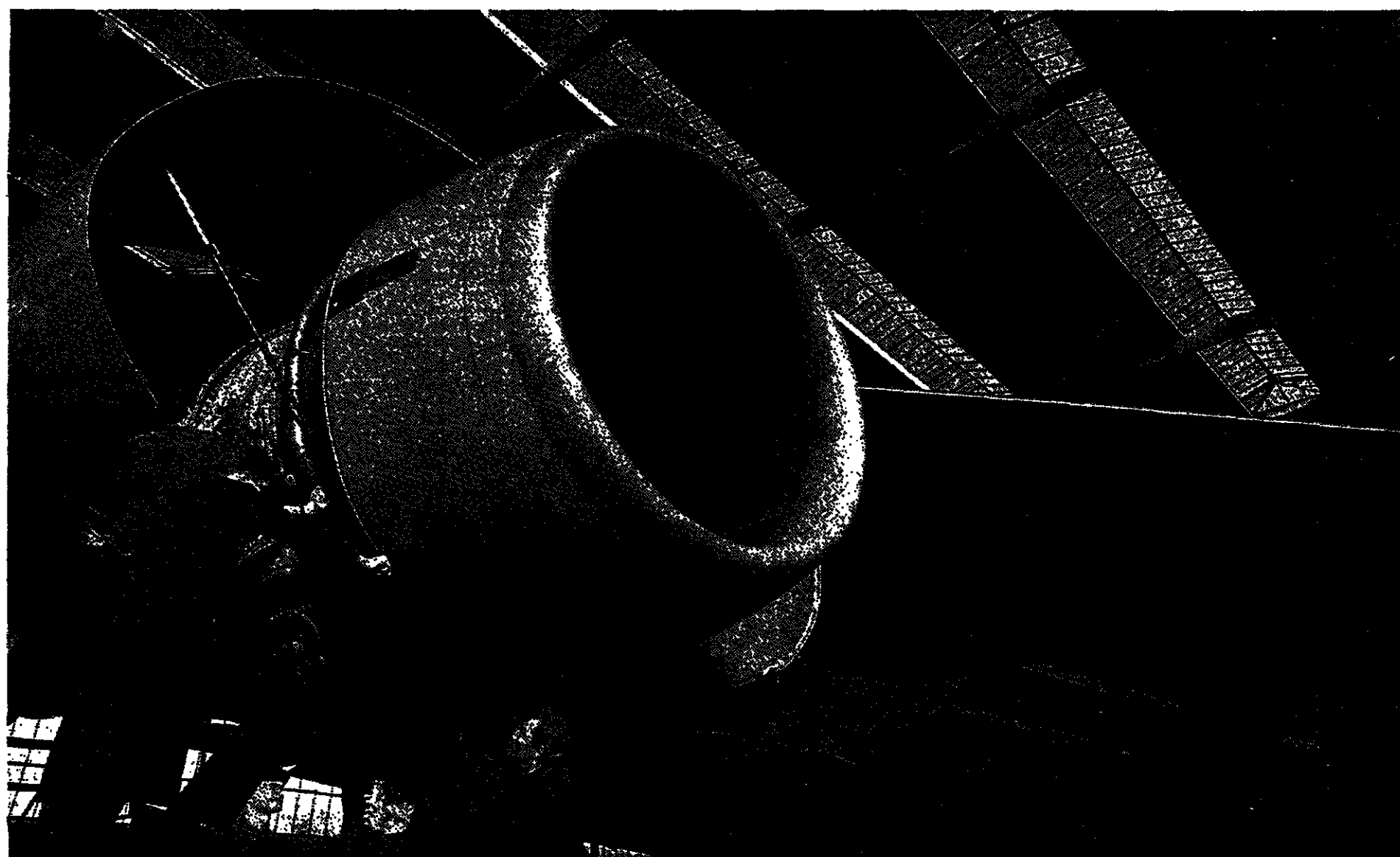
So far the main backing to emerge has been Scottish Amicable, the Edinburgh-based composite insurer. It has not yet formally committed itself to the venture, but building society sources expect Scottish Amicable to put up £20m.

### Geography course unveiled

The Government unveiled its final proposals for a national curriculum in geography for England and Wales, giving more flexibility and a wider range of topics than had been planned in an interim report.

The proposals allow teachers more choice of which countries and cultures they wish to stress, as well as calling for the curriculum to focus on area studies and thematic work in physical, human and environmental geography, and skills such as map-reading.

## For every hour's flying time, Lufthansa puts in 22 technician hours.



Running an airline is a job which, for the most part, takes place behind the scenes. At Lufthansa, for example, we invest 22 technician hours in maintenance for every hour of flying time.

That's considerably more than demanded by the statutory manufacturers' requirements. Our servicing and repair work is carried out to

the highest standards of quality, which, in turn, are subject to checks by independent, government technicians. This attention to detail also extends to the quality of personal service you can expect. On the ground and in the air. State-of-the-art technology, perfect organization, personal commitment: that's our promise.



**Lufthansa**



**LORD** King, the British Airways chairman (pictured above), received a 19.5 per cent pay and performance-linked bonus increase to £515,618 last year from £431,608 the previous year. The airline's annual report also shows that Sir Colin Marshall, the airline's chief executive and deputy chairman, was paid the airline's chief executive and deputy chairman. This is between £445,000 and £450,000 in the last financial year. This is an increase of around 12 per cent over his 1988/89 earnings.

The 1988/89 earnings were restated in the company's latest annual report to include performance related bonuses. Lord King's earnings were listed at £385,791 in the original 1988/89 accounts.

Lord King's pay increase was at the centre of a political controversy last year when the Government criticised large pay rises by senior company executives as setting a bad example. BA recently reported a 28.7 per cent increase in pre-tax profits to £345m for the last financial year and a 40 per cent increase in earnings per share.



## MANAGEMENT: Marketing and Advertising

## International networks

## Eurocom sets sights on the big league

The French agency has ambitions to become a global player in marketing services. Alice Rawsthorn reports

On one of the walls of Alain de Pouzilhac's office at Eurocom's headquarters in Paris hangs a picture of a football strip.

The strip belonged to Karl-Heinz Rummenigge, the star striker who played for West Germany against France at the world cup semi-final in Mexico four years ago. With eight minutes of the game to go, France was winning by three goals to one. De Pouzilhac, a football fanatic, was convinced that France would go through to the final. Rummenigge scored two goals in swift succession. The game went into extra time. And the West Germans won.

"I keep the strip to teach me to be humble," says de Pouzilhac. "Every time I look at it I think of Rummenigge scoring those goals and I remember that you cannot count on anything until it is completed - until the match is over, or the deal is signed."

France is out of the running for the world cup this time. But Alain de Pouzilhac, chairman of Eurocom, one of the largest French advertising agencies, is engaged in an international competition of his own. Eurocom is one of the ambitious French agencies - along with Publicis, RSCG and Boulet Dru Dupuy Petit - now intent on becoming powerful players in the global market for marketing services.

Eurocom has dominated French advertising for decades through Havas and Beller, its Paris-based agencies. Yet when de Pouzilhac became chairman in April last year its only international clients were its investment in HDM, the international network owned jointly with Dentu of Japan and Young & Rubicam of the US, and a minority stake in WCRS, the advertising agency then owned by Aegis, the London-based media group.

In the past year Eurocom has done a series of deals to increase its international interests. It has taken control of WCRS and is now integrating

the agencies - Della Femina McNamee in the US and the Ball Partnership in Australia, as well as WCRS in the UK - with Beller to form the EWDB network. It has also acquired ABC, a public relations consultancy in West Germany.

Eurocom is now the world's sixth largest marketing services group with net income of FF161m (£16.77m) on gross income of FF3.25bn in 1989.

But it is still a fledgling force on the international scene. There are gaps in its advertising networks. HDM needs to strengthen its presence in the US. EWDB has problems in the US and the UK. And Eurocom still needs to expand its specialist marketing interests both in France and elsewhere in Europe.

"Until now the French agencies have been too parochial. We have thought only of France," says de Pouzilhac. "It is almost too late for us to build big international networks like the Americans. But the changes in the European market before 1992 have given us a chance to catch up."

Over the next year de Pouzilhac hopes to have established Eurocom networks in public relations, direct marketing, design and sales promotion across Europe. He plans to establish mini-networks in specialist marketing to the five largest Eurocom agencies in France. He also proposes to fill the gaps in the EWDB network in the US and Europe.

Eurocom, which recently sold some of its peripheral interests, such as a chain of supermarkets, intends to spend around FF100m (£10.5m) to create each of the four specialist marketing networks. It has arranged to borrow FF1.5bn to finance its expansion in advertising.

De Pouzilhac is determined not to turn Eurocom into a replica of the established global marketing groups, like Saatchi & Saatchi, WPP and Omnicom. "What is the point of copying?" he says. He envisages a group which is European in flavour with the different networks

based in different countries.

Advertising will be run from France. Eurocom recently moved managerial control of EWDB from London to Paris where Pierre de Plas - who joined the group a year ago from DDBNeedham, one of Omnicom's agencies, as vice chairman - will act as its chief executive. "Our international clients, companies like BSN and L'Oréal, are based in France," says de Pouzilhac. "We need to be near them."

The public relations network will be run by ABC in West Germany. De Pouzilhac hopes to base the design network in London. Eurocom has been mooted as a prospective purchaser for Wolff Olins and the Michael Peters Group, two of the largest UK design consultancies. It is also in talks with the direct marketing and sales promotion companies in Spain and Italy.

De Pouzilhac's strategy is to acquire large local companies, like ABC. These companies will then expand into other countries by starting up new companies and making acquisitions. The alternative would be to acquire ready-made networks, such as Saatchi's specialist marketing consultancies. De Pouzilhac says he has "indicated an interest" in the Saatchi consultancies should they be put up for sale.

Eurocom also plans to strengthen its advertising interests. HDM, which is the world's 17th largest agency according to Advertising Age, is well established in Europe and Asia, but is weaker in the US. The three HDM partners will meet later this month to discuss the possibility of buying another agency in the US. Any acquisition would be co-ordinated by Young & Rubicam, the US partner, rather than Eurocom or Dentu.

"HDM has been a big success, but we are not entirely happy with its performance in the US," says de Pouzilhac. "The US is the biggest single advertising market, but it represents only 10 per cent of HDM's billings. We must be bigger there."

Eurocom's chief challenge is to turn EWDB into a fully fledged international network. First it must resolve the problems of the existing businesses. The WCRS agencies lived through months of uncertainty last year while Eurocom was locked in negotiations with Aegis. The flagship London agency suffered a series of account losses and staff departures. The US business, particularly the Boston agency, also suffered.

De Pouzilhac says WCRS's problems in London have been solved. The London agency recently won a £20m account for electricity privatisation in the UK.

Eurocom hopes to strengthen its position in the US by buying agencies, probably in New York as well as Boston. It also plans to expand in West Germany, the Netherlands, Portugal and Switzerland. It is now in negotiations in West Germany and de Pouzilhac hopes to finalise the deal within the next few weeks.

He plans to have all the networks in place by the middle of next year. If time runs out Eurocom might consider making an offer for an established network, possibly for Backer Spielvogel Bates, one of Saatchi's agencies, if the Saatchi group were to be broken up.



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## Long-distance travel

## British Rail's customers clock up their own points

Philip Rawsthorne explains why the network has introduced an incentive scheme similar to one run by airlines

British Rail's InterCity service carries nearly 10m passengers a year in the UK, from Aberdeen and Inverness in the north to Poole and Penzance in the south, but that is a mere 4 per cent of the UK's long-distance travel market.

Competition is intense. Apart from the ever-increasing number of private and company cars - motorway car traffic has doubled over the past 10 years - coach operators offer lower-cost alternative transport on most routes. Domestic air services, once provided by a few carriers, have expanded rapidly. On some routes, up to three airlines now compete against each other.

According to InterCity's research, more than 40 per cent of its passengers seriously considered an alternative form of transport before finally travelling by rail.

Against this background - and the need to pay its own way as its government subsidies were withdrawn - InterCity has, over the past few years, adopted a vigorous marketing approach.

Its aim to be the "most civilised way of travelling at speed" and the UK has been expressed in a new corporate identity; it has been advertised like a national brand; and its services have been increasingly targeted to the needs of its customers.

The latest result of that development is the introduction of a frequent traveller programme, of the kind developed by many international airlines, that offers incentives for continuing loyalty to InterCity's most regular customers.

"We found that nearly half of our annual £800m income comes from about 5 per cent of our customers," says Robert Mason, InterCity's marketing director. "I thought we should get to know these half a million people better by talking to them directly, rather than just through our general advertising."

A frequent traveller programme appeared to be not



ROGER BEAVE

only the best means of getting to know who these passengers were but of consulting them about their needs and preferences by direct mail.

In late 1987, InterCity appointed International Marketing Corporation, a marketing agency, to research the project and provide a comprehensive feasibility study.

Early last year, Hilton hotels, Delta Air Lines, Keith Prowse travel agency, and Time and Business magazines were invited to take part in the scheme; and at the same time, InterCity appointed SML, a database marketing agency, to develop the computer processing and handling systems.

Membership of the programme launched this year is open to any InterCity traveller on payment of a £15 fee. On joining, a membership card, magnetically-encoded and bearing a laser-engraved photograph, is issued.

The immediate benefits include vouchers for InterCity seat and sleeper reservations, £50 discount on a Delta holiday, discounts on Hilton week-end breaks, and free magazine subscriptions.

Members are given cheque-cashing facilities at major InterCity stations and access to a theatre booking hot-line. Points are awarded for each InterCity journey, according to the distance travelled and the type of ticket. A first class return between London and Manchester, for example, earns 64 points; a similar journey between London and Glasgow earns 84 points.

InterCity's 10,000 long-distance season ticket commuters, by contrast, are only permitted to earn points on three journeys a month.

Some 2,900 stations in 25 zones across the country, and 34 different types of ticket have been fed into the database. The first rewards - four vouchers up-grading travellers from standard to first class - come with 350 points; 1,000 points earn free first class Saturday return tickets for two; and the rewards are progressively increased up to a two-week holiday in the US for 10,000 points.

Mason believes the incentives will encourage loyalty in regular passengers, who will make one long-distance trip by air, car, or coach for each one by rail.

"If they are business travellers, it may also get them thinking about InterCity for their leisure travel as well," he says. "Through its rewards, the programme will also give infrequent travellers experience of InterCity's services."

The aim is to recruit 50,000 members a year to the programme, and to build a database which will provide InterCity's management with ready access to comprehensive information about its regular passengers and their travel habits.

That, says Mason, will form the basis of further marketing initiatives, and strengthen InterCity's defences against its competitors.

## TECHNOLOGY

Dave Madden reports on the potential cost savings from automating sales, service and marketing

## Poised to close in on the customer

Since his management services department that building such a database was possible. Building Abbey National's relational customer database means bringing together eight different sources of data. "We were told it was just too difficult," says Dunstan.

In the event, a feasibility study by Oasis broke the deadlock. Abbey National is now at the point of choosing both the database engine and user decision support systems, and the project is due to be completed in two years' time.

The major UK retail banks are struggling with this transition because banks do not generally keep databases of customer names. Rod McFee, head of delivery channels at Barclays, sums up the problem. "We've inherited 1960s bookkeeping architectures, based on account numbers. In systems terms customers don't exist. Now all the banks are evolving into marketing-oriented organisations because our traditional core business is under tremendous competitive pressure, both from new entrants and because customers have realised that they can shop around."

Barclays and its peers still do not know how many customers - as opposed to account holders - they have, and moving to database driven banking has triggered some of the biggest IT projects in the country.

Barclays introduced its customer information system (CIS) earlier this year. The database will not begin to be available to its branches until mid 1991, but the bank was anxious to tackle any customer sensitivities in particular about direct mail.

McFee stresses that CIS's imperative is to recapture an element of service at branch level. The system will give Barclays staff in any branch a profile of the totality "of the bank's relationship with any customer." At the same time the system will help the bank



to synthesise its customer knowledge so that it can target any database marketing and cross selling more efficiently.

Both McFee and Dunstan agree that their customer databases are not just about direct mail. Similarly Peter Mouncey, head of market research at the Automobile Association, says that while his customer marketing database handles a big direct mail exercise, it is now considered a major corporate asset. "It is the key resource, the key management tool serving all the businesses."

As such it is controlled by a senior committee under the AA's deputy director general and it furnishes a wealth of management information from monitoring advertising campaigns to analysing branch performance and planning new sites.

Currently the AA holds 9m customer records. The system sits on an ICL 3080 mainframe, and it has a conventional hierarchical structure. Mouncey says relational technology is not cost effective yet. But the AA has invested heavily in front-end PC based systems, including statistical and tabulation packages and a proprietary geographical information system, to allow users to sam-

ple data. Ultimately these database developments are designed to support customer contacts. Other firms are using IT to support IT sales people directly with dedicated productivity tools for planning and reporting sales calls, entering orders, checking inventory and order status, and the like.

Advise, an IBM portable PC-based system from Datasure Group and one of a rash of creative IT sales applications, takes field sales support to its logical conclusion. It is an expert system, designed to guide sales people in the complex personal financial services arena.

"Since deregulation there are a lot of new players selling pretty technical products," says David Lewis, general manager of Datasure's Advise group. Advise helps them to analyse their customers' real financial position, including total debt, and to give appropriate advice across financial products.

Advise was modelled after the "financial health check" work at Allied Dunbar which has pioneered the use of portable PCs in face-to-face meetings with clients. Allied now has 3,500 PCs in the field.

Since the system's introduction Allied Dunbar has tracked control groups of salespeople with and without the software at various levels of experience. Without exception people with the software outperform those without. This is integrated with the UK and turn them into successful salespeople.

Yet significantly Allied cannot relate this field information to its corporate client database. Its mainframe database is fed by paper policy documents. Peter Penn, an Allied systems director, concedes that as a result the company loses a lot of field generated information.

Ironically the computer industry itself, belying its bad marketing reputation, is taking a lead in the area of integration. As open systems and standard chip sets come to dominate computing, products per se are no longer differentiators. Increasingly companies will stand or fall on how well they know their customers, and how easy they are to do business with.

Hewlett Packard is developing a "closed loop" sales and marketing system for internal use. This is an integrated web of complex database, customer information centre (CIC), communications and sales force automation applications.

Its target, says CIC manager Robert Robb, is to be able to conduct a win-loss analysis on every campaign that it runs, and track every lead or individual enquiry it receives, while its customers will talk to HP via a single telephone number.

The result of this programme in the US is that selling time has increased by 27 per cent, enquiry volumes are up by 72 per cent with only 10 per cent of leads discarded, and direct marketing costs cut by 10 per cent. The company now gets feedback on 90 per cent of sales, something that was almost non-existent before.

HP's closed loop creates a virtuous circle. Direct marketing, for example, initiates an enquiry, which is qualified as a lead and fed into the sales channels. The subsequent win-loss is reported to the customer database, which generates management information, and hones the next direct marketing effort. As Robb comments: "The system just gets smarter and smarter."

Robb Wilmoth, founder of Oasis, adds: "The networked marketing-led organisation will be like a spreadsheet. New information on any sale will update the entire systems on a need-to-know basis. And that is a long way from cold calling."

## Outlook gloomy in UK research stakes

Lynton McLain reports on how a lack of R&D spending is taking its toll on British innovation

The Design Council, funded by the UK Government, is publishing British successes and failures in technology at a new exhibition in London. It will seek to identify the factors that are necessary if the UK is to avoid decline in world technological markets.

Ivor Owen, director general of the Design Council, says Britain is facing a "national emergency" in its failure to capitalise on scientific and technological expertise in the UK and turn them into successful commercial products.

But even this scientific base is fading: Britain is near the bottom of a league table on R&D spending, according to a survey by the Organisation for Economic Co-operation and Development.

It already spends less per capita on R&D than any main competitor, says the survey.

In the early 1980s, the UK was the only western industrial nation with a declining share of national income devoted to R&D. UK state funding for civil R&D is set to decline further over the next two years, according to the Annual Review of Government Funded R&D. Meanwhile, spending on R&D continues to increase in Japan, Germany, Sweden and the US. "Britain's failure to see beyond the market conditions and technical limitations of the day is all too evident," the Design Council says.

Where British research has led the world, its industries have all too often failed to exploit it productively. Instead, the advantage had passed to Britain's competitors, whose speed and skill in applying new technology to make quality products has won them lucrative world markets at the expense of British manufacturing industry.

The Japanese have mastered the development and practice of technology transfer. The key to success appears to lie in a mutual understanding between government, industry, universities and research organisations of their respec-

tive needs, and a willingness to commit resources on a scale necessary to exact good returns," the council says.

Famous British innovations are on display at the exhibition: liquid crystal displays, robot technology, magnetic resonance scanners, cathode ray tubes and the transporter, as well as the first computer, the mechanical calculator of Charles Babbage in the 1840s. The Design Council suggests this became a "great British failure" after Prime Minister Sir Robert Peel stopped funds for its development.

Not one of these British scientific breakthroughs has resulted in large-scale UK manufacture: they have all been turned into successful commercial products by other countries.

Scientists at the University of Hull, under a Government-funded programme, discovered a liquid crystal material suitable for commercial use in displays in Britain rather than Japan. Britain adopted the technology and leads a multi-million pound world market.

Professor George Gray, the pioneer of liquid crystal display technology, says that research in Britain's universities "is far too mission (market) orientated. Some of the best ideas develop from fundamental research and they are in danger of being starved out in a climate which certainly would not have allowed me to follow the path I did."

Already, 80 per cent of the science and engineering departments in Britain's higher education sector lack the equipment required to carry out the necessary research, according to a survey by the Advisory Board for Research Councils.

Magnetic resonance imaging for picturing the inside of the body was researched and developed at Nottingham and Aberdeen universities in the 1970s. The first machine was installed at Hammersmith Hospital, London in 1981, but Britain did not hold the lead for long. No British manufacturer was willing or able to

take on the product and the Government agency, the British Technology Group, licensed the technology to companies in Japan, Germany and the US, which now dominate a world market worth £600m a year.

The exhibition illustrates how it is possible to take advantage of technological opportunities, with successful companies operating an integrated research and development strategy, leading from product conception to design and manufacture. The link between R&D, a GEC company making charge coupled devices (CCDs), and Leicester University has resulted in R&D making some of the most advanced X-ray CCDs. They will go into the Soviet JET-X space telescope in 1993.

Other successes include the Swansea University Innovation Centre and the Welsh Development Agency. Shannan Laser Systems is one success from the venture with its surgical lasers and was formed by engineers from the West Glamorgan Institute of Higher Education with funds from the Shannan group.

Owen is critical that the significance of the failure to exploit R&D still escapes many people. "There is no strategic debate about what to do about the failure in high volume, high technology, high value-added products and many still hold the view that manufacturing is not necessary to the health of the economy."

He says the failure to develop high technology, high volume products is irreversible in Britain and is starting to affect middle and low technology products, including the car industry. He calls for a focus on those sectors which offer the prospect of significant volume and technology, such as computer building and the automotive industry, rapid transport, furniture, textiles, agricultural machinery and medical electronics.

\*OECD Science and Technology Indicators

John J. ...







## FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL  
Telephone: 071-873 3000 Telex: 822188 Fax: 071-407 5700

Thursday June 7 1990

## The US fiscal ice-break

NO HARD news should be expected from President Bush's Budget, which resumed yesterday after a holiday break. And the absence of news will be welcome. Bipartisan efforts to face unpleasant decisions can only succeed if the final compromise appears an orphan in party terms. Silence, then, suggests possible progress. But it would be far too optimistic to conclude, as some bond investors appear to have done, that this means the summit will put the Gramm-Rudman-Hollings (GRH) deficit reduction programme back on track. All the signs are that the aim is bipartisan fudge.

This is the third phase of Mr Bush's fiscal policy. In the first, he stuck to his campaign strategy, a flexible freeze. This was based on the hope that, if discretionary spending programmes could be frozen in real terms, the growth of the economy would in due course produce enough revenue to eliminate the deficit. (The same wishful thought was at the heart of the Baker plan for developing country debt.)

This was beginning to look threadbare a year ago, when the Administration's own deficit projections showed a persistent gap even if the President's policies were adopted; and this was still too optimistic. Growth did not slow down seriously until the final quarter of 1989, but interest rates were well above projections, and debt service now accounts for nearly a sixth of all outlays.

## New opening

However, the sudden collapse of militant communism offered a new opening. As recently as three months ago, the revised Budget strategy was one of confrontation. The Administration offered a defence spending plan well in excess of what it thought necessary. If Congress could not produce an acceptable set of proposals, the law could take its course, since the Administration could face the GRH "sequester" of defence spending with equanimity, but the Democrats could not face the threat to domestic programmes.

A sequester was openly threatened in the early stages of the budget debate this year, but now this approach has also had to be abandoned. A combi-

nation of slow growth, high world interest rates and the ever-rising cost of the savings and loan liquidation programme has pushed the prospective 1991 deficit up to nearly \$300bn, compared with a GRH target of \$44bn.

The Administration believes that any attempt to make cuts on this scale would push the economy into a recession which would persist through 1992, which is an election year. It is not surprising that a Budget official described this as "quite literally intolerable."

According to the Budget Director, Mr Richard Darman, a fiscal tightening of about \$55bn is all the economy could stand.

## Large gap

This leaves a large gap between a deficit of about \$130bn and the \$44bn GRH target, which will probably be filled by stretching out the GRH programme, as was done in the "f" of 1987, and by revising the accounting rules for the savings and loan rescue. The whole vast expenditure - \$120bn on the latest admission from the Treasury, but potentially much higher according to the General Accounting Office - may be treated as a special off-Budget item. These decisions require Congressional votes; hence the need for a bipartisan approach, even if it involves higher taxes.

There is a sound case to be made for treating financial rescue off-budget. The expansionary impact (or inflationary damage) from imprudent lending was done in the mid-1980s, and interest rates were well above the event. But the idea that the economy is too weak to withstand a sensibly tight budget seems entirely wrong. On the contrary, the events of last year offer a good reason to defend a more aggressive approach.

The drive to re-equip east European industry will absorb savings previously available to finance the US deficit. There will have to be a US adjustment at least, but it is not planned, it will come at the expense of investment and so be gravely damaging in the long run. Politically, too, some Republicans argue that, if the President is going to compromise on defence at least, he should aim for the maximum results. The markets are unlikely to be happy with much less.

## The future of investment trusts

IN ITS attempt to fight off a takeover by the pension funds of Britain's state-owned coal industry, Globe Investment Trust argues that the bid raises significant issues for the future, and should be referred to the Monopolies and Mergers Commission.

It is half right. The bid for Britain's largest investment trust does raise some important questions for the future of pooled investment vehicles. Unfortunately for Globe, these are not issues of competition policy. It would therefore be wrong for the Office of Fair Trading to recommend, next week, that the bid be referred to the Monopolies Commission.

The wider questions that lie behind the bid remain. Under Britain's markets for financial instruments runs a deep fissure: between instruments and practices suitable for individual investors, and those suitable for professional investment institutions.

In the Globe case, the fissure can be clearly seen. Like those of other big investment trusts, Globe shares trade at a discount to the value of the trust's assets (shares in other companies, quoted and unquoted). The only possible rationale for this discount is that the uncertainty over whether a trust's management will prudently manage the flows from its investments offsets the advantages of having a management at all.

That is how the calculation works for an institutional investor, at least. It can obtain respectable average performance - all that Globe can claim to have delivered - more cheaply elsewhere, by investing in an index fund, for example, or holding the underlying stocks itself.

It is not so obviously true for an individual investor, for whom a "general international" trust like Globe offers low costs and convenience.

## Distinctive features

Yet the price for shares in Globe is set by the investment institutions, which do not value its distinctive features, rather than by individual investors, who do. So the coal funds can obtain Globe's assets at a discount.

They cannot be blamed for

taking advantage of this opportunity, as they have recently done with two other investment trusts. Institutional shareholders in Globe cannot be blamed for accepting if the current bid - or a revised higher offer - appears attractive. And it is irrelevant, whatever Globe's more strident supporters may say, that the coal industry is in state hands, or that pension contributions attract tax relief. Neither of these factors gives the coal funds an unfair advantage.

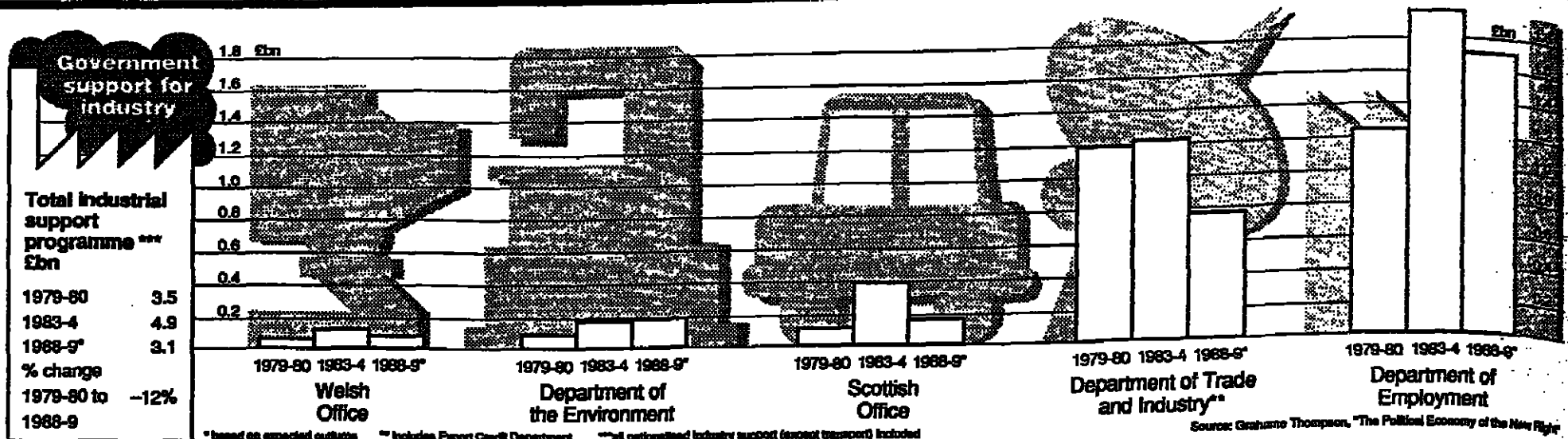
## Softened impact

The coal funds have softened the impact of their offer on individual shareholders by finding ways for them to avoid capital gains tax on the sale. And since a successful offer will pay more than the pre-bid value of Globe shares, shareholders will gain, in the short run, rather than lose.

Yet it is hard to disagree with Globe's argument that this bid, if successful, would hasten the disappearance of such large general trusts. It would narrow individual investors' choices. The most obvious alternatives - investment in individual shares and unit trusts, or in tax-favoured instruments such as Tessa bank savings accounts or Personal Equity Plans - are restricted or relatively costly.

Investment trusts have drawbacks of their own, especially the discount to net asset value. Globe's principal disadvantage in the battle, however, is the way it sits astride the fissure in the UK's financial markets. Because it is both a vehicle for individual investors and a home for institutional money, it cannot satisfy either side properly.

If Globe survives - helped, perhaps, by the rise in the stock market since the coal funds' original offer - it is already planning to establish itself more firmly on the individual investor's side of the fissure. It would aim to achieve, as some trusts already have, a majority of equity in the hands of individuals. Losing the battle would frustrate that aim. That would be a pity, but muddying the Monopolies Commission's remit by dragging this takeover bid before it would be a worse one.



## Charles Leadbeater looks at British industrial policy over the past decade

## A legacy that will linger on

In the past few years the French state has thrown billions of francs into Thomson's gamble to become a force in the electronics industry of the 1990s. Over the same period the British Government has spent at most £125m to attract Japanese vehicle makers to rejuvenate the British-based car industry.

The first is the product of an unashamedly nationalistic industrial policy. The second has been conducted under the banner of a free market economic policy. Yet it has been an industrial policy none the less. Has it been effective?

One assessment of the past decade is that the British industrial base has withered so much that the country is dangerously dependent upon foreign companies.

An opposing view is that the Government has turned the economy into a prototype which others will soon have to follow by opening up inward and outward investment flows. In this type of economy the more cosmopolitan the ownership base the better.

As the next election draws closer, the debate will heat up. Doubts are already being raised about the extent of the improvement brought about by the anti-interventionist policies of the past decade, as industry experiences slowing productivity, rising unit costs and narrowing profit margins.

Alternative ideas for government fostering a partnership with industry, promoted by the Labour Party and such underlining Tory paternalists as Mr Michael Heseltine, the former defence secretary, have gained prominence. Both say policies to strengthen the nation's industrial base would be more central in overall economic policy under their governments.

At first sight, the suggestion that the Government has been pursuing any kind of formal industrial policy will seem odd. Since 1979 it has seemed as if industrial policy could only be measured along a single dimension: whether there was more or less state involvement in industry. Yet the reality is more complex.

Public spending by the Department of Trade and Industry between 1979 and 1988 fell by 36 per cent, according to Mr Graham Thompson, an economist at the Open University. But government spending on industrial support by all departments has fallen by only about 12 per cent.

The reason for this is that the deep cuts at the DTI have masked a redistribution of industrial spending as other departments expanded their roles in industrial sponsorship. The Department of Environment's spending on industrial support rose by 91 per cent over the period, the Scottish Office's by 42 per cent, the Department of Employment's by 38 per cent, and the Welsh Office's by 35 per cent.

Privatisation has played a significant role in changing the state's involvement in industry, but it has

not eliminated it - the state still owns 49 per cent of British Telecom. More important, ownership, a direct and specific form of state participation, has given way to the umbrella of regulation, through which the state exerts indirect control. This autumn's Office of Telecommunications review of competition in the sector will show that regulation may be a more powerful tool to reshape an industry than ownership of only one company within it.

During the 1970s, ambitious regional assistance programmes were one tool that moulded industrial policy. These were refined in 1984, when the Government decided that grants automatically awarded to companies located in an assisted area risked wasting public money because some companies would have invested without the grants. To reduce this deadweight spending most grants have been made discretionary.

Thus, in these three areas - spending, privatisation and regional support - the state's role has been reduced and altered though not eliminated. But in two other areas - small businesses and education and training - industrial policy has been given new life.

As far as the Government is concerned, it has largely become a question of promoting innovation, flexibility and entrepreneurship among a flood of small companies. A further aim is the development of a highly skilled workforce, one of the most important aspects of any policy designed to upgrade a nation's industrial base.

However, while the Government might claim some success in stimulating entrepreneurial attitudes, several international academic studies have concluded it has done too little, too late on training. British training still lags behind that of West Germany and France. The Government's most ambitious training initiative, the creation of local Training and Enterprise Councils, was launched nine years after the election of Mrs Thatcher's first government.

Despite the dramatic shift under Mrs Thatcher, the DTI remained largely untouched until 1987, when Lord Young, then Secretary of State, unveiled the Enterprise Initiative. Its main role now is to provide industry with advice about issues such as

advances in manufacturing technology or developments in international product standards. It has a more international orientation as trade and the openness of international competition become increasingly inseparable from domestic industrial policy, particularly as the single European market takes shape.

Under the tenure of Mr Nicholas Ridley, however, there are doubts about the department's long-term future. Mr Ridley says: "We will only do things that government can do and business cannot."

The Labour party alleges this limited view of the DTI's role amounts to its epitaph. For example, its advice, information and promotion role is something that private sector consultants and marketing organisations may be better placed to perform.

Doubts also hang over the future of the Enterprise Initiative, which may well become a responsibility of the Training and Enterprise Councils. It is likely that the trend for the DTI's work to be taken on by other departments will continue. Some of its responsibilities will be encompassed by the European Commission which will become increasingly important in the regulation of trade and takeovers.

The reshaping of the department on for the past four years has been uneven. The inward investment effort is highly professional and well coordinated through the Invest in Britain Bureau. Yet there is no coherent model underpinning the state's widening regulatory activities.

Equally, many of the DTI's traditional activities would seem to have a limited future under Mr Ridley. Yet he is more pragmatic than many critics think. An internal reorganisation has produced only 100 job losses. There are no plans for further cuts in the DTI's workforce, which has remained at about 11,000 in the 1980s.

It is as if Mr Ridley is uneasily trying to manage an unwelcome inheritance that he cannot jettison. It is this unease which the alternatives put forward by Mr Gordon Brown, Labour's industry spokesman, and Mr Heseltine seek to address. Mr Heseltine, a leading contender for the Tory leadership, has made his commitment to industry a central plank of his vision of the party in the 1990s.

Both would maintain continuity with some of the aims of the 1980s -

for instance, support for small- and medium-sized enterprises, the extensive system of regulation and the links between education and industry - if not their implementation.

But moreover, the way Mr Brown and Mr Heseltine seem to echo one another's policies and to break with the past decade.

Their differences are overstated: Mr Heseltine supports privatisation; Mr Brown opposes it. Yet in practice Labour's ambitions are limited by its desire to appear a responsible holder of the public purse. The rationalisation of British Telecom is more totem than policy.

Both argue that the market alone is not enough. They appeal to the accepted role of the state in other European economies as evidence that state support is a natural component of industrial competitiveness. That is familiar for the Labour Party but not from a leading Tory.

Mr Heseltine says in his recent book *The Challenge of Europe*: "Intelligent industrial policy should stop pretending industrial support is a doctrinal intrusion into the workings of the market place. It is an unavoidable part of today's competitive world."

Both Mr Heseltine and Mr Brown want to encourage companies to make long-term commitments to research, development, investment and training. They become contested takeovers for creating needless instability. Beneath that is a deeper cultural attachment to industry as the font of wealth rather than retailing and financial services.

Both would give regional development of indigenous industries much greater prominence. Mr Brown says: "Industrial policy should restore balance in the economy and between the regions." This resurgent regional policy would be delivered by stronger local bodies, built upon the Training and Enterprise Councils which the Government is setting up.

Their visions of local industry policy differ. Mr Heseltine says: "I very much believe that for a local economy to flourish there has to be a capitalist power structure. The entrepreneurial rebirth of local business creates a business force which is confident, dynamic and resourceful." Labour would give local authorities a more influential role in the TECs and cre-

ate local investment banks to back businesses throughout the regions. The underlying similarities between the Brown and Heseltine approaches have provoked common criticisms. They are accused of underestimating the extent to which the British economy has internationalised. The companies which Mr Heseltine would champion are as likely to be Japanese or American as British.

Neither seems capable of proposing institutions strong enough to carry the burden of rebuilding industry's muscles, which they claim have been so badly malnourished. And although both want to encourage long-termism neither has specific proposals which would shield companies from the pressure of City expectations.

Neither has yet addressed comprehensively the defence industry's adjustment to lower military spending and the sweeping impact of tighter environmental restrictions on manufacturing, which could become the big issues of industrial policy.

But the main doubt is the one that has dogged active British industrial policy since the Second World War: if companies are not prepared to invest in a particular product or place, there is little evidence that governments can persuade them.

As Mr John Hendry's recent account of the sorry tale of policy towards the fledgling postwar British computer industry, *Innovating for Failure*, concludes: "If a firm does not want to do something, if it is something incompatible with its own privately developed corporate strategy, then government money will make little real difference."

Indeed, it is not clear that either Mr Brown or Mr Heseltine would attempt to change corporate strategies by enticing companies to undertake investments they judged questionable. For, despite their claims that they are turning their backs on the past decade's policies, both would confirm one of the Government's most important breaches with the past: the 1984 industrial policy has attempted to influence the decisions of big companies. Mrs Thatcher's governments broke with this interventionist approach, by focusing on the environment within which companies operate and by extending the reach of the economy and the market. The Government cannot influence directly; it can only influence companies indirectly by creating the external environment to encourage them to make the right decisions.

Mr Brown's and Mr Heseltine's vision of the context in which companies would prosper differs from Mrs Thatcher's. But they both tacitly endorse one of her most important shifts: that is away from specific measures targeted at large companies, towards more general measures which affect a broader swathe of small- and medium-sized companies.

## Albania on its own

A diplomatic diversion has come from an Albanian delegation to the "human dimension" session of the Conference on Co-operation and Security in Europe (CSCE) which is taking place in Copenhagen.

The Albanians turned up on Tuesday and asked for, and were granted, observer status to the 35-nation forum, which is a follow-up to the CSCE Helsinki Final Act of 1975. Then Albanian Ambassador to Stockholm, Petrit Buchari, told a news conference yesterday that Albania wanted to become a full member of the CSCE as soon as possible.

There were, however, a few questions as to whether Albania was thinking of observing the Helsinki Final Act's provisions on human rights, let alone the basic democratic rights to free elections and the rule of law which are now being mooted as basic provisions of a follow-up CSCE text.

It seems not. Bejo Sazan, of the Albanian Foreign Ministry, told journalists that free elections and a multi-party system in Albania are quite unnecessary as "everyone in Albania supports the government and there is no opposition".

Still, it is not so long ago since a number of other countries in Europe were saying much the same thing, and look what happened.

## Jock's fishing

The late Lord Bruce-Gardyne, who will continue to be remembered as Jock, was a passionate fisherman. So was Viscount Grey of Fallodon, a famous Foreign Secretary. Grey wrote: "Sometimes I think that sea trout fishing is the best of all sports," and described in almost Wordsworthian terms a sense of liberation that it brings. The passage was read at the

## OBSERVER

Thanksgiving Service at St Margaret's, Westminster Abbey, by Nicholas Ridley, the Secretary of State for Trade and Industry, yesterday. Ridley and Bruce-Gardyne were close allies at the time they thought that Prime Minister Edward Heath was conducting too much of an interventionist policy. And if Ridley ever needs another job, he could go in for reading lessons in church. It was a most accomplished performance.

## Close to Fame

We did not quite tip Quest for Fame for the Derby in our item on Tuesday, but we did think the state's role has been reduced and altered though not eliminated. But in two other areas - small businesses and education and training - industrial policy has been given new life.

## Chinese police

Jan Wong, the Peking correspondent of Canada's *Globe & Mail*, tells a strange story of the Chinese police. Wong, a Canadian of Chinese extraction, recounts that she parked the newspaper's beige Toyota across the street from the Peking Hotel on June 4 last year while she covered the events in Tiananmen Square on foot or bicycle. Three days later, the car disappeared, and the police were not helpful.

The nine-year old car was spotted last month parked at a traffic circle. Instead of the black licence plates required by foreigners, it had been fitted with a police licence number and a band of red lights and sirens strapped across the roof. When confronted, the police told Wong they would return the car on June 5, once their minds were off the Tiananmen anniversary. They have now



done so. Inside, in Chinese, was a road tax receipt identifying the owner as the Canadian *Globe* and *Mail*.

## Imperial Fund

The man behind the Austro-Hungary Fund Limited, designed to invest in Austrian and Hungarian equities, is neither Austrian nor Hungarian, but by origin a Czech. Peter Kysel, on holiday in England between university and national service when the Soviet Union invaded Czechoslovakia in 1968. So he decided to stay. His Russian was good, but his English almost non-existent.

Kysel took a job washing dishes and carrying suitcases at a hotel in Llandudno, picking up the language as he went along. He is now the managing director of Lloyds Investment Management International, which will manage the new fund.

On the road from Llandudno, Kysel worked for Charter Consolidated. He is an engineer

by training, and became a mining analyst. But his aim was to be a fund manager. He achieved that with Touche Ross after moving to Lloyds Merchant Bank.

"We are cherry-picking in Hungary, not buying the country," Kysel said yesterday. The idea was first put as an Austria Fund. It was Kysel who suggested putting Austria and Hungary together in a dual country fund.

The Hungarian Stock Exchange officially re-opens on June 21. Kysel says that he does not expect more than about a dozen stocks to be actively traded at the start, but this will be the "touchdown before a take-off". The Fund will be the first foreign company to be registered on the Exchange. Merrill Lynch International will be the lead manager of the issue.

## Rasser's day

Michael Rasser, the hairdresser, is both flattered and honoured by the Princess Royal has asked him to represent her at the Memorial Service for Norman Parkinson, the photographer, at Westminster Abbey today. It was Parkinson who introduced Rasser to the Princess over 20 years ago. They did the pictures for her 21st birthday together. Rasser has been her hairdresser ever since, but he never expected to be in quite such a prominent position at Westminster Abbey.

## Off white

The latest communication to members from the London Bullion Market Association contains a warning which deserves further attention about a current male fashion trend in Britain - wearing white socks with any colour suit.

The LBMA cautions: "If you do, tread carefully in Switzerland because there white socks send a message as clearly as a man in London who is wearing make-up and carrying a handgun."



Sitting in the international telephone exchange in Moscow are 20 operators. This is the only electronic gateway to the outside world for the Soviet Union's 260m people. It has 16 circuits for calls to the US and 24 for calls to the UK. Of the 750 outgoing lines, most are reserved for communications with other communist countries.

Soviet people made only 11m international calls last year - equivalent to one for every 25 citizens - compared with 600m calls made from the US.

That average conceals wide discrepancies. The elite - party bosses, government departments, joint ventures, foreign embassies and news organisations - have 93 per cent of the capacity dedicated to them. The vast mass of the Soviet population has never made an international call.

The Soviet Union and the former communist governments of eastern Europe keep information flow to a trickle - not only with the outside world but internally as well - because of a fear that if people talked with one another freely their totalitarian regimes could be undermined. The fewer the phone calls, the easier it was to monitor and control what was being said.

Such a system may in the past have been effective in suppressing democratic impulses but it has left eastern Europe's phone networks in a terrible state. The lack of effective communications is one of the most serious barriers to the transition from centrally planned to free market economies.

Decentralised economies cannot work unless companies can exchange information with their suppliers, distributors and customers. Trade with the rest of the world will be slow to develop unless there is a leap forward in international communications. And foreign companies will be reluctant to invest in eastern Europe, bringing valuable finance and technology, unless they can communicate with their head offices back home.

The new governments of eastern Europe are beginning to recognise this and most have plans to double or treble the size of their networks between now and the year 2000, with a priority being the expansion of links between East and West.

The UK's telecommunications programme, which the UK's telecommunications Research Centre estimates will cost about \$350bn over the next 10 years, represents a significant opportunity for western telecommunications companies. Eastern Europe has neither the technology nor the funds to manage the job on its own.

There is much to be done. People usually have to wait five to 10 years to get phones and, in some places, have given up hope of ever receiving them. The density of lines is about 10 per 100 people, compared with about 50 per 100 in western industrialised countries. In some outlying regions such as Siberia, the density is less than one in 100.

Phones do not work properly. Too many lines have been attached to local exchanges and not enough long-distance infrastructure has been

Hugo Dixon on the role telecommunications can play in the reform of communist economies

## Eastern Europe tries to phone home

built, so the systems get jammed up as frustrated callers try again and again to call one another.

Equipment is out-of-date. In the Soviet Union, some lines date from before the 1917 revolution and, in East Germany, 23 per cent of the switching equipment stems from 1922-1934.

Many rural areas are stuck with manual exchanges, meaning operators make connections by plugging in wires by hand. There are hardly any digital exchanges or fibre-optic cables, now common in the West.

Facsimile machines, mobile phones, data transmission and other advanced services barely exist.

The parlous state of eastern Europe's networks has not only been caused by the desire to control communications. Three other factors have also militated against the creation of efficient telecommunications. First, Stalinist economic theory considered services as a cost borne by the economy rather than a form of production.

So while the West has been investing 1 per cent of GDP on telecommunications, the East has spent less than half of 1 per cent of what is anyway a much smaller GDP.

Second, the phone companies, which are even more divorced from consumer pressure than their western counterparts, have had no incentive to improve efficiency or to adopt new ideas.

An example is provided by BHG, the leading Hungarian manufacturer of switches. It makes two main models - a fairly up-to-date electro-mechanical switch for the Hungarian market and a 20-year-old model for the Soviet market. The Soviet Union did not want the more advanced model because this would have involved retraining its engineers.

Finally, the West has denied the East the most advanced communications technology out of a fear that it could be diverted to military uses. CoCom, the Co-ordinating Committee on Multi-lateral Export Controls, which consists of most Nato members plus Japan and Australia, meets in Paris this week to review this policy.

Although export controls are likely to be relaxed for Hungary, Poland and Czechoslovakia - which have made the biggest strides towards democracy - CoCom is still taking a hard line with the Soviet Union. This week's decision by the US to block the construction of a fibre optic cable across Siberia is the most visible example of this.

Where the money will come from to put right decades of neglect and inefficiency is the key question eastern Europe must face. With the exception of Germany, the governments are not rich enough to assume most or all of the costs. International organisations such as the World Bank will only be providing relatively small amounts of cash - in the hundreds of millions rather than billions of dollars - for specific projects.

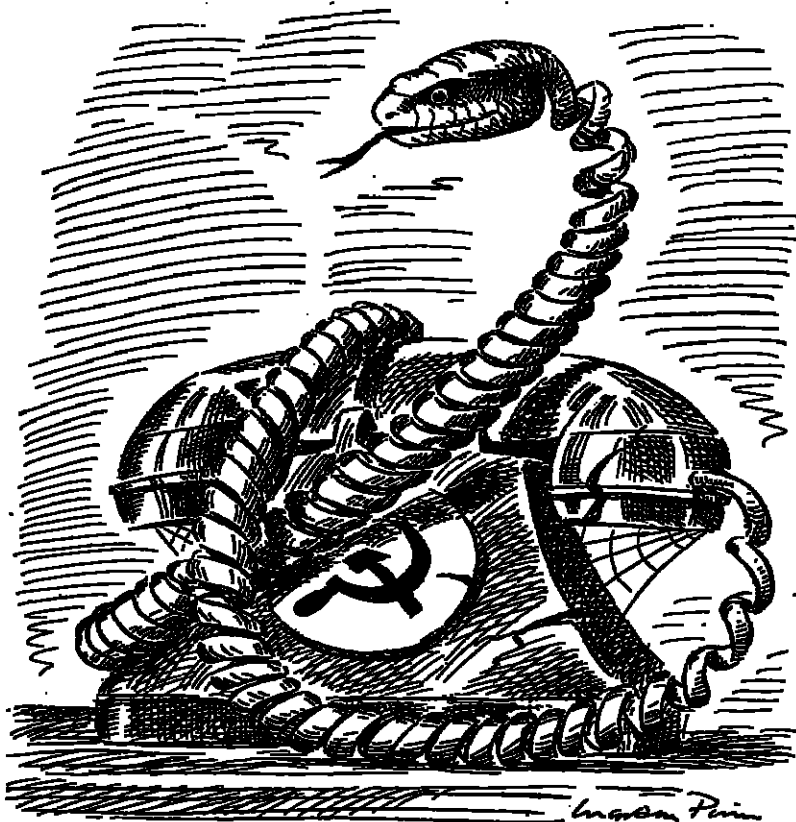
This is forcing eastern Europe to turn to private companies both at home and abroad as its possible saviour, providing opportunities for the large western phone carriers. Poland and Hungary, which have the most advanced plans, each wants to see up to half of the modernisation of their networks to be paid for by private capital. As a result, they are embracing radical plans for demonopolising their telecommunications industries.

Poland is planning to break the monopoly held by the Polish Post, Telegraph and Telephone Company on all aspects of communications - local, long-distance, international, cellular and data communications. It is also considering breaking up the company into its constituent bits and, in the longer term, privatising it.

There are, however, likely to be some controls on ownership by foreign companies to prevent them "cherry-picking" the most attractive parts of the market, such as cellular and international communications, and to ensure they also contribute to developing local services.

Hungary is taking a slightly different approach. Free competition will be allowed for the supply of terminal equipment and value-added services, such as electronic mail and data banks. Mobile communications and basic data communications will be open to partial competition with one or two companies licensed as rivals to Hungarian Telecom. US West, one of America's "Baby Bell" phone companies, has already formed a joint venture to supply mobile services.

Although the basic network and



voice service will remain a monopoly. Hungarian Telecom will be privatised within 30 days of communist rule to a group of western phone companies.

Even if Hungary and Poland are successful in attracting 50 per cent of the funds they need from the private sector, their phone companies will still have to generate the remaining 50 per cent internally. To achieve this, a complete reform of tariffs - which are usually too low and riddled with cross-subsidies - will be needed. For example, local calls in Moscow are free and residential customers in Hungary are charged only one eighth of what businesses pay for having phone lines installed. But increasing these prices to costs is likely to prove extremely unpopular.

The Soviet Union lags behind its former colonies in eastern Europe in adopting radical reforms. The Soviet Union's telecommunications current intention is to embark on a dose of mega-projects such as the launch of three 18-tonne satellites.

Mr Eren Pervyshian, the minister, argues that there is already enough competition in the telecommunications industry between the factories and the phone companies under his control. Foreign capital seems likely to be limited to joint ventures to manufacture modern equipment and to niche areas such as providing international payphones for Moscow's top hotels.

Nevertheless, it is possible that the Supreme Soviet, the country's fledgling parliament, will force the ministry to take a more liberal line. Professor Yuri Gulyaev, chairman of its telecommunications commission, says factories should be freed from the ministry's control and licences to provide services should be sold to organisations outside the ministry.

Eastern Europe needs technology as well as money from the West, with the result that it is set to become a battleground between two western manufacturers. West Germany's Siemens, France's Alcatel, Sweden's Ericsson, AT&T of the US and Canada's Northern Telecom have all been active negotiating joint ventures with local companies across eastern Europe. These deals usually involve the western partner providing technology and the eastern partner providing engineers, premises and market access.

But all such agreements in manufacturing will come to nothing unless eastern Europe's network operators can raise enough money to pay for the equipment. This is why the structure of the market has primary importance.

Countries which choose to follow Poland and Hungary down the path of liberalisation stand a fair chance of building workable networks by the end of the century. Those which follow the Soviet Union - and seek to retain their state-owned monopolies - are condemned to a slow and painful modernisation process.

Sacrificing such monopolies may be politically difficult. But this is a small price to pay given the vital role telecommunications can play in reforming eastern Europe's economies.

## BOOK REVIEW

### Global view of a likeable hawk

**FIGHTING FOR PEACE**  
by Caspar Weinberger  
Michael Joseph £18.99, 310 pages

So much in the world has changed in the past year or two that it is hard to recall that Caspar Weinberger left the Pentagon less than four years ago. Mr Weinberger was the US Defence Secretary for most of the Reagan Presidency. In his own words, he helped the President bring about the rearmament of America. He believes in fighting for peace.

Yet Mr Weinberger is an amiable man. There is a story about Mrs Takako Doi, shortly to become leader of the Japanese Socialist Party, going to see him at the Pentagon expecting to meet a "monster". She went away surprised by how kind and gentle he was. In defence terms, he is certainly a hawk, but not an ultra. He is too intelligent to believe in the predatory use of force. He prefers negotiation through strength.

He has written an interesting book, though you have to read it carefully to find the insights. Its form is a problem. Chapters are divided into particular incidents: the US intervention in Grenada, the bombing of Libya, the Falklands, and so on - and these tend to be classified as successes and failures. Grenada was a success; so was the air strike in Libya. The American participation in the multinational force in the Lebanon was a failure. The attempt to trade arms for hostages in Iran, with which Mr Weinberger had nothing directly to do, was a failure. The book is a collection of essays, not a policy manual.

There were two longer-term successes. One was the American determination to go on deploying intermediate range nuclear forces in Europe until such time as Moscow stopped deploying its own and agreed to the INF treaty. The other was the prolonged intervention, with allied help, to protect Gulf shipping lanes during the Iran-Iraq war. They showed the US had staying power.

Yet for the outsider, and presumably also for the practitioner, American foreign and defence policies in the 1980s were not divided into chapters. Indeed, reading between the lines, the most remarkable impression that emerges is how global American policy was - and how nuanced. This

comes out clearly in the Middle East, and Mr Weinberger can take some credit for it. He showed no deference to Israel, which had policies he sometimes saw as a hindrance to peace. He recognised the pivotal role of Syria.

Nor was Mr Weinberger's view of the world - in Mr Denis Healey's phrase - one of global unilateralism. He was always looking for allies, aware that if the US did not win support for its policies from abroad, it would be unlikely to get it at home.

There are some scathing comments on those who wanted to use force without thinking of the consequences. Mr Weinberger cites Secretary of State Alexander Haig as telling President Reagan early on that the US "will have to invade Cuba and one way or another put an end to the Castro regime." Compared to some Reagan team members, Mr Weinberger was a moderate.

The book has some omissions. For all his admiration of Mrs Margaret Thatcher, Mr Weinberger forgets to say that she was not well pleased by the US invasion of Grenada. And it is strange that a book about foreign and defence policy in the 1980s should make only passing references to Germany, and those mainly in the context of INF.

Now that he is out of office, Mr Weinberger has reverted to his legendary hawkishness. He does not think that the Soviet Union has necessarily become less of a threat under Mr Gorbachev, and he deplores the annual decline in US defence spending since 1987. "Nothing in the world situation justifies four years of reductions."

Mr Weinberger was an effective Defence Secretary at the time. He should perhaps have noted that the American defence build-up started in the later period of President Carter, just as the move towards détente started in the later period of Reagan. Not everything changes with a change of administration.

Malcolm Rutherford

## LETTERS

### Judicial reviews: lessons from the Continent

From Mr Thomas Martini

Sir, On judicial reviews as with other constitutional issues ("A struggle unfolds," June 4) the UK would benefit from looking to continental Europe more frequently to see how a relationship between citizen and state more appropriate to the 21st century should be shaped.

In my home country, West Germany, judicial reviews of all local regional and central government decisions exist as of right and are cost-free to the individual at least up to the Court of Appeal equivalent.

In the UK, I as a German national resident here, and my British solicitors have for just under three years failed even to obtain a reply from the Home Secretary to more than ten letters on queries concerning the immigration and nationality status of my under-age daughter. In Germany I would

have had the Home Secretary in court for "inactivity" within six weeks of his failing to reply to my first letter.

Where judicial reviews exist as of right and are affordable by all, as in Germany, they have the very beneficial effect that they discipline politicians and bureaucrats and therefore help to prevent unjust decisions or acts being committed by "the state."

It is an important related issue in the UK. This country is unique in the developed world in that the highest judges sit in parliament. As long as the Lord Chief Justice feels called to speak in parliament, there is an independent judiciary in the UK and there is, therefore, in the final analysis, always a political, that is an arbitrary, dimension to the law of the land.

Thomas Martini,  
18 Poplar Road,  
Merton Park, SW19

### Tribal instincts in Canada

From Mrs Patricia M. Rustad

Sir, Ian Rodger ("The Canadian tragedy," May 24) is correct in seeing many moves in the history of Canada as "appeasement" to Quebec by the central government. A typical example was conscription - Quebec vehemently opposed conscription in the Second World War and threatened secession if it was imposed. It was not enforced by legislation until almost the end of the war.

This sense by the rest of Canada of "appeasement" to Quebec has grown over the years on a number of issues. Hopefully this will be the final crunch - Quebec will go its own way. The real problem is the still constitutional, but not Meech Lake amendment in the answer. Pierre Trudeau, in his wisdom, saw the dilemma: 10 provinces and their follow-up, fighting every inch, rather than give up a fraction of their power to a central government. Trudeau nearly won, but had to capitulate in the end on a number of issues.

An article in the constitution gives provinces the right, among other things, to override decisions handed down by the Supreme Court of Canada. Quebec invoked the article by passing Bill 178 in December

1988, forbidding the English language on outdoor commercial signs. It was this act, overriding the Supreme Court, and Quebec's own Charter of Rights that was the final straw, waking Canadians up to the fact that Quebec was to have a different set of rules from the rest of Canada with the "distinct society" clause in the Meech Lake amendment.

Short of a Canada-wide referendum which would in all probability opt resoundingly for Quebec to secede, I predict that we will continue to argue and posture, escalating every decade or so to crisis levels, if the decision is left to the politicians in Ottawa.

On Mr Rodger's final comment about Canada being an example of a truly harmonious multicultural society, my cynical comment is that a multicultural policy was introduced in large part to counter-balance Quebec's clear intention of remaining a uni-cultural state. Given the natural "tribal" instincts of human beings, the concept of building a truly harmonious multicultural society can only be Utopian.

Patricia M. Rustad,  
Major,  
Beaconsfield,  
Quebec, Canada

### Poland's economic courage

From Mr Marek Schor-Rylski

Sir, I scanned Professor Desai's letter about Thatcherism in Poland (Letters, June 4) carefully for constructive suggestions but drew a blank.

If he is a careful student of eastern European change he will doubtless have noted that the industry which Poland is about to lose is either killing its people from pollution or used to supply the Soviet Union at artificial exchange rates, thus impoverishing the nation.

If Professor Desai has any ideas on how to maintain living standards in an economically ravaged environment we will all be interested.

In my recent conversations with members of the Polish Government - a young government with first-rate academic qualifications - it was clear that Poland would welcome being a manufacturing centre for Europe because only then would it have the infrastructure to meet consumer demand in a liberalised world. At the moment, the Poles dream of having the UK's economic problems. Professor Desai cannot hold that out as a

disincentive. As overseas investors are now looking seriously at Poland in large numbers (Polish debt is surely due for major write-offs), they see numerous investment opportunities.

True, there is a choice between a Swedish or UK economic model at some stage but no choice at all if inflation is not tackled effectively first. Also fundamental is an understanding about what manufacturing is appropriate for a country to pursue at any given time. Controlled economies try to ignore this with well-known results. (The UK tried too.)

I believe we are witnessing an act of economic wisdom and courage in Poland which will need great effort and sacrifice to succeed. Success can be quicker than is currently considered possible, but then eastern European history is in fast forward.

Could it be that Professor Desai is actually mourning the death of the controlled economy?

Marek Schor-Rylski,  
Industry Investment Associates,  
33 Harley House,  
Marylebone Road, NW1

### Alarmists and greenhouse gases

From Mr A. Doll-Stenberg

Sir, Ritchie Cogan's reply to Christopher Dunkley's review of the One World programmes does little to challenge Mr Dunkley's basic thesis.

The United Nations Secretariat, looking forward no doubt to a sizeable increase in its budget to discuss a new "impending disaster" scenario (the AIDS scare seeming to have lost its ability to frighten us sufficiently to allocate the necessary funds to justify any more meetings in the Bahamas and similar locations) is not too convincing as an objective witness.

And making reference to "300 of the world's leading scientists..." (who) confirm that greenhouse gases will warm the earth's surface with serious consequences for us all" does nothing to contradict Mr Dunkley's point that one could find an equally impressive number who would deny that claim.

Points to which the alarmists never seem to address themselves include:

● The fact that we know little of the effect of the oceans on the carbon dioxide equilibrium (the Economist of April 7 carried a thoughtful article on

this point).

● To measure the increase in the annual average atmospheric temperature (a nice graph of which, frequently going back to the middle of the last century, often adorns popular alarmist articles) would require measurements to be made regularly (hourly?) all over the surface of the earth and also up to the top of the atmosphere on say a one-kilometre three-dimensional grid. I am not aware that such measurements are being made at present and it would be interesting to know where the corresponding data going back to the last century have been obtained from.

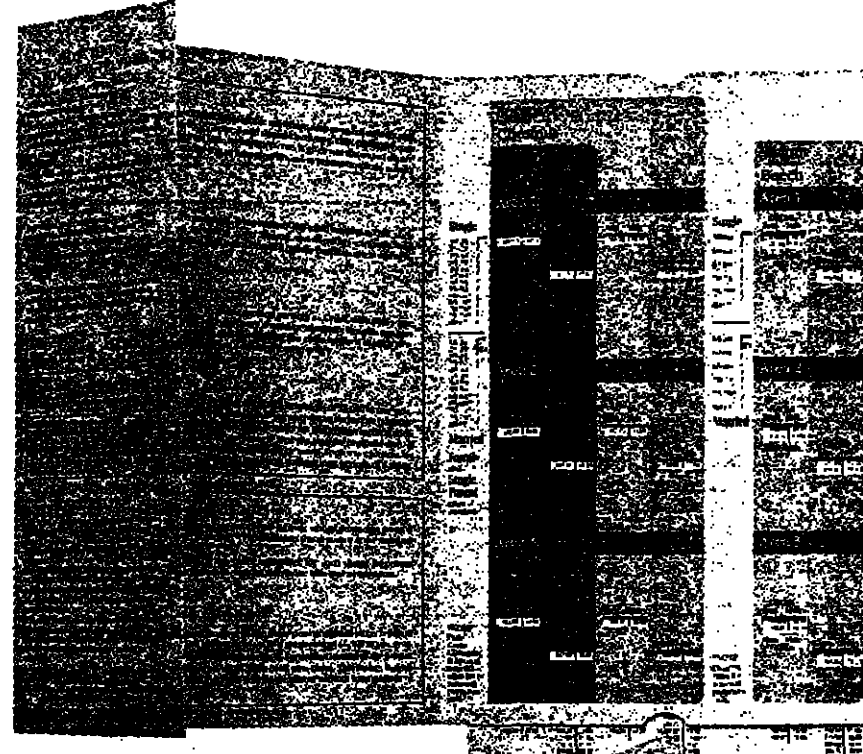
● Since the middle of the last century the increase in the human population will have accounted for an increase in the annual output of carbon dioxide (by far the most important of the "greenhouse gases") of the order of 1bn tons. While this is, of course, also man-made pollution, since it is not in essence western, industrialised, and capitalist man-made it does not seem to count in alarmist calculations.

A. Doll-Stenberg,  
18 Holly Walk, NW3

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# FINANCIAL TIMES COMPANIES & MARKETS

Thursday June 7 1990

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## INSIDE

### A final twist of the knife

Bernard Arnault yesterday completed his victory in the battle for control of LVMH, France's leading drinks and luxury goods conglomerate, by evicting his last remaining opponents from the board in a bitter and protracted shareholders' meeting. Despite a calm beginning, the venom which has marked the 18 month struggle, George Graham reports, Page 18

### Bread upon the water

Thames Water is aiming to please its new shareholders with a dividend payment bigger than that forecast in its flotation prospectus last autumn. Yesterday, Thames recommended 10.7p per share against an expected 9.72p. This comes on pre-tax profits forecast, Roy Watts, chairman, said Thames' payment reflected the company's desire to "provide shareholders with a growing return on their investment." Page 24

### American Airlines pulls out of Argentine race

American Airlines has withdrawn from the race to buy Argentina's state-owned airline, Aerolineas Argentinas. However, the Argentine Government announced yesterday that KLM, the Dutch airline, had stepped into the ring with Chase Misset, the Swiss national airline, said its results in April were "below expectations" and that it had initiated an immediate hiring freeze to cut costs. Pages 18, 20

### Gold's giddy decline

Even Johannesburg's toughest gold bulls are looking decidedly gloomy at the continuing decline of the JSE All Gold Index. On Monday, the index shed another 93 points, or nearly 6 per cent. In spite of a small recovery since then, the index has fallen about 33 per cent since the beginning of February - and there is widespread view that it is still overvalued. Philip Gawth reports, Page 40

### Singapore groups buy into HK publisher

Two Singapore groups are to take a 14 per cent stake in South China Morning Post Publishers, the profitable Hong Kong newspaper company owned by Rupert Murdoch's News Corporation. The deal with Singapore Press Holdings and United Overseas Bank forms part of a share flotation of 40 per cent of Post Publishers. This should yield more than HK\$25m (US\$257m) for Murdoch's heavily indebted empire. Page 19

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### Chief price changes yesterday

FRANKFURT (DM)	PARIS (FF)	BERLIN (DM)
Alcoa	558	449
Ascom	815	413
Bayer Corp	350	10
Bayer AG	350	10
Bayer AG	350	10
Bayer AG	350	10
Bayer AG	350	10
Bayer AG	350	10
Bayer AG	350	10
Bayer AG	350	10
Bayer AG	350	10

LONDON (Pence)	Stock	1070	30
ASDA	110 1/2	4 1/2	5
ASDA	110 1/2	4 1/2	5
ASDA	110 1/2	4 1/2	5
ASDA	110 1/2	4 1/2	5
ASDA	110 1/2	4 1/2	5
ASDA	110 1/2	4 1/2	5
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ASDA	110 1/2	4 1/2	5
ASDA	110 1/2	4 1/2	5
ASDA	110 1/2	4 1/2	5

## ABB plans sales drive in eastern Europe

By David Thomas in Zurich

ASEA BROWN BOVERI, the Swedish-Swiss electrical engineering group, is planning to have annual sales of \$1.5bn in eastern Europe by the mid-1990s, Mr Percy Barnevik, ABB's chief executive, said yesterday. "It will be a fairly big jump in turnover, but it will not change the total picture (of ABB)," he said. Mr Barnevik is one of the first heads of a leading European company to announce sales targets for the newly liberalising eastern bloc. East European sales of \$1.5bn would account for 4 per cent of ABB's expected turnover in 1995. The sales figures exclude East Germany, but include the Soviet Union. At present, ABB has annual sales of \$200m-\$300m to eastern Europe, equivalent to about 1 per cent of its turnover. Mr Barnevik explained that nearly all the planned increase in the group's east European sales would come from acquisitions and joint ventures within the countries. "We will have licence agreements, minority stakes and many acquisitions," he said. ABB does not expect a big increase in foreign imports into eastern Europe, because the countries there, lacking the finance to pay for them. At present, foreign imports represent about 4 per cent of the total annual spending of about \$44bn by eastern European countries on equipment such as power generation and transmission, ABB's core products. Mr Barnevik said ABB would want to establish operations throughout eastern Europe and the Soviet Union. The only deal it has completed there so far is the acquisition of a majority holding in Zamech, Poland's biggest steam turbine manufacturer. The laws governing joint ventures in Czechoslovakia and Hungary still need to be clarified, Mr Barnevik said. He also explained that one of the main constraints on involvement in east Europe was "management resources, since most companies there need help with training their managers as much as capital."

## B&C faces delay over asset sales

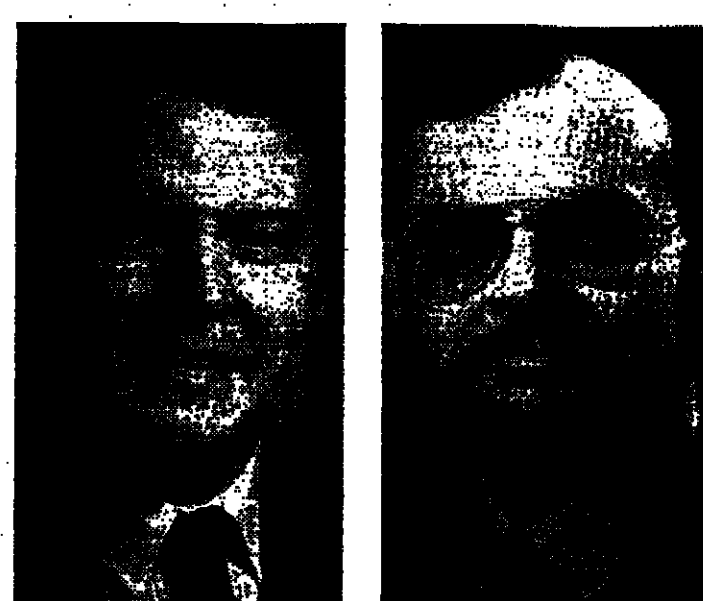
By Richard Waters in London

PROCEEDS from the expected sale of parts of British & Commonwealth, the failed financial services group, had fallen sharply by yesterday evening as deals failed to materialise. This followed the announcement earlier in the day that Stock Beech Securities, the Bristol-based, market-making arm of B&C's Stock Group, subsidiary, had been sold to a consortium of investors. The sale of several parts of B&C was imminent before the group went into administration on Sunday, but is thought to have been held up by attempts from purchasers to negotiate lower prices following the group's insolvency. One adviser negotiating the sale of part of the group, who refused to be named, said: "Something will have to happen very soon. The clients are walking out of the door as we speak, and for many of these businesses, that is the only asset that they have." He said that the value of the business he was trying to sell had fallen because of the group's insolvency, but declined to say by how much. Sales that have been held up include those of Stock Group, a collection of private client stockbroker and investment advisory firms which is thought to have been sold to a consortium of investors. Stock Group announced on Monday that it expected to have a sale agreed by the following day. By yesterday evening, however, the sale had still not been clinched. The Securities Association, the UK regulator of the securities industry, has been concerned by the failure of Stock Group to secure its future and by the potential damage to investors' confidence by the delay. However, it said yesterday that none of its rules had been broken and that the group was continuing to trade normally. He said that the value of the

GUARDIAN Industries, the privately-owned US glassmaker, caused some distress to Europe's established producers when it put up a big greenfield plant in Luxembourg nine years ago. They were right to be anxious. Since then, Guardian has come from nowhere to grab 9 per cent of western Europe's flat glass-making capacity, and it is on the offensive again with an aggressive plant-opening programme in southern Europe and Hungary. Guardian is not the only company to be opening new plants in the glass industry's battle for dominance of a market which some fear might be entering a slowdown in growth. But its strategy of specialising in a limited range of glass sheet in high volumes is radically different from the European industry's traditional giants - and they do not like it.

France's Saint-Gobain and, to a lesser extent, Pilkington of the UK have been busy buying glass sheet manufacturers, in search of higher margins and more control over marketing. Guardian has done precisely the opposite, concentrating instead on increasing its output and avoiding downstream integration. This irritates the bigger players, which fear that Guardian might be creating an overcapacity which will cripple prices when the next downturn comes. "We exist because there is a shortage of good quality suppliers who can deliver against their own customers," says Jim Moore, the busy 36-year-old managing director of Guardian Europe. "So long as that holds true, we will continue to build plants as quickly as we can sell them out."

Guardian's first European float line was set up in 1981. It was a sign - among others - that the orderly relationship which had developed between the big European producers, mainly thanks to Pilkington's float glass technology, would never be the same. Now the order of play has been shaken up again. Saint-Gobain last month purchased Solaglas, one of Britain's two largest float glass producers, and its chairman, Mr Roger Faure, French industry minister, not to allow the US newcomer significantly more investment aid than Saint-Gobain received for its last new French plant. Mr Faure, a former Saint-Gobain chairman, is the kind of man who will avoid opening himself to charges of doing out of favourable treatment to his old company. Guardian's competitors point out that France would be the best strategic choice by far. However, the US company continues to argue that it could just as well go to Spain or Italy, presumably a bargaining ploy to get the best deal offer. The loss of the \$100m project and its 250 jobs would be a blow to the 25 per cent jobs of Nimes, though it is likely to make little difference to European competition. Guardian's competitors might ask themselves how this formerly obscure company can have become such an iconic European presence in less than a decade. Its \$1bn world turnover still makes Guardian minute compared to Saint-Gobain, Europe's number one, with sales



European buccannery: Guardian Europe's managing director James Moore (left) and David Ford, sales director

## US raging bull charges at European glass

William Dawkins on how Guardian has shaken up a traditional industry

The French company rejects this analysis. Even so, Guardian's plans to boost its capacity have created much alarm at Saint-Gobain. Mr Jean-Louis Beff, the chairman, has pleaded with Mr Roger Faure, French industry minister, not to allow the US newcomer significantly more investment aid than Saint-Gobain received for its last new French plant. Mr Faure, a former Saint-Gobain chairman, is the kind of man who will avoid opening himself to charges of doing out of favourable treatment to his old company. Guardian's competitors point out that France would be the best strategic choice by far. However, the US company continues to argue that it could just as well go to Spain or Italy, presumably a bargaining ploy to get the best deal offer. The loss of the \$100m project and its 250 jobs would be a blow to the 25 per cent jobs of Nimes, though it is likely to make little difference to European competition. Guardian's competitors might ask themselves how this formerly obscure company can have become such an iconic European presence in less than a decade. Its \$1bn world turnover still makes Guardian minute compared to Saint-Gobain, Europe's number one, with sales

terms under which it acquired Pilkington's technology, it could move into modern glass-making without the costly restructuring needed by older companies.

Guardian denies charges of undercutting prices; though it claims that its low costs allow operating profit margins three to four times the European glass-making average.

The offices of the eight senior executives in charge of the European operation are just yards from the computerised sales room and from the float line itself.

Delivery trucks from the company's fleet of 100 vehicles sit on an enormous tarmac apron at the back - an unusual sight in an industry where most glassmakers subcontract deliveries.

Decisions are made fast and at a surprisingly junior level. This is made possible by just five levels of hierarchy from the shop-floor to the top man himself. In theory, a junior salesman has the power to change an entire plant's production schedule, in response to unusual orders. In short, the place has the slightly buccannery feel of a successful small company. "We try to be big and think small at the same time," says Mr Moore.

It has had to reorganise an existing European plant just once - Vitoria de Llodio in northern Spain. But Guardian claims to have brought that to profit, without forced redundancies, within two years.

Guardian's relations with its customers, mainly small family-owned construction and glass fabrication businesses, are also unusual. The US group will frequently angle for glass supply contracts, the fabrication of which it will then let out to the best bidder among its customers.

A recent example is the glass skin for Frankfurt's new Messe tower, Europe's tallest building, which Guardian let to one of its 300 or so small West German clients. "The architects on the building just couldn't understand why we weren't doing the fabrication ourselves," says Mr David Ford, Guardian Europe's sales director.

The obvious risk to Guardian's approach is that the bigger European competitors will continue their present strategy of buying glass fabricators until the independent market is too small to sustain the US company profitably.

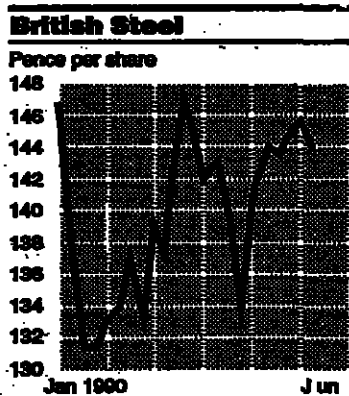
But, says Mr Moore: "There is a limit to the number of fabricators Saint-Gobain can buy without running into the cartel authorities. We think there will always be an independent customer base."

But what would happen to Guardian in a downturn? It was profitable in the last glass industry recession, in 1983 when European prices were a quarter of today's levels. One of its US competitors, PPG Industries, even maintained later that Guardian was the only glassmaker that could make money in those conditions. "Nothing has changed," says Mr Moore.

## British Steel close to clinching Klöckner-Mannstadt purchase

By Charles Leadbeater, Industrial Editor

BRITISH STEEL's long-planned move into the West German market through the acquisition of a subsidiary of Klöckner-Werke is expected to be announced next month. Sir Robert Scholley, British Steel's chairman, said yesterday that he was very hopeful that the company's negotiations to purchase the Klöckner-Mannstadt steel works at Trarbach from the West German steel, plastics and machinery group would be concluded soon. The company has also been holding tentative talks with a number of East European producers to explore possible areas of collaboration. The Klöckner-Mannstadt purchase will be the first significant acquisition British Steel has made to expand its production base into Continental Europe. Last year its plans to acquire Klöckner & Co, the steel trader, were thwarted when the company's then owner Deutsche Bank decided to sell it to Völg.



the West German energy and chemicals company, Klöckner & Co is a different company from Klöckner-Werke. On Tuesday Klöckner-Werke said it was very close to agreeing the Klöckner-Mannstadt sale for about \$100m. The purchase will give British Steel an important

foothold in West Germany as it prepares for reunification with East Germany. The modernisation of East German industry is expected to boost steel demand. The acquisition of Klöckner-Mannstadt, which manufactures structural steels, will further British Steel's ambitions for a substantial increase in its sales to the Continental construction industry. On the Continent structural steel is used in only 20 per cent of buildings. The expansion into European markets will be a test of British Steel's resources and management. Sir Robert said the company would employ local West German managers to run the plant. However, news of the imminent European investment is likely to provoke further criticism from Scottish politicians and unions of British Steel's recent announcement that it will next year close the Ravenscraig hot strip rolling mill, which employs 710 people.

## Storebrand and Uni agree merger

By Karen Fosell in Oslo

STOREBRAND and Uni Forsikring, two of Norway's top three insurance companies, plan to merge to form Scandinavia's second-biggest insurer and the world's 12th largest in the oil and marine sector. The companies said yesterday they had signed a letter of intent to form Uni Storebrand, which will be the biggest insurer in the region, after Skandia of Sweden, in terms of gross annual premiums. The new group will have combined assets of Nkr80bn (\$12.5bn). The company will have 4,900 employees and estimated annual turnover of Nkr25bn. This will make it Norway's third-largest company after Norsk Hydro, the

country's largest publicly-quoted company, and Statoil, the state-owned oil company. The plan to merge gives a Norwegian response to increased international competition both at home and abroad - an insurance company with striking power and under Norwegian control - the new company's leaders said in a joint statement. Mr Arne Skjerve, Norway's finance minister, said he was "positive" towards the deal, which strengthens the company's competitiveness domestically and internationally. The companies said that Storebrand was Norway's leading property and casualty insurance company and Uni was the coun-

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## INTERNATIONAL COMPANIES AND FINANCE

# Arnault evicts opponents to take control of LVMH

By George Graham in Paris

MR Bernard Arnault yesterday completed his victory in the battle for control of LVMH Moët Hennessy Louis Vuitton, France's drinks and luxury goods conglomerate, by evicting his last remaining opponents from the board in a bitter and protracted shareholders' meeting.

The meeting began calmly: Mr Arnault and Mr Henry Racamier, the former head of the Louis Vuitton luggage subsidiary and Mr Arnault's main opponent, appeared to have sheathed their hatchets, if not buried them.

This followed the court judgment which gave victory to Mr Arnault six weeks ago by refusing to annul a block of warrants which formed the backbone of the 46 per cent stake in LVMH he holds with Guinness, the drinks group.

Under the civilised champagne and haute couture exterior, however, the venom has not been far from the surface in the 18-month battle for LVMH. The company had even arranged for the Red Cross to attend.

"A lot of the shareholders are elderly, and the emotion can be too much at this kind of meeting," commented a Red Cross doctor.

The venom emerged when Mr Jean Conten, representing shareholders from the Moët, Hennessy, Chandon and Mercier families, stood up to propose an emergency resolution sacking Mr André Bassetini, the former banker who advises Mr Racamier, and three Vuitton representatives from the board.

Mr Bassetini protested at this "underhand trick." Those who should resign, he said, were the two representatives of Banque Lazard, which had been condemned by the court for its conduct of the contested warrants issue.

Mr Racamier, flanked by his lawyer and three Vuitton plant managers, also condemned this "utterly lamentable spectacle," which he described as "a machination orchestrated by Mr Arnault."

The votes were carried by a 70 per cent majority, although a few members of the Moët and

Hennessy families joined the Vuittons in voting against.

In the front row, but aloof from the proceedings, sat Mr Anthony Tennant, chairman of Guinness and Mr Arnault's ally, somewhat irritated at having to miss the Epsom Derby. "I am just reading the FT. That is the best thing that you can do during this meeting," he said.

Mr Tennant could take some comfort from Mr Arnault's forecast that despite adverse factors, LVMH's net profits would rise this year by about 15 per cent from last year's FF2.9bn (\$509m).

Mr Arnault said profits would have grown by another 20 per cent had it not been for currency movements, as the falling yen and dollar have affected LVMH's sales, especially in the crucial Far Eastern market.

He said the impact of LVMH's FF2.9bn tender purchase of Guinness shares now under way - doubling its stake to the same 24 per cent level as Guinness's in LVMH - would be neutral.

## Tamoil waits for ruling on Gatoil deal

By William Duilleux in Geneva

TAMOIL (Suisse), a Libyan-controlled consortium, said yesterday it was "waiting with serenity" for the final decision of the Geneva court which blocked its SF201.25m (\$140m) purchase of Gatoil, Switzerland's fourth largest oil company.

The court move followed a protest from joint rival bidders Elf-Aquitaine of France and Agip of Italy.

Sasac, the Swiss investment company which is the minority shareholder in Tamoil, said that, logically, the court would have to confirm the decision, announced last Friday, by Gatoil's legally appointed administrators to accept Tamoil's offer.

Sasac said it expected the court's decision within 14 days.

The Geneva court blocked the deal within hours of its announcement after the Elf-Agip consortium complained that irregularities had occurred under the bidding rules laid down by the administrators. Elf-Agip had originally offered SF165m but later said it would top by SF181m any rival offer up to a limit of SF201m.

Gatoil's last balance sheet showed outstanding debts of SF600m. Its troubles became untenable after Mr Khalil Ghattas, its Lebanese-born owner, was arrested in March last year and extradited five months later to West Germany.

He is being held there on charges of improper business practices laid by Klockner, a German company, which reported losses of DM561m on oil trading in 1988.

Gatoil owns Switzerland's second refinery, controls or has supply contracts with some 300 petrol stations in the Confederation and reported a turnover of SF2.61m in 1987-88. Oilinvest, wholly owned by the state of Libya, owns 65 per cent of Tamoil (Suisse) and Sasac holding the remaining 35 per cent.

In their bid for Gatoil they are associated with Migrol, the oil and petrol distributing arm of Migros, Switzerland's big retail co-operative.

# Body Shop lifts profits by 29.2% and issues shares

By Maggie Urry in London

BODY SHOP International, the UK cosmetics and toiletries retailer which campaigns on environmental issues, yesterday announced a 29.2 per cent increase in pre-tax profits for the year to the end of February, and said it was placing 7.1m new shares to raise £29.8m (\$45m) net of expenses.

Shareholders will be offered a clawback of the placing on the basis of one share for every 12 held, at a price of 425p. However, company founders Mr Gordon Roddick, chairman,

and his wife Mrs Anita Roddick, managing director, will not be taking up their entitlement and their family holding will fall by about 3% percent. The issue needs the approval of shareholders at a meeting to be held on July 3. There will be a one-for-one scrip issue.

The shares were unchanged at 450p yesterday but have fallen from a high of 651p early this year as brokers' profit forecasts were downgraded and Body Shop was caught up in

fears for specialist retailers as others suffered losses.

Even after the price fall, the shares stand on an historic p/e of 45, as earnings per share rose last year by 35.1 per cent to 10p. The annual dividend is up 35 per cent to 1.82p for the year, with a 1p final payment.

Mr Roddick said the placing would help finance a three-year £53m capital expenditure programme.

The group's borrowings had risen to £31.5m by mid-May which compares with share-

holders' funds at the year-end of £26m. The placing will cut gearing to less than 10 per cent by the next financial year-end, Mr Roddick said.

Group sales rose by £2.5 per cent to £24.5m. In the UK, sales rose 37.4 per cent to £36.9m with like-for-like volume growth around 4 per cent during the year. This has lifted since Christmas, Mr Roddick said, and in the UK volume is running at between even and up 1 per cent.

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## Far Eastern earnings improve

LVMH said yesterday that it had renegotiated the controversial Far Eastern distribution contracts of its luggage subsidiary, Louis Vuitton, improving its earnings from this crucial region by FF30m to FF40m (\$7m) a year after tax, writes George Graham.

Mr Arnault had filed a suit last year demanding the cancellation of the contracts between Louis Vuitton and its

Far Eastern distributor, Bluebell Asia, which gave Mr Michel Goemans, Bluebell's owner, total management control over Vuitton's activities in the region.

Mr Arnault also contested Mr Goemans' right to sell his 27 per cent stake in Louis Vuitton, when he chose, for 11 times average net profits over the previous three years -

terms that would currently value it at over FF1.15bn.

The court rejected the suit in April, but after his victory over Vuitton's Mr Racamier in the battle for control of LVMH, Mr Arnault opened negotiations with Mr Goemans.

The contract provides for Mr Goemans to sell a further 7 per cent of LVMH to Vuitton on the basis of book value - estimated to be around FF1m.

## Christiania's profits remain steady

By Karen Fosill in Oslo

CHRISTIANIA, Norway's second largest bank, yesterday announced net profits of NKR26m (\$50m) for the first four months of this year, roughly the same as a year earlier.

The bank, however, achieved a reduction in credit losses from NKR510m last year to NKR356m, or 0.75 per cent of

average total assets, in this year's period.

"Bankruptcy rates, for the first time since 1986, are beginning to fall," said Mr Ole Gladhaug, a senior bank executive.

Group operating profit, before taxes and credit losses, dropped to NKR728m from NKR955m largely because of a

reduction in gross income. This resulted from lower returns on bonds because of higher interest rates.

During the period, Christiania realised capital gains of NKR172m on the sales of equities - or NKR216m less than in the same period last year - while realised losses on bonds amounted to NKR35m.

## Daimler defies state over Enasa

ENASA, the Spanish truck company, will not be split into two companies to placate West Germany's Federal Cartel Office, the top finance officer at Daimler Benz said yesterday, Agencies report.

Mr Gerard Lienert said that dividing the Spanish truck-maker into two units would seal Enasa's fate as a company.

He added that such a move would "contradict the goals of the Spanish Government" and go against the terms of a takeover agreement hammered out last year by Enasa, Daimler Benz and Man.

It is understood that West Germany's anti-trust authority objects to the co-opera-

tion of Man and Daimler. The European Commission recently suggested dividing Enasa into two companies after West Germany's cartel office said it would block a joint takeover of the Spanish concern by Daimler Benz and Man.

In November, Daimler Benz agreed to acquire 50 per cent of Enasa's shares while Man would take a 60 per cent stake. The remaining 20 per cent is to stay in the hands of Spain's state industrial holding company, Instituto Nacional de Industria (INI).

Under terms of the accord, INI would acquire 8 per cent of Man, making it the third larg-

est single investor in the West German truckmaker.

While the two companies expect to split Enasa's product range internally, the West German companies deliberately designed the takeover as a joint project.

INI said it was discussing alternatives to the takeover. "Negotiations are continuing with a view to presenting new proposals in time to complete the deal," it said.

INI said it had not formally taken any position on the EC proposals, but industry sources said the institute was likely to propose a solution whereby Daimler ceded part of its proposed stake to Man.

## Earnings 25% up at E. Merck

E. MERCK, the West German pharmaceutical group, said it raised net profit by 25 per cent in 1989 to DM203.7m (\$122m) from DM163.1m, Reuters reports.

Mr Hans Joachim Langmann, chairman, said different consolidation meant the results were not comparable. Turnover rose 8.7 per cent to DM3.45bn, from DM3.25bn the previous year. Fixed asset investments of DM226m were little changed from 1988.

Mr Langmann said first-quarter 1990 results were encouraging. Last month E. Merck said total group profit rose 16 per cent in the first quarter while sales rose 6 per cent.

## Benedetti agreement on La Générale stake 'near'

MR CARLO De Benedetti, the Italian financier, is expected to reach an agreement on unwinding his 15 per cent shareholding in Société Générale de Belgique within the next two weeks.

This was said yesterday by sources familiar with the company, AP-DJ reports.

The sources said negotiations over shedding the La Générale shareholding "were underway." They added that an announcement could be expected "within 10 to 15 days."

Financial market sources in Milan had suggested that an announcement could be made

as early as this weekend. However, the sources close to the talks said that would be "premature."

The market sources speculated that Cernis, De Benedetti's French holding company, which owns the La Générale shareholding, was considering unwinding the stake through a secondary share placement in Belgium.

The advantage of a secondary placement would be to increase the free float of La Générale shares.

De Benedetti acquired the stake in 1987 as part of a failed bid to take control of Belgium's largest company.

## Drexel executives charged

A SPANISH COURT has brought criminal charges against three executives at the Spanish unit of the failed Drexel Burnham Lambert, AP-DJ reports.

Mr Eric Darras, Drexel España's general director, Mr Jaime Ignacio Asensio Ochoa, sub-director, and Mr Jose Manuel Abaurrea, equities chief, are accused of manufacturing 400 false applications during the partial privatisation of the state-controlled Repsol oil group in April 1989.

Mr Darras, the Danish insurer, said it was not involved in merger talks with its rival Baltica Holding, Eastern reports.

Hafnia shares earlier rose sharply on market talk, also denied by Baltica, that the two leading Danish insurers were discussing a merger. The talk apparently stemmed from Hafnia's announcement last Friday that it had a stake of at least 10 per cent in Baltica Holding.

COMPAGNIE Industrielle Rhénane (CIR), controlled by Mr Carlo De Benedetti, listed 1989 consolidated net profit at L1.181.4bn (\$146m) from L1.46.5bn. Shareholdings were valued at L4,900bn against L3,400bn. Net debt stood at L78.6bn at year end, Reuters reports.

CIR is the controlling shareholder of Olivetti with a 46.5 per cent stake.

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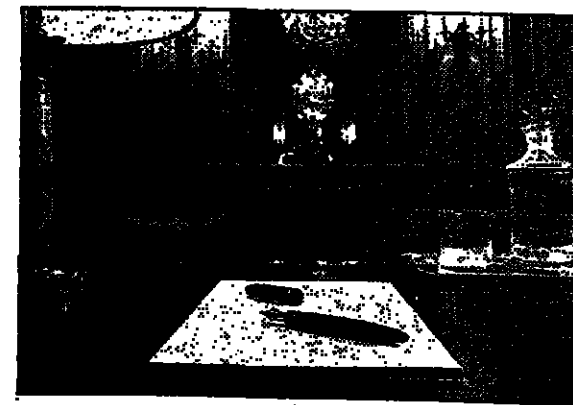


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## INTERNATIONAL COMPANIES AND FINANCE

## Inquiry to study continued aid for S African mine

By Philip Gawth in Johannesburg

THE FATE of the stricken East Rand Proprietary Mines (ERP) remains in the balance following a South African government decision to appoint a commission of inquiry to investigate the viability of continued support of the mine.

Government procrastination says something for the political sensitivity of the issue. ERP is in Boksburg, a stronghold of the ultra-right Conservative Party (CP), and closure of the mine could involve 10,000 job losses, providing political capital for the CP because of the downturn it would cause in the local economy.

The mine has been receiving government aid to avoid closure. This has taken the form of a government guaranteed loan of R200m (\$70m), subsidisation of interest on this loan and 17 per cent aid for water pumping and a government guarantee for deferred interest payments up to a maximum R67m.

Without continued government aid the mine would probably go into liquidation. Total borrowings at the end of December were R313.3m, with surface assets (dump and freehold land) thought to be worth about R100m to R120m.

The mine - which has not paid tax since 1980 or dividends since 1981 - made a loss of R20.2m during the March quarter. That was with an average rand gold price of R1,047 an ounce for the quarter. Currently the price is

closer to R855 an oz. Production costs in the March quarter were R1,320 an oz.

The only hope for the mine lies in the successful development of the Far East vertical shaft, thought to have a life of about 25 years. There has been criticism of Rand Mines, which manages ERP and has a 29.5 per cent equity stake, for trying to keep older parts of the mine open rather than concentrating its efforts on the development. The commission, to be chaired by Mr Justice Melamet, is empowered among other things to investigate the management of ERP.

First production from the mine was in 1938, making it one of the six oldest gold mines in the country. Apart from the job losses and the psychological blow of closure, other considerations are the loss of foreign exchange earnings (the mine earned \$98m in 1989) and that gold reserves would be locked in the ground.

Foreign investors, particularly French, hold about 60 per cent of ERP's equity.

Most analysts think the mine should close on the grounds that further aid would throw good money after bad. Mr Gary Mand, head of the rival AngloGold, has said that his group would consider closure of a mine if it made a loss for two successive quarters. ERP last made a profit in 1980.

An alternative is a drastic rationalisation, with only the vertical shaft, mining low volumes, being kept operational.

## Singaporeans to invest in HK Post

By John EBBOT in Hong Kong

SINGAPORE Press Holdings, publisher of the Straits Times, and United Overseas Bank (UOB) are to take a 14 per cent stake in South China Morning Post Publishers, the profitable Hong Kong newspaper company owned by Mr Rupert Murdoch's News Corporation.

This will form part of a share flotation of 49 per cent of Post Publishers, which is expected to yield more than HK\$200m (\$26m) for Mr Murdoch's heavily indebted empire and put a value of nearly HK\$4.5bn on the company.

News Corporation will still own the remaining 51 per cent. Mr Wes. Cho. Yaw, a prominent Singapore business executive and chairman of UOB, has been closely involved in the deal. He is believed to be putting some of the 14 per cent stake on to local companies in which he is also involved, such as Haw Par Brothers and United Overseas Land.

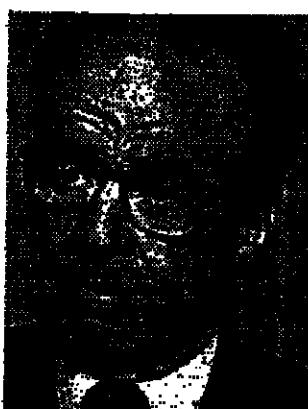
The deal demonstrates the interest of Singapore business executives in building up stakes in Hong Kong as the colony approaches its return to Chinese sovereignty in 1997. The pre-placement was approved yesterday by the Post Publishers' board, with a 17.5

per cent private placement with different investors and a public issue of 17.5 per cent. More than 700m shares are expected to be issued at about HK\$3 each.

Details will be announced tomorrow and arrangements for the flotation will be formally signed next Monday by the company and its two leading underwriters, Standard Chartered Bank of the UK and Waddell, the merchant banking arm of Hongkong and Shanghai Banking Corporation.

The company's main publication is the South China Morning Post, the colony's largest English language daily and one of Mr Murdoch's most profitable newspapers. Its profits are believed to have totalled HK\$450m in its latest year and forecast to reach about HK\$600m in the current year. Advertising income exceeded HK\$970m last year.

The market value of approaching HK\$4.5bn compares with a net outlay of about HK\$2bn, believed to have been made by Mr Murdoch when he bought the Post in 1986-87 from a group of local owners including Hongkong Bank, Mr Li Ka-shing's Hutchi-



Murdoch: selling stake to raise funds for indebted News Corp

son Whampoa and Dow Jones of the US. Mr Murdoch then bought out minority shareholders and delisted the company.

His intention to sell a minority stake was announced nearly a month ago and surprised the market because it meant he was prepared to forgo a large slice of the company's future profits in return for the benefits to News Corp of an immediate injection of funds.

News Corp is selling assets

to reduce debt of more than US\$500m. It sold the J.B. Lippincott medical publishing unit of Harper Collins last month. The Star, a US tabloid magazine, was sold in March.

Some analysts estimate that the Morning Post's profits may reach a plateau soon. Others, however, expect the high level of classified advertising income to continue because there is no sign of any easing in Hong Kong's tight labour market.

A News Corporation also agreed yesterday to sell the Australian retail book business of its Harper Collins Publishers division, for A\$20m (\$15m), AP-DJ reports from Sydney.

Brash Holdings, an Australian musical products retailer, is to acquire the Angus & Robertson bookstore chain. The acquisition does not include a publishing business of the same name.

Lawyers representing US investors holding debentures in Mr Alan Bond's Bond Brewing Holdings said yesterday that an offer to repurchase the securities was inadequate.

The offer is US\$400 for each \$1,000 principal amount. The debenture holders are suing Bond Brewing for full and immediate repayment.

## Ascom sales rise in line with forecast

By William Dufforce in Geneva

ASCOM, Switzerland's biggest telecommunications group, has announced a 14 per cent rise in sales to SF\$370m (\$66m) during the first four months of this year compared with the corresponding period of last year and a 16 per cent increase in incoming orders to SF\$1.03bn.

No earnings were reported, but the figures released indicate that the group, which is in the throes of a reorganisation aimed at lifting profits, is still on target to meet the forecast 13 per cent improvement in sales this year which would take its annual turnover to SF\$2.3bn.

However, there appears to have been a tapering off in sales growth in April, a 20 per cent increase was posted in the first three months.

Formed in 1987 from the merger of the Basler and Autophon companies, Ascom turned in a disappointing profit performance last year, when consolidated net earnings grew by a mere 3.1 per cent to SF\$50.7m and cash flow advanced by only 5 per cent to SF\$247.9m in spite of a 10.3 per cent climb in

sales to SF\$2.65bn. Shareholders received an unchanged dividend of SF\$14 per share.

In December the group was reorganised into five divisions. Since then Ascom has announced that its 11,000 workforce in Switzerland would be reduced by 1,000; that it was seeking strategic alliances with other companies in product and market segments where it was no longer sensible to go it alone; and that it was examining a simplification of its capital structure, which might involve a conversion of participation certificates into shares.

Ascom is among the world market leaders in some specialised products such as service automation and mail handling equipment, but it has been struggling to reduce its dependence on the Swiss market which still accounted for more than 50 per cent of sales in 1989.

Of the SF\$178m it spent on acquisitions last year, SF\$101m went to the purchase of Rockaway, a New Jersey manufacturer of mail handling systems.

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## Hiring freeze at Swissair follows poor April results

SWISSAIR, Switzerland's national airline, said yesterday that its results in April were "below expectations," and that it had initiated an immediate hiring freeze to cut costs, AP-DJ reports.

The airline also said the hiring freeze would be supported by additional unspecified measures focusing on both revenues and costs.

The company said it had taken the steps after measures announced in March, including more restrictive hiring practices and tariff adjustments, "failed to have the desired effects."

In April, revenues were up 3 per cent over the same month a year ago, while costs before depreciation jumped by 10 per

cent over the same period. Seat load factor in April, at 63.5 per cent, was 2 percentage points below the year-ago month. Overall load factor also fell, reaching 65 per cent compared to 67 per cent.

Swissair said that, although traffic in Europe had improved, intercontinental traffic, particularly that to and from the Far East and across the North Atlantic, was "below budgeted objectives."

In addition, results in April were hit by foreign exchange rate factors, Swissair said.

It added that the measures announced yesterday "should have a sustained effect on results for this year, and create a better basic position for 1991."

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In 1989 Saga Petroleum's profit before extraordinary items was NOK 911 million. On the Norwegian continental shelf, Saga participates in 33 licences and is operator for 11, including the Snorre field development. Saga's reserves of oil and gas at 1 January 1990 total approximately 148 million tons of oil equivalent.

Saga Petroleum a.s.



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## American Airlines pulls out of race to buy Aerolineas

By Gary Mead in Buenos Aires

MR. ROBERTO Dromi, Argentina's Minister of Public Works with responsibility for the country's sale of nationalised companies, announced yesterday the surprise decision by American Airlines to withdraw from the race to purchase Aerolineas Argentinas, which is due to be privatised by the end of July.

Mr Dromi confirmed that KLM, the Dutch airline, had stepped into the ring, in collaboration with the Brazilian operator Varig and the US bank Chase Manhattan. The Government has placed a cash price of US\$220m on Aerolineas, in addition to a recently widened scope of a minimum of \$1.5bn in debt-equity exchange.

Mr Dromi's statement significantly left out Iberia, the Spanish airline, which is in talks with the Cielos del Sur, a local Argentine conglomerate, to form a partnership to buy into the 55 per cent of Aerolineas available to foreign airlines.

American Airlines' decision to pull out was attributed by Mr Dromi to his refusal to consider a request by the company to delay the sale until the end of July. He said: "It would not be serious to modify the terms of the sale at the request of one of the interested parties."

Under the regulations concerning privatisation of Aerolineas, foreign operators are required to have partnerships with Argentine companies. Analysts suggest Mr Dromi's omission of Iberia was not accidental, as Cielos del Sur is headed by Mr Enrique Pescarmona, who is engaged in a personal feud with Mr Dromi.

Cielos del Sur also controls the domestic Argentine carrier Austral. Behind the scenes it is known that Mr Dromi discouraged American Airlines, thanks to its earlier discussions concerning possible partnership with the Cielos del Sur group. Those talks, which proceeded since the start of the year, recently collapsed.

American Airlines recently acquired Eastern Airlines' Latin American routes. Yesterday American Airlines launched an advertising campaign in all national Argentine newspapers and has clearly decided to compete with Aerolineas and its future new owners head on.

The feud between Mr Dromi and Mr Pescarmona is believed to be behind the official decision early this year to prevent Austral from operating what would have been its first international route, between Buenos Aires and Santiago in Chile.

Observers believe that the feud, which cast a shadow over Cielos del Sur's hopes with American Airlines, will produce a similar fate for its negotiations with Iberia.

cerning privatisation of Aerolineas, foreign operators are required to have partnerships with Argentine companies. Analysts suggest Mr Dromi's omission of Iberia was not accidental, as Cielos del Sur is headed by Mr Enrique Pescarmona, who is engaged in a personal feud with Mr Dromi.

Cielos del Sur also controls the domestic Argentine carrier Austral. Behind the scenes it is known that Mr Dromi discouraged American Airlines, thanks to its earlier discussions concerning possible partnership with the Cielos del Sur group. Those talks, which proceeded since the start of the year, recently collapsed.

American Airlines recently acquired Eastern Airlines' Latin American routes. Yesterday American Airlines launched an advertising campaign in all national Argentine newspapers and has clearly decided to compete with Aerolineas and its future new owners head on.

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## BCED slump continues with net loss of C\$20m

By Robert Gibbens in Montreal

HEAVY LOSSES continue at BCE Development, the big North American property group controlled by BCE Inc. and Carena Developments, the main real estate arm of the Toronto interests of Mr Peter and Mr Edward Brontman.

BCED is caught in the US office property slump and carries a staggeringly high interest burden. The first quarter net loss was C\$19.9m (US\$16.9m) or 13 cents a share against a loss of C\$13.4m or 10 cents a year earlier. Revenues dipped 22 per cent to C\$88.8m and cash flow deficiency was C\$16.7m against C\$12.7m.

BCED has about C\$2.2bn in debt and first-quarter interest charges were C\$35.4m. The company continues efforts to sell US properties and will not return to the black until this process is complete. It expects a loss of about C\$75m for all 1990.

Last autumn BCE created a holding company and the C\$500m injected by the partners would be converted to equity.

Following BCE public shareholders would get the right to buy Brookfield shares. But BCE preferred shareholders are challenging the plan, saying it is against their interests.

mainly office buildings in weak US markets.

BCE retains 67 per cent control of BCED and Carena's role is primarily to manage the company and return it to profitability within two years. Each company put C\$250m cash into BCED and Carena set about selling the US properties. Earlier the Reichmann brothers' Olympia & York Developments pulled out of a proposal to buy BCED for more than C\$500m.

Carena wants to transfer BCED's Canadian properties, including the flagship BCE Place, Toronto, to a new company called Brookfield Development and take it public by mid-1991. BCED would become a holding company and the C\$500m injected by the partners would be converted to equity.

Following BCE public shareholders would get the right to buy Brookfield shares. But BCE preferred shareholders are challenging the plan, saying it is against their interests.

## Seagram advances 25%

By Robert Gibbens

SEAGRAM's worldwide drinks business continued to surge in the first quarter of fiscal 1991 with a 25 per cent gain in operating income to US\$157m on a 5.4 per cent sales rise to US\$1.3bn.

Including dividends and unremitted earnings from its 24.3 per cent holding in Du Pont, the US chemicals and

energy company, Seagram reported final net income for the three months to the end of April of US\$187m or \$1.97 a share compared with \$196m or \$2 a share a year earlier. Du Pont dividend income rose 14 per cent to \$60m while unremitted earnings were down to \$78m from \$108m.

## FDIC repels offer for Continental Bank stake

By Roderick Oram

CONTINENTAL Bank, the Chicago institution rescued at a cost of \$1bn by US regulators in 1984, has reacted angrily to the Federal Deposit Insurance Corp's latest refusal to sell its remaining stake in the company.

"I'm dumbfounded that in a little more than six months the FDIC has passed up two legitimate opportunities to sell its minority stake in Continental," said Mr Thomas Theobald, the bank's chairman.

"Not only have they failed to turn their asset into cash but they have continued ownership in a healthy bank, which is a wholly unwarranted role for a regulator."

A group of private investors, Continental Bank executives and the bank had offered \$15 a share for the remaining 14.2m shares, or 26 per cent stake. The FDIC said it "remains the value of its holdings and will explore all options for divesting its ownership."

The bank foundered in 1984 under the weight of bad oil industry loans. The FDIC has raised its stake in it from 100 per cent after the rescue in three steps including an initial public offering of stock in 1986.

Last April it cut its stake from 42 per cent to 26 per cent, accepting a price of \$24.75 a share. The stock price slid subsequently, partly reflecting the misfortunes of the banking industry but also a deteriorating performance at Continental.

## Businessland to establish Japanese unit

By Karen Zagor in New York

BUSINESSLAND, the biggest US personal computer dealer, is forming a Japanese subsidiary to take advantage of the growing computer market in Japan.

The California-based company will hold a 54 per cent stake in the Tokyo-based Businessland Japan. Softbank, a distributor of software and computer peripherals in Japan, will have a 26 per cent stake. Businessland's other partners in the venture are Fujitsu, Sony and Toshiba, each of which will hold 5 per cent of the new company.

Businessland, which last year had sales of \$1.2bn, has been expanding rapidly overseas. But the Japanese computer market is considered particularly challenging. As well as the difficulties faced by many foreign companies operating in Japan, there is a large market share held by local dealers. Also, there is no single standard on which to base hardware and software.

Businessland is taking a cautious approach. The Tokyo subsidiary will start with a capitalisation of only \$20m. The company estimates that the Japanese market could grow to about 50 per cent of the US market, which last year was \$27.5bn. At present, the Japanese personal computer market is about 10 per cent to 20 per cent of the US market.

The Japanese subsidiary will offer products from Canon, Fujitsu, International Business Machines, NEC, NEC, Sony and Toshiba.

The company said it established the subsidiary because of the opportunities in office automation in Japan and to fulfil requests by its multinational customers to develop a global presence.

## National Intergroup finalises proposals for sale of assets

By Roderick Oram in New York

NATIONAL Intergroup, the former parent of National Steel, the sixth largest US steel maker, has finalised its plans to shed its remaining assets except for a drug distribution company.

The company also intends to pay a large one-time dividend to shareholders or buy back stock and has accepted the resignation of Mr Howard Love, its controversial chairman of the past 10 years.

Centaur Partners, a New York-based group of investors with a 16.5 per cent stake in the company, said the plans were "a good beginning" but it would continue to seek the election of its slate to the National Intergroup board at the company's July 26 annual meeting.

Centaur said it continued to believe liquidation of the company would serve shareholders best. To that end it wants the company to sell FoxMeyer, the third largest US drug wholesaler. Total liquidation would raise at least \$29 a share, Centaur said, against a current share price of around \$17.

National Intergroup's board

plans instead to change the company name to FoxMeyer and move its headquarters from Pittsburgh, the steel town that has been its home for decades, to Dallas where the drug business is located. Mr Love would resign when the move was completed.

During his stormy tenure as chairman, Mr Love implemented an ambitious diversification programme to move National Intergroup away from steel. He sold a 50 per cent stake in National Steel to NKKF, the Japanese steel maker, for some \$300m in 1984. NKKF recently agreed to buy a further 40 per cent stake and National Intergroup has the right to divest its remaining 10 per cent in five years' time.

Despite the expensive diversification, National Intergroup lost money in six of the past eight years and its share price languished at roughly half the price it fetched six years ago. It paid \$600m for FoxMeyer in 1986 but the acquired company, suffering its problems with diversification and excess inventory, is less profitable than its competitors.

## Rival lifts Doman stake

LOUISIANA Pacific, the US forest products group, has raised its holding in Vancouver's Doman Industries from about 10 per cent to nearly 15 per cent through market purchases, and says it will go further, writes Robert Gibbens.

Louisiana Pacific suddenly

took over bid for Doman, then a timber products group, late in 1988, causing a steep fall in Doman stock. This in turn led to a landmark insider trading case.

Louisiana Pacific continued to hold 10 per cent of Doman and has recently been a heavy buyer in the market.

## It's attention to detail

that makes a great hotel chain, like providing the Financial Times to business clients.

Complimentary copies of the Financial Times are available to guests staying at the Concorde La Fayette, the Hotel de Crillon, Concorde St Lazare and the Hotel Louvre Concorde in Paris, the Grand Hotel Concorde in Lyon, and the Westminster Concorde in Nice.



## COMPANY NOTICES

### SOLVAY + CIE

The General Meeting of 31st May, 1990 approved the distribution for the financial year 1989 of a net dividend of 2540 or better shares. The final dividend of 2540 will be payable by BF, draft, by transfer to a BF account, or, in sterling at bankers' sight buying rate for Belgium francs on the day of presentation at the option of the holder against presentation of Coupon No 45 at either of the following offices:

Schroder Investment Management Limited  
35 Old Jewry  
London EC2N 6BS  
Attention Coupon Department

Banking Belge Limited  
4 Bishopsgate  
London EC2E

Between the hours of 10 am and 2 pm on or after 7th June, 1990, UK tax will be deducted from the net dividend unless lodgements are accompanied by the necessary affidavit. Payment can be made only to persons residing outside the Belgium-Luxembourg Customs Union. Shareholders should note that under the terms of the U.K./Belgian Double Taxation Convention Solvay shareholders resident in the UK are eligible, upon submitting a duly completed form 208 OR to partial relief of 10.33 per cent of the net dividend.

## LEGAL NOTICES

### QUIN COPE LIMITED (IN MEMBERSHIP)

### VOLUNTARY LIQUIDATION

Pursuant to Rule 4.182A of the Insolvency Rules 1986 the Liquidator of the above company has already given notice that he intends to make a final distribution to shareholders.

Quin Cope Limited conducted a marketing name business in the following names:

Gerald Quin Cope and Co.  
Gerald Quin Cope and Co. Ltd

Stoddart and Concoman  
Stoddart and Concoman

P.W. Kemp and Co. Ltd  
Springer Kemp and Co. Ltd

Morton Bros.

The marketing name business was transferred in December 1985 to The English Association of American Bond and Shareholders Ltd, White House, 65-100 City Road, London EC1Y 2BJ, who deal with all matters arising relating to shares registered in the above names since December 1985. Claims in respect of matters arising prior to that date must be submitted before 20th June 1990 to The Liquidator, Roger Smith of 10945 Pegg, Warwick Rd, Finch, P.O. Box 730, 20 Farringdon Street, London EC4A 3DF.

R. Smith, Liquidator  
20th May 1990

## LEGAL NOTICES

### No. 002496 of 1989

### IN THE HIGH COURT OF JUSTICE

### CHANCERY DIVISION

### MR. JUSTICE VINELOTT

### IN THE MATTER OF LLOYDS

### CHEMISTS RETAIL

### (NORTHAMPTON) LIMITED

### - and -

### IN THE MATTER OF THE COMPANIES ACT 1985

### NOTICE is hereby given that Order of the High Court of Justice Chancery Division dated the 14th day of May 1990 ordering the reduction of the share premium account of the above-named Company to £25,000 is due to be registered by the Registrar of Companies on the 17th day of May 1990.

Dated the 30th day of May 1990

Slaughter and May,  
25 Abchurch Lane,  
London EC4N 3DF  
Solicitors for the said Company

No. 002778 of 1989

### IN THE HIGH COURT OF JUSTICE

### CHANCERY DIVISION

### MR. JUSTICE VINELOTT

### IN THE MATTER OF

### NORTHERN COMMERCIAL TRUST LIMITED

### IN THE MATTER OF THE COMPANIES ACT 1985

### NOTICE is hereby given that the Order of the High Court of Justice Chancery Division dated the 14th day of May 1990 ordering the reduction of the capital of the above-named Company from £25,000 to £25 is due to be registered by the Registrar of Companies on the 17th day of May 1990.

Dated the 30th day of May 1990

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### CHANCERY DIVISION

### MR. JUSTICE VINELOTT

### IN THE MATTER OF







## Three Euroyen deals help to stave off issue torpor

## Secondary market moves into first place

## Issue uses French securitisation laws

## Liffe aims at one exchange

## Visa enters E Germany

**FT-ACTUARIES SHARE INDICES**

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FIXED INTEREST						AVERAGE GROSS REDEMPTION YIELDS		Wed Jun 5	Tue Jun 5	Year ago (approx.)
PRICE INDICES	Wed Jun 6	Day's change %	Tue Jun 5	xd adj today	xd adj 1940 to date	1 British Government 5 years.....	11.30	11.16	9.97	
						2 Coupons 15 years.....	11.00	10.84	9.60	
						3 Coupons 25 years.....	10.87	10.73	9.46	
						4 Medium 5 years.....	12.31	12.17	11.02	
						5 Coupons 15 years.....	11.48	11.35	10.08	
						6 " 25 years.....	11.07	10.92	9.65	
						7 High Coupons 5 years.....	12.40	12.27	11.14	
						8 " 15 years.....	11.74	11.61	10.31	
						9 " 25 years.....	11.33	11.21	9.85	
						10 Irredeemables.....	10.77	10.69	9.47	
						11 Index-Linked Up to 5 yrs.....	5.16	5.12	4.00	
						12 Inflation rate 5% Over 5 yrs.....	4.16	4.14	3.81	
						13 Inflation rate 10% Up to 5 yrs.....	4.13	4.09	3.26	
						14 Inflation rate 10% Over 5 yrs.....	3.98	3.96	3.65	
						15 Debt & Loans 5 years.....	13.83	13.13	11.91	
						16 " 15 years.....	12.94	13.03	11.63	
						17 " 25 years.....	12.93	12.90	11.35	
						18 Preference.....	12.52	12.57	10.26	
British Government	115.25	-0.23	115.51	-	5.25					
1 Up to 5 years.....	121.10	-0.68	121.94	-	4.96					
2 5-15 years.....	123.44	-0.50	124.75	-	4.91					
3 Over 15 years.....	142.32	-0.73	143.37	-	6.36					
4 Irredeemables.....	121.14	-0.56	121.62	-	5.12					
5 All stocks.....										
Index-Linked										
6 Up to 5 years.....	145.46	-0.07	145.57	-	1.49					
7 Over 5 years.....	138.31	-0.24	138.63	-	1.38					
8 All stocks.....	138.73	-0.22	139.04	-	1.38					
9 Adventures & Loans	98.21	-0.08	98.29	-	5.42					
10 Preference.....	73.66	+0.40	73.36	-	2.99					

Opening index 2365.8; 9 am 2358.3; 10 am 2359.0; 11 am 2366.4; Noon 2362.6; 1 pm 2360.3; 2 pm 2358.8; 3 pm 2354.6; 4 pm 2358.9; 4.10 pm 2359.5; (a) 10.52 am (b) 2.59 pm † Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A list of constituents is available from the Publishers, The Financial Times, Number One, Southwark Bridge, London SE1 9HL, price 15p, by post 35p.

	Jan	Sep	Dec	Jan	Sep	Dec
1941	200	8	16	21	3½	9
1942	220	1½	6	12	18	19

p	20	22	27	35	45	59	80	100	100
1	-	-	-	-	-	-	-	-	-
K	-	38	-	58	-	-	94	-	125

June 6 Total      Contracts 30,321  
 Puts 17,885      Puts 12,436  
 -SE Index Calls 1865 Puts 4912  
 -SE Index Calls 1865 Puts 4912



## UK COMPANY NEWS

## Powerscreen up 26% but margins hit

By Jane Fuller

POWERSCREEN International, which makes and markets screening and crushing equipment, increased pre-tax profit by 26 per cent, from £11.55m to £14.55m, in the year to March 31 1990.

Sales came to \$55.8m, a 47 per cent advance on the previous year.

Mr John Craig, chairman of this Northern Ireland based company since last August, said the growth followed a concentration of the group's efforts on waste recycling.

This had more than compensated for contraction in the UK construction industry.

Mr Barry Cosgrove, finance director, said margins were lower because of the build up of sales in continental Europe, the growing contributions from

subsidiaries with lower margins than the original Powerscreen business, and rationalisation costs - including about 55 redundancies at Universal Conveyor, a recent UK acquisition.

The proportion of total sales derived from continental Europe almost doubled to 23 per cent. In the UK the share fell from 42 to 30 per cent. North America accounted for 43 per cent.

The Powerscreen subsidiary, which makes screening equipment for such materials as sand, gravel and coal, saw sales grow from \$30m to \$27m. At Brown Leno, which makes crushing equipment for quarrying and demolition, sales rose from £18.7m to £18.2m. Shay McKeown, chief executive, said there was a growing

demand for construction waste to be recycled because of the increasing cost of landfill sites.

Revenue, which makes waste processing equipment, contributed \$8.8m to sales in the first full year since its purchase in January 1989.

Mr McKeown said the debt-free group's production capacity had been increased through the purchase of Universal. The factories in Northern Ireland and the Republic could both be expanded.

Earnings per share, fully diluted for the conversion of loan stock, advanced to 14.5p (12p) on a higher than expected tax charge. A final dividend of 3.50p makes a total of 5.04p (4.2p).

COMMENT: Powerscreen has hit a rich

vein in supplying niche markets for mobile plant in a variety of industries, and those markets are growing. Whether the material being processed is rubble or sewage, there is an increasing awareness of the need to dispose of it in a clean and compact manner. The push on the Continent has more than compensated for stodge demand in the UK. The young management said that its new chairman had introduced "a greater degree of discipline." Perhaps the recent sale of Boleek Pottery (always a curious excursion) is a symptom of that. Profit for this year is forecast to rise to about £16.5m, giving a prospective p/e of less than 10 - a fair rating with scope to go up, especially if the group manages to get a "green" tag.

## Maiden 39% expansion for ABI

THE FIRST set of public results produced by ABI Leisure shows it has increased its pre-tax profit by 39 per cent on turnover ahead 21 per cent.

ABI went public in February and the results cover the half year ended February 28 1990. The North Hampshire-based company is the leading maker of caravans in the UK.

Turnover came to £23.35m (£27.69m) and the profit to £2.94m (£2.12m).

Mr George Shanks, chairman, remained confident that the £8.5m annual profit forecast in the prospectus would be achieved.

ABI had traded well in a period when testing economic conditions were testing. Progress was made in each area of activity - touring caravans for the UK and those designed especially for export markets, and leisure homes.

He added that currently there was little seasonal bias in profitability.

Earnings for the half year rose to 8.3p (5.7p).

The dividend for the year is expected to be in line with the forecast 3.1p.

## Rodime reduces losses but still at top end of credit facilities

By James Buxton, Scottish Correspondent

RODIME, the disk drive maker based in Scotland, reported a small increase in turnover and a modest reduction in losses for the three months to March 31 1990, but said it was operating at the upper end of its credit facilities.

Turnover in the second quarter was \$24m (£14.3m), up from \$22m in the first quarter and \$21.1m in the equivalent quarter of 1989.

Net operating loss at \$3m was similar to the first quarter, but better than the \$5.5m in the equivalent quarter of 1989.

After tax loss was \$3.6m, compared with \$4m in the previous quarter. The second quarter of last year suffered a deficit of \$21.4m, including a non-recurring loss of \$12m due to restructuring.

More recently, Rodime

received \$5m in cash and a 3 per cent stake in Profit Technology of the US, under the sale of Rodime Systems, its retail products business. It reported a gain of \$1m net of expenses on the disposal in the second quarter, but this was offset by a bad debt provision of \$1m in respect of Jasmine Corporation of the US which recently filed for bankruptcy acknowledging a debt to Rodime of about \$2.5m.

Rodime used the cash proceeds from the sale to repay bank debt, but is still operating at the upper limit of its credit facilities due to continued investment in inventory to support the build-up of its new product lines. Last year Rodime was subject to a large scale financial rescue which left Bank of Scotland holding

19 per cent of its equity and advancing loans of over \$42m. Rodime, which carries out large volume manufacturing in Singapore, said the results reflected significant demand for its new 100 megabyte and 210 megabyte disk drives, and an easing of supply constraints. These products, aimed at the workstation and personal computer market, accounted for 51 per cent of revenue in the last quarter, against 5 per cent a year ago.

Rodime's lower capacity product lines are not cost competitive and the company is seeking ways of improving this. It is reducing output at its Glenrothes, Fife, plant in favour of Singapore and disposing of its printed circuit board assembly operations in Scotland.

## GPA rises 59% and heads for China

By Kieran Cooke in Dublin

GPA, the privately-held aircraft leasing group based in Shannon in the Irish Republic, has announced a 59 per cent rise in after-tax profits to March 31 1990. Fully diluted earnings per share increased by 49 per cent to 42c.

GPA also announced it had reached agreement to lease a fleet of new aircraft to an unspecified airline in China.

"This is a significant breakthrough and is the first time the Chinese have participated in such a leasing arrangement," Mr Maurice Foley, the vice chairman said.

GPA has 240 aircraft on lease to 68 airlines in 41 countries. In addition it has 700 modern jet and turboprop aircraft on order for the 1990's. GPA says that credit facilities now stand at \$5.8bn, of which only \$2.2bn

has been drawn down. GPA's main shareholders are Mitsubishi Trust Bank (with 12 per cent), Aer Lingus and Air Canada. Japanese institutional investors have shown considerable interest in GPA recently. Mr Tony Ryan, who helped found GPA in the mid 1970's, retains an 8 per cent stake.

A public listing remained the group's "broad intention," possibly to take place in London

before the end of next year, Mr Foley said. GPA's notional market capitalisation, based on a recent shares sale by Air Canada, is \$3.5bn.

GPA has diversified in recent years and now handles a variety of aircraft-related services. It recently announced plans for an aircraft maintenance centre to be built at Shannon in a joint venture with Lufthansa and Swissair.

## Expedier pays £8.8m for Space-Time Systems

By David Churchill, Leisure Industries Correspondent

EXPEDIER LEISURE, the USM-quoted corporate hospitality organiser, is buying Space-Time Systems which operates the First Call theatre bookings system, in a deal worth \$8.8m.

Expedier, which plans to drop the "Leisure" part of its name with shareholder approval, also plans to raise \$2.5m through a two-for-nine rights issue at 50p per share.

The money will be used to keep Expedier's borrowings down as well as to acquire outright the rights to major sporting events.

Gearing after these moves will be "under 50 per cent", according to Mr Conor O'Brien, chairman.

The Space-Time acquisition is part of Expedier's plans to

give it greater credibility with organisers of sporting events, especially the leading golf tournaments.

"Organisers of these events want to make sure that ticketing arrangements are in responsible hands," said Mr O'Brien. "There have been too many examples recently of ticket arrangements for major events going awry."

Space-Time is forecast to make pre-tax profits of £1.2m for the year ending September 30 1990, compared with pre-tax profits of \$548,000 last year.

In its last financial year to December 31 1989, Expedier more than doubled pre-tax profits to reach £1.2m on turnover up 61 per cent to £10.5m.

## Sears chairman takes pay cut

By Maggie Urry

MR Geoffrey Maitland Smith, chairman of Sears, the retail group, took a cut in his annual pay from £229,577 to £221,530 in the year to end-January. The figure was shown in the

group's annual accounts published yesterday. The group suffered a 15.2 per cent fall in pre-tax profits to £231.4m in the year. Earnings per share were 11.1p (12.3p).

## FINANCIAL &amp; PROFESSIONAL SERVICES IN BIRMINGHAM AND THE MIDLANDS

The Financial Times proposes to publish this survey on:

13th July 1990

For a full editorial synopsis and advertisement details, please contact:

Paul M. Jefferis/Anthony G. Hayes on 021-454 0922

or write to them at:

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George Road  
Edgbaston  
Birmingham B15 1PG

FINANCIAL TIMES  
ECONOMICS & BUSINESS NEWSPAPER



CENTRAL  
MANCHESTER  
DEVELOPMENT  
CORPORATION

## Introducing Central Manchester

A seminar about the relocation benefits and opportunities available in Central Manchester

Thursday 14 June 1990  
at 11.00am

Stationers' Hall, Ave Maria Lane, London EC4

Guest speakers from:

Beazer Plc and Richard Ellis Chartered Surveyors

For your free tickets contact Pamela Bishop on 061-236 1166

Just as this last year has been an historic one for our Company, so the world around us has seen dramatic and exciting change.

As you know since the 1960s I have been interested in building a stronger market in Europe and I am optimistic about recent developments.

The integration of a united Germany into the Community makes it imperative that we complete the 1992 programme on time. We

must not only approve but also implement, in every member

state, those 300 or so internal market directives which are crucial if the Single Market is to become a working reality.

It is becoming evident that a single market without a single currency is only half the

battle. We must push forward with monetary union in spite of all the well known difficulties. For Britain to be left outside of this process would be to relinquish our rightful place in history and I welcome the more positive role that the Government is at last now taking with regard to the Exchange Rate Mechanism.

But those of us in business must continue to play our part. Whilst politics are driving events forward, the economic changes will be implemented by those of us in business and we must make our interests heard.

Inevitably an integrated Europe will need effective democratic control. And I am glad that this last and most important item is on the agenda for discussion. The new shape of Europe should be determined and implemented by the existing nations before it is expanded. However, it is a testimony to the strength of the concept of a Community Single Market that many members of EFTA and the newly emerging democracies in the

EUROPE NOW  
A WORLD OF  
OPPORTUNITIES

East regard membership as a major priority. Events in Eastern Europe offer tremendous opportunities for both our businesses.

The whole of Germany is now treated as one market for cigarettes by BAT Cigarettenfabriken and we already have a 65 strong field force operating in East Germany. Our sales in other Eastern European countries, including Russia, have already increased by two thirds and we are

urgently examining ways of expanding even further in these substantial markets.

On the financial services side we see potential in countries where individuals will have the chance of

personal investments where none have existed before. Our expertise in personal lines could prove invaluable as new

institutions develop that will need consumer finance. These prospects may not materialise as swiftly as those in the tobacco business but we are in a strong position once they do.

However, you can be certain that we are not overwhelmed by the understandable euphoria that surrounds these countries at the moment. Very often the markets and supporting institutions are rudimentary and hard currency remains a problem but we are well prepared to take every opportunity that is commercially feasible.

There is, in every sense, a world of opportunities before us. By focusing the Group on our two great businesses of financial services and tobacco, the foundations have been laid for a new period of sustained growth in our Company's fortunes. I face the challenges of the new decade with considerable optimism and am determined to ensure that we make the most of the international opportunities that lie before us, in both our businesses.



BAT INDUSTRIES

BAT Industries p.l.c., Windsor House, 50 Victoria Street, London SW1H 0NL



## Shareholders wooed with higher-than-expected dividend of 10.07p

100



## Reed International's focus on publishing produces record results.

### PRELIMINARY RESULTS FOR THE YEAR ENDED 31 MARCH 1990.

- Operating profits from continuing activities up 49% to £277 million.
- Operating cash flow from continuing activities up 77% to £232 million.
- Record Pre-tax profits of £302 million, up 11% on last year.
- Increase in earnings per share of 11% to 38.2p.
- Dividend for the year raised 17% to 14.0p.


The figures you see above demonstrate that our strategy of concentrating on the cash generative publishing and information businesses has been successful.

Reed International is now one of the world's leading publishing and information companies.

Our turnover is £1.58 billion (US \$2.54 billion) and we have 18,500 employees worldwide.

We are well established in the UK, US and Australia and are expanding in continental Europe and Asia.

Over the next week in this newspaper we will be running a series of advertisements that highlight some of our activities.

We hope you will find it informative and that you will share our belief that Reed International is well-placed for continued growth. 

## UK COMPANY NEWS

## Three of the year's acquisitions help boost profits to record £302m Reed pleases City with 11% rise

By Raymond Snoddy

REED INTERNATIONAL, the publishing and information group, yesterday announced record pre-tax profits of £302m for the year to March 31. This was an increase of 11.4 per cent and at the high end of City expectations.

"Our results demonstrate notable success from our strategy of concentrating on the cash-generative publishing and information business," said Mr Peter Davis, chairman and chief executive.

Mr Davis had warned that the 1989-90 financial year would be the second year of consolidation following Reed's drastic transformation from a conglomerate - encompassing everything from newspapers and magazines to packaging and paper production - into a pure publisher.

"In fact we've done better than that. I think these are strong results," he said.

Operating profits from continuing activities were up 49 per cent to £276.9m and operating cashflow rose 77 per cent to £232m. There was an increase

in earnings per share of 11 per cent to 38.2p (34.5p). The board has recommended a final dividend of 5.4p (5p) bringing the total for the year to 14p - up 17 per cent. Reed shares fell 15p to 435p on the day.

The acquisitions during the financial year, worth nearly £1bn, contributed £82m in operating profits. Indeed part of the group's strong performance is explained by better-than-expected results at three of them - the Travel Information Group and Martindale-Hubbell in the US and TV Times in the UK.

"Our commitment now is to the steady earnings growth pattern we promised," Mr Davis said.

However further acquisitions are likely this year and the company has between £500m and £750m available without taking on what it would regard as unacceptable levels of debt.

"I would be surprised if we don't make two or three small to medium-sized acquisitions in Europe in the course of this financial year," Mr Davis said. The areas involved are likely



Peter Davis: commitment now to steady earnings growth

to be consumer magazines, directories, legal publishing and, possibly, regional newspapers. Reed is also trying to attract

more US shareholders - its US businesses account for 40 per cent of the £1.58bn (£1.55bn) group turnover - through a new American Depository Receipt programme sponsored by Citibank. Trading will start later this month.

However the company has lost one high profile US shareholder during the year - Mr Rupert Murdoch, chief executive of News Corporation. Mr Murdoch, who in November held 3.8 per cent of Reed, has, in batches, sold his complete holding.

Mr Eric de Belaigue, publishing analyst at stockbrokers Panmure Gordon, rated Reed's performance as "pretty good" but said the company might have to wait another year before moving to rapid growth because of the comparatively hostile economic environment. "It looks like quite a challenge to get to £302m this year," he said Mr Belaigue. The year after, he believes "could be quite an exciting time for them". See Lex

## Johnson & Firth Brown rises 21% to £60.2m

By Jane Fuller

JOHNSON & Firth Brown, the Sheffield-based metals and engineering group, lifted pre-tax profits by 21 per cent from £4.7m to £5.7m in the six months to end-March.

This result was achieved on turnover up 15 per cent from £32.17m to £36.16m and was helped by receivable interest of £264,000, compared with a charge of £312,000 last time.

The company has been involved in litigation with its former auditors. The matter was settled out of court in May and, after costs have been finalised and paid, the second half results would benefit by some £2m, the directors said.

The group's product specialisation and international spread of markets have enabled it to avoid the worst effects of the UK economic slowdown, they said, and they were confident of a satisfactory second half.

After an increased tax charge of £1.24m (£992,000) earnings per 10p share came out at 3p (3.5p) and the interim dividend is being raised to 1p (0.8p).

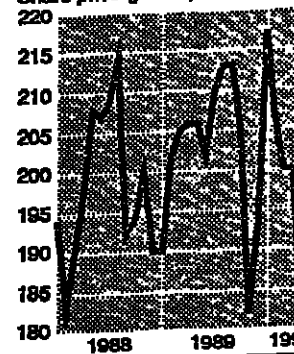
### United Drug

United Drug, Irish-based distributor of pharmaceutical and consumer products lifted turnover from £224.58m to £234.53m (£238.9m) in the six months ended March 31 1990, while the pre-tax profit rose from £958,000 to £1.15m, or £1.08m. The interim dividend is 1.75p (1.58p).

## Electrocomponents rises 11% to £58m on the back of RS

### Electrocomponents

Share price (pence)



ELECTROCOMPONENTS, the distributor of electronic and electrical components, pushed up pre-tax profit by 11 per cent to £58.6m (£52.7m) in the year to March 31, in spite of difficulties in the UK retail market.

Sales advanced more slowly to £394.4m (£380.9m) in a year which saw the sale of the franchised components business and part of the lighting activities.

About 60 per cent of turnover and 97 per cent of operating profit in the continuing businesses came from RS Group, which its parent says is the UK's leading distributor to industrial companies.

Mr Robert Tomkinson, finance director, said the group planned to take RS into West Germany next spring. This would help to build up non-UK sales, currently at about 30 per cent of the total.

Misco, the other core catalogue-based business selling to the commercial market, did well in established European territories - West Germany and Italy, for example. In Spain start-up costs led to a small loss. The business was expanding into Canada and Sweden through acquisitions.

The Misco operation dipped into the red in the US because of severe competition. Mr

Tomkinson said this was being tackled by bringing it under the control of the European management.

Competition in the US had also led to a difficult year for Mesa, which distributes computer peripherals and computers to the security industry.

Because of the downturn in UK retailing, particularly at DIY stores, the Electrolighting subsidiary had suffered a loss. Although management changes had been made, the changes had remained dim until interest rate pressure came off customers, Mr Tomkinson said.

After capital expenditure of

£12.5m, the group's net cash amounted to £17m. It was expanding RS's warehouse and offices at a total cost of £21m, as well as installing a new computer.

An exceptional profit of £2m was made on property sales. Earnings rose to 18.4p (16.6p). The final dividend of 4.3p makes a total of 6p (5.07p). The share price gained 5p to close at 215p.

### COMMENT

Electrocomponents is in the process of returning to its catalogue distribution core, RS and Misco, after painful attempts at diversification. It will have come full circle if it can also sell the retail division and possibly Mesa. So, with the group refocused on its healthy core, the best prospects for growth lie in driving the RS business into new geographic areas. The test for management will be how well it reinvests the cash stream to achieve this end. Pre-tax profit this year is forecast to approach £64m, which gives a prospective p/e of 10.8. The RS business alone is thought to justify the share price and some would argue for a rerating. Others are not moved by the thought that the group's parts are worth more than its whole.

## TVS sells Ardmore stake

By Raymond Snoddy

TVS ENTERTAINMENT has sold its majority stake in Ardmore Studios in the Irish Republic to Windmill Lane Pictures in a deal worth around £1m.

TVS, the south of England ITV company, acquired the 63.33 per cent stake in the loss-making studio as part of its

£320m purchase of MTM, the US independent producer.

Windmill Lane has bought the studios because it has the franchise to launch a third television channel in Ireland, TV3, and Mr James Morris, chief executive of Windmill Lane Pictures, said the Ardmore Studios would provide much needed capacity for TV3.

## Hoskins makes £104,000

Hoskins Brewery made a pre-tax profit of £104,000 in the year ended March 31 1990 on turnover of £2.15m.

That compared with £448,000 previously, which included a £420,000 property profit, on sales of £2.16m.

Earnings were 1.78p (7.48p). The company now had an estate of 11 public houses, all of which would be trading for a full 12 months in the current

year. That had started encouragingly, the directors said, and volume gains and better retail profits were expected.

Following the Monopolies and Mergers Commission report into the brewing industry, the directors felt good opportunities would arise to acquire further outlets.

# EARNINGS AND DIVIDEND BETTER THAN FORECAST

Preliminary Results for the year ended 31st March 1990

Turnover and other income £652m

Profit before tax £179m

Pro forma profit before tax £187m

Pro forma earnings per share 43.6p

Dividend per share 10.07p

Extract from the Preliminary Announcement

"The Board of Thames Water Plc has announced preliminary results for the year ended 31 March 1990. The period being reported on includes Thames' first seven months trading as a public limited company. For only the last four of these, the company enjoyed independent status with its own Stock Exchange listing.

As a result of the changes that have taken place, the results for the year ended 31 March 1990 are not directly comparable with those of the previous year, primarily because of changes in capital structure and the exclusion of National Rivers Authority activities from Thames' results in the year under review. However, the prospectus published at the time of privatisation contained a profit forecast for the year. Thames forecast a profit before tax and extraordinary items of £170 million (£178m on a pro forma basis), and a dividend per share of 9.72p. The profit before tax of £179 million (pro forma £187m) for the year to 31 March 1990 means that Thames has exceeded its forecast by a little more than 5%. The Board of Thames are recommending a dividend of 10.07p reflecting the company's progressive dividend policy."

*Roy Watts*

Roy Watts  
Chairman



Thames Water Plc, 14 Cavendish Place, London W1M 9DJ

## Willis Faber denies it may cut links with UNISON network

By Patrick Cockburn

THE UK insurance broker Willis Faber is expected to withdraw from the important international broking network UNISON following its decision to merge with US broker Corroon & Black, according to Johnson & Higgins of New York with which Willis was formerly closely linked.

In London, however, this was contradicted by Willis Faber, which said yesterday that a change in its relationship with Johnson & Higgins did not mean it would drop its links with other members of UNISON.

According to Johnson & Higgins, "The arrangement in UNISON is that each firm agrees not to compete on the ground in each other's home country."

If Willis owns Corroon, &

Black it will be in direct competition."

Responding to this, Mr Robins said that UNISON members had already established retail broking operations in each other's markets.

Johnson & Higgins said that a fifth of its total revenues in 1989 came through UNISON. The US company said it now expected UNISON to look for another partner in London to replace Willis.

Earlier in the week Willis had said it would be looking for new links in Europe to gain more on the ground business. This could again put it in conflict with present members of UNISON.

In practice, however, Willis emphasised yesterday, there would be no abrupt severing of

links with either Johnson & Higgins or UNISON and most clients would be serviced as they had in been in the past.

Mr Peter Stevens, head of corporate affairs at Willis, said yesterday: "We have, in effect, taken UNISON's name off our visiting cards." However, he added that relations with members of UNISON other than Johnson & Higgins would remain much as before.

In spite of the break with Willis, Johnson & Higgins values UNISON for providing a European network which it needs to service clients. It may therefore seek to reconstruct the organisation with a new UK partner and a greater role for European brokers Jench & Hubener in West Germany and Gras Savoye in France.

## Levercrest makes £5.5m USM placing

By Vanessa Houlder

LEVERCREST, a maker of playground equipment and safety surfacing, is joining the unlisted securities market in a \$5.47m placing.

Guidedhouse Securities is placing 1.7m shares at 100p per share, which represents 38.5 per cent of the company's enlarged capital.

The company was set up in

1982 by Leslie and Ann Cluer to manufacture playground equipment and street furniture such as benches and litter bins. It has since expanded into rubber safety surfacing for use in playgrounds, which is now the fastest growing part of its business.

Its main customers are local authorities, about 40 per cent

of which have installed Levercrest's products. Orders are also received from restaurants, employers and motorway service stations.

In the year to March 1990 it made a pre-tax profit of £702,000 on turnover of £5.31m. It had net tangible assets at that date of £242,000.

This announcement appears as a matter of record only.



Bilbao Vizcaya International Limited

U.S.\$180,000,000

Subordinated Undated  
Floating Rate Notes

secured by a subordinated deposit with  
Banco Bilbao Vizcaya, S.A.

Arranged by  
S.G. Warburg Securities



**TPA Property Investment Ltd (4.82%)**

**Unilever**  
Morgan Grenfell Group 12.665 (3.97%)  
Unilever Insurance Management 27.732 (3.07%)

**Union Discount**  
Union Discount Ltd 3.53 (0.08%)  
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**United Overseas Bank of London**  
A G P Whitfield 2.675 (3.40%)  
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10% Electric & Gas Corporation (4.25%)  
10% Electric & Gas Corporation (10.9%)  
1.13 Mr J & Mrs P Steel (3.33%)  
3.08

**UOL Pension Fund 2.383 (3.64%)**

**Value & Income Trust**  
Value & Income Trust 7.95 (3.94%)

**Vickers**  
Chandlers (London) 13 (4.6%)  
Vickers Union 4.26 (3.17%)

**Victoria**  
Commercial Union 30 (4.05%)  
Vickers Union 4.26 (3.17%)

**Vision Trust**  
F R Group 4.644 (1.05%)

**Windsor (Welsh)**  
Windsor Investment Group 2.781 (3.52%)  
Windsor Union Fund Managers 3.820 (4.75%)  
Schwartz Investment Management 3.263 (4.87%)

**Windsor (Welsh)**  
British Rail 1.200 (4.91%)  
Windsor Investment Trusts Company 1.200 (4.91%)  
Credit Suisse Buchsamer & Moore 569

**Windsor City of London Properties**  
Martin Currie Investment Management 10.53 (4.16%)

**Windsor & Rennie**  
Abbey Life 482 (3.04%)

**Windsor Trust**  
Sun Life Assurance 4.089 (3.23%)

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3.16 U of Management (3.23%)  
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Trust (British)

**Windsor Trusts Company**  
2.534 3.00 (Burgess) (%)  
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7.67 3.20 (Gartmore) (%)  
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8.62 3.20 (Gartmore) (%)  
10.621 4.00 (Prudential) (%)  
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17.155 5.01 (Burgess) (%)  
2.519 3.76 (Mortimer) (%)  
2.506 2.86 (%)

**Windsor Trusts**  
Bank of Scotland 260 (4.4%)  
C Investment Management 205 (4.6%)  
NFI Mutual Insurance 160 (4.6%)  
Windsor Trusts Company 1.200 (4.91%)  
R H Young 128 (3.05%)

Unlike instructional investors, management buy-out teams do not have a common representative voice, nor a collaborative structure for discussion with the Takeover Panel.

While the amendments which have been made to the Code are designed to afford shareholders greater protection, they have in some instances made the task of the management buy-out team increasingly difficult to the extent that there may in certain cases be one less suitor for the company.

*The author is a partner of City solicitors Lawrence Graham.*

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Tel. \_\_\_\_\_ Fax \_\_\_\_\_ Tlx \_\_\_\_\_  
Type of Business \_\_\_\_\_







# Wall Street influences hit the market

DISILLUSION spread from Wall Street to the London stockmarket yesterday, although the rival attractions for marketmakers of the Epsom Derby horse race may also have been a discouragement for investment in the UK market. Share prices, unsettled from the opening by the check in the New York market overnight, were unable to sustain a rally and the market closed with a loss of more than 21 points on the FT-SE scale.

Nervousness over the outlook for the US equity market was again evident in London at the close of yesterday's session. The UK market was following Wall Street closely as

Account Opening Dates		
First Dealings	May 28	Jun 11
Second Dealings	Jun 11	Jun 28
Third Dealings	Jun 28	Jul 5
Fourth Dealings	Jul 5	Jul 12

New York fluctuated in early trading to show a fall of 10 Dow points as London closed. Also helping to take the steam out of the market were a fall in UK Government bonds and two, admittedly small, fund raising issues in equities. Body Shop raised £29.8m by a share placing and Ashley

Group £26.3m by a rights issue to shareholders.

The FT-SE Index closed 21.6 down at 2,356.5, leaving the 2,400 mark a more distant barrier than had been expected at the beginning of the week. Turnover, as measured by a Seaq share total of 429m against the 618.2m of the previous session, was moderate, and included two small trading programmes.

With hopes for an early cut in US interest rates apparently cooler, and domestic optimism checked this week by Great Portland Estate's severe downgrading of current valuation of its property portfolio, equity strategists were taking a fresh

look at the stockmarket after the advance of recent weeks.

The two sides of the debate were highlighted yesterday in strategy advice to clients from two leading players in the UK market. Kleinwort Benson Securities, staying with the defensive stance taken in February, doubted whether there is "much further upside" in the near term and predicted a setback during the summer. The firm describes the latest rally in equities as "insubstantial in the extreme".

However, Nomura Research Institute, which has been in the front rank of the bulls, said yesterday: "The best is yet to come" and continued to predict

an FT-SE Index at 2,800 by year end "if not before".

The case for a cautious view has been emphasised by the latest turnover statistics from the International Stock Exchange showing that the brief recovery in equity trading volume has not been sustained; customer daily business in London has fallen away again to well below the 40m mark. The apparent lack of follow-through to last month's gains suggests that the big institutions may still be expecting to pick up stock below current levels - some even suggest that the FT-SE index could close the year with a net loss over current levels.

## Nothing exciting from Bass

The long-awaited presentation by Bass on last year's Holiday Inns acquisition proved something of an anti-climax and the shares retreated more quickly than the rest of the market.

"It's better to travel than to arrive," said Mr John Spicer of Kleinwort Benson. "People had expected a lot more short term details instead of long-term strategy."

Mr Geoff Collier at County NatWest WoodMac agreed: "The strategic benefits of Holiday Inns will come out in 24 months and we would have preferred to hear about the UK business which will be the powerhouse of profits until then."

Both pointed out that the shares have had a good run in recent weeks, while market-makers said the fall was largely technical and included some profit-taking. Bass fell 30 to 107p on above average turnover for the stock of 1.5m shares. Buckingham firmed a penny to 85p.

Telecom hit

There was very heavy trading in British Telecom (BT) shares for the second consecutive day after one securities house, Robert Fleming, told clients to "take profits" in the stock after the recent outperformance of the shares against the rest of the market and BT 14 per cent over the period; we haven't changed our estimates for the group, all we've done is balance the positives and negatives."

Dealers said that allied to the selling by Fleming, the market had been upset by some sizeable selling pressure, thought to have come from BT employees who were scheduled to receive share certificates relating to BT's share option scheme on June 5 and 6. Some 90,000 BT employees participated in the scheme which issued options on 94m BT shares at 165p a share, exercisable on May 15.

Oil and gas stocks fell away

under the twin pressures of worries about further weakness in crude oil prices and two bearish oil prices fell further yesterday, with July Brent dipping to \$15.40 a barrel before stabilising and closing a net 5 cents higher at \$15.85 a barrel.

Hoare Govett's oil team came out with a hard hitting note on the sector which said investors have "ignored the 33 per cent oil price fall this year", and that the sector relative to the rest of the market is "only slightly overvalued". The team has a view that by 1992 "we will have a sustainable \$25 a barrel". Hoare disputed this scenario and said "In our view 1992 will be a 1990 lookalike; short term there is scope for considerable disappointment and we have downgraded our target for the relative downside to 185 from 95; we would be underweight in the sector, in particular BP and Shell as well as the exploitation and production sector; British Gas and Bursmah are exceptions." Hoare concludes:

BP were additionally weakened by selling prompted by a major research document issued by the Smith New Court oil and gas team which recommended clients to reduce weightings in BP. "Standing at their lowest yield relative against the market for almost a decade, we suggest there is no reason on fundamentals for the shares to outperform over the next 12 months," said Mr Nick Clayton, BT's head of research. "The current rating reflects an overly bullish expectation for crude prices in the early 1990s and the supposition that this will translate into superior earnings and dividend performance."

By the close of an exceptionally busy session BP had fallen 7 to 319p on high turnover of 1.5m shares. Shell lost 10 to 456p on 2.4m. Ultramar bucked the overall trend, closing 4 pence higher at 287p, having drifted back 1 1/2 to 219p on poor turnover of 4.4m.

Thames Water touched extremes of 145p and 143p before closing 1 1/2 ahead at 145 1/2p after releasing their first preliminary results since their privatisation last year. Turnover in Thames was a very healthy 4.8m shares.

Dealers said the results and dividend came as a surprise and caused an initial rise in the stock. But this was pared back as the headline profits figure was seen to have included some unexpected

British Land was down 5 at 335p. Land Securities was down 6 at 501p. MEPC was off 7 at 494p, and Greycoat was down 17 at 359p.

Asda climbed 4 1/2 to 113 1/2p following suggestions that a buy-programme had been executed by Goldman Sachs, although this was denied by Goldman. The market was also excited following an announcement that First City Financial Corporation, which is controlled by the Belberg Brothers of Canada, had acquired a 5.45 per cent stake. But it later emerged that the Belberg's had merely moved their holdings between accounts and it did not reflect an increased stake. Press comment that Asda may be bid for by Argill also provided support, although investors thought it highly unlikely Argill was up a penny at 231p.

The food manufacturing sector was firmer. Rank's Hovis McDougall was up 5 at 360p on low turnover, while Hillside down 6 to 265p. But Baxendale, down 3 at 133p, remained depressed by talk that a 4m block of shares was still overhanging the market.

LVMEH, the French luxury goods group which is in the process of taking its stake in the group to 24 per cent, came out at 3.6m. Blue Circle slipped early in the session but later picked up to close a net 3 off at 237p with a large buying order said to be in the market. Simon Engineering dipped 6 to 380p following a market rumour that the company was in a general meeting. Vickers added 5 to 237p as Kleinwort Benson reaffirmed its bullish stance.

There was no shortage of

good performers in the electronics area of the market. Cable & Wireless (C & W) managed a major gain at 550p, albeit on thin turnover of 1m, ahead of preliminary figures expected today from Hong Kong Telecom, where C & W has a 5.6 per cent stake. Kleinwort Benson expects Hong Kong Telecom to achieve a pre-tax profit increase of 18 per cent to some HK\$4.6bn; County NatWest is looking for a profit rise of 19 per cent and said "good results would form a positive precursor to C & W's preliminary figures due on June 13."

The resilience of the C & W share price was mainly attributed to a pre-results buy recommendation issued by the SG Warburg Securities elec-

tronics team who said Warburg "remain strategic buyers of C & W due to the growth of international telecommunications which remains the most rapidly growing area of telephony after cellular."

STC advanced strongly to close 9 pence at 278p on higher than expected turnover of 4m shares. Dealers said the buying was on the back of resurrected stories that a deal concerning a foreign buyer of a big stake in STC's computer subsidiary ICL Japan's Fujitsu remains a hot favourite - may be imminent.

Racal Telecom dipped 12 to 374p ahead of next Tuesday's preliminary figures which are expected to show pre-tax profits of £160m plus against last

year's £24.5m. Racal Electronics, Telecom's parent, and due to report the same day, were only marginally off at 519p. Electrocomponents advanced 9 to 315p after revealing preliminary profits.

Learno reveals interim figures today and the shares added a penny at 297p, while RTZ continued to attract higher as traders said a US house in London was still short of stock after a large sale on Tuesday. RTZ rose 2 to 585p on good turnover of 2.2m.

Profit-taking continued to hurt Rolle-Tyoe, 3 1/2 lower at 225p. The shares touched a new high on Tuesday.

Other Market statistics, including the 27 Actuaries share index, Page 22

Account Opening Dates

First Dealings

Second Dealings

Third Dealings

Fourth Dealings

Account Opening Dates

First Dealings

Second Dealings

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## ELECTRICALS—Contd | ENGINEERING—Contd

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# LONDON SHARE SERVICE

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## MOTORS, AIRCRAFT TRADES

1990		1989		1988		1987		1986		1985		1984		1983		1982		1981		1980		1979		1978		1977		1976		1975		1974		1973		1972		1971		1970		1969		1968		1967		1966		1965		1964		1963		1962		1961		1960		1959		1958		1957		1956		1955		1954		1953		1952		1951		1950		1949		1948		1947		1946		1945		1944		1943		1942		1941		1940		1939		1938		1937		1936		1935		1934		1933		1932		1931		1930		1929		1928		1927		1926		1925		1924		1923		1922		1921		1920		1919		1918		1917		1916		1915		1914		1913		1912		1911		1910		1909		1908		1907		1906		1905		1904		1903		1902		1901		1900		1899		1898		1897		1896		1895		1894		1893		1892		1891		1890		1889		1888		1887		1886		1885		1884		1883		1882		1881		1880		1879		1878		1877		1876		1875		1874		1873		1872		1871		1870		1869		1868		1867		1866		1865		1864		1863		1862		1861		1860		1859		1858		1857		1856		1855		1854		1853		1852		1851		1850		1849		1848		1847		1846		1845		1844		1843		1842		1841		1840		1839		1838		1837		1836		1835		1834		1833		1832		1831		1830		1829		1828		1827		1826		1825		1824		1823		1822		1821		1820		1819		1818		1817		1816		1815		1814		1813		1812		1811		1810		1809		1808		1807		1806		1805		1804		1803		1802		1801		1800		1799		1798		1797		1796		1795		1794		1793		1792		1791		1790		1789		1788		1787		1786		1785		1784		1783		1782		1781		1780		1779		1778		1777		1776		1775		1774		1773		1772		1771		1770		1769		1768		1767		1766		1765		1764		1763		1762		1761		1760		1759		1758		1757		1756		1755		1754		1753		1752		1751		1750		1749		1748		1747		1746		1745		1744		1743		1742		1741		1740		1739		1738		1737		1736		1735		1734		1733		1732		1731		1730		1729		1728		1727		1726		1725		1724		1723		1722		1721		1720		1719		1718		1717		1716		1715		1714		1713		1712		1711		1710		1709		1708		1707		1706		1705		1704		1703		1702		1701		1700		1699		1698		1697		1696		1695		1694		1693		1692		1691		1690		1689		1688		1687		1686		1685		1684		1683		1682		1681		1680		1679		1678		1677		1676		1675		1674		1673		1672		1671		1670		1669		1668		1667		1666		1665		1664		1663		1662		1661		1660		1659		1658		1657		1656		1655		1654		1653		1652		1651		1650		1649		1648		1647		1646		1645		1644		1643		1642		1641		1640		1639		1638		1637		1636		1635		1634		1633		1632		1631		1630		1629		1628		1627		1626		1625		1624		1623		1622		1621		1620		1619		1618		1617		1616		1615		1614		1613		1612		1611		1610		1609		1608		1607		1606		1605		1604		1603		1602		1601		1600		1599		1598		1597		1596		1595		1594		1593		1592		1591		1590		1589		1588		1587		1586		1585		1584		1583		1582		1581		1580		1579		1578		1577		1576		1575		1574		1573		1572		1571		1570		1569		1568		1567		1566		1565		1564		1563		1562		1561		1560		1559		1558		1557		1556		1555		1554		1553		1552		1551		1550		1549		1548		1547		1546		1545		1544		1543		1542		1541		1540		1539		1538		1537		1536		1535		1534		1533		1532		1531		1530		1529		1528		1527		1526		1525		1524		1523		1522		1521		1520		1519		1518		1517		1516		1515		1514		1513		1512		1511		1510		1509		1508		1507		1506		1505		1504		1503		1502		1501		1500		1499		1498		1497		1496		1495		1494		1493		1492		1491		1490		1489		1488		1487		1486		1485		1484		1483		1482		1481		1480		1479		1478		1477		1476		1475		1474		1473		1472		1471		1470		1469		1468		1467		1466		1465		1464		1463		1462		1461		1460		1459		1458		1457		1456		1455		1454		1453		1452		1451		1450		1449		1448		1447		1446		1445		1444		1443		1442		1441		1440		1439		1438		1437		1436		1435		1434		1433		1432		1431		1430		1429		1428		1427		1426		1425		1424		1423		1422		1421		1420		1419		1418		1417		1416		1415		1414		1413		1412		1411		1410		1409		1408		1407		1406		1405		1404		1403		1402		1401		1400		1399		1398		1397		1396		1395		1394		1393		1392		1391		1390		1389		1388		1387		1386		1385		1384		1383		1382		1381		1380		1379		1378		1377		1376		1375		1374		1373		1372		1371		1370		1369		1368		1367		1366		1365		1364		1363		1362		1361		1360		1359		1358		1357		1356		1355		1354		1353		1352		1351		1350		1349		1348		1347		1346		1345		1344		1343		1342		1341		1340		1339		1338		1337		1336		1335		1334		1333		1332		1331		1330		1329		1328		1327		1326		1325		1324		1323		1322		1321		1320		1319		1318		1317		1316		1315		1314		1313		1312		1311		1310		1309		1308		1307		1306		1305		1304		1303		1302		1301		1300		1299		1298		1297		1296		1295		1294		1293		1292		1291		1290		1289		1288		1287		1286		1285		1284		1283		1282		1281		1280		1279		1278		1277		1276		1275		1274		1273		1272		1271		1270		1269		1268		1267		1266		1265		1264		1263		1262		1261		1260		1259		1258		1257		1256		1255		1254		1253		1252		1251		1250		1249		1248		1247		1246		1245		1244		1243		1242		1241		1240		1239		1238		1237		1236		1235		1234		1233		1232		1231		1230		1229		1228		1227		1226		1225		1224		1223		1222		1221		1220		1219		1218		1217		1216		1215		1214		1213		1212		1211		1210		1209		1208		1207		1206		1205		1204		1203		1202		1201		1200		1199		1198		1197		1196		1195		1194		1193		1192		1191		1190		1189		1188		1187		1186		1185		1184		1183		1182		1181		1180		1179		1178		1177		1176		1175		1174		1173		1172		1171		1170		1169		1168		1167		1166		1165		1164		1163		1162		1161		1160		1159		1158		11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**AUTHORISED  
UNIT TRUSTS**[illegible]

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INSURANCES			
AA Friendly Society			
Managers: 100, 101 & 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000			



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## Money Market Bank Accounts



## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar drifts in routine trading

THE DOLLAR is trapped in a narrow range and no other major currency is being thrust under the spotlight at present. This is leading to dull routine trading, with the dollar meeting resistance if it moves towards DM1.70, but also finding strong support at around DM1.6850.

Speculation about lower US interest rates - against a background of a sluggish economy and moves to cut the US budget deficit - is tending to weigh against the dollar. At the same time uncertainty about the future of a united Germany, plus growing unrest and economic problems in the Soviet Union, are providing support on the basis of the dollar's safe haven status. In London the dollar drifted down to close at DM1.6870, compared with DM1.6895 on Tuesday. It also fell to SF1.4285 from SF1.4350; to FF5.6900 from FF5.7000; and to Y152.55 from Y152.60. The dollar's index declined to 87.6 from 87.8.

Sterling showed little change, moving up with other European currencies against the dollar, to close 45 points higher at \$1.6885. Fading expectations of early British entry into the Exchange Rate Mechanism of the European Monetary System have moved the pound to the sidelines. Sterling

finished unchanged at DM2.8475, while easing to SF2.4125 from SF2.4175, but rose to FF9.6000 and to Y257.50 from Y257.00. The pound's index climbed 0.1 to 86.3.

The Portuguese escudo was firm, following comments from Mr Anibal Cavaco Silva, the Portuguese Prime Minister, about probable entry of the currency into the ERM. He said: "I think the date for the escudo joining the ERM is not very far off." Mr Cavaco Silva added that the Government does not wish to impose tight restrictions on the economy or an austerity programme - Portugal's inflation rate of nearly 13 per cent and its Budget deficit are regarded as problems in moving the currency into the ERM, but he indicated that the country must participate from the start in European economic union. At the London close the D-Mark had weakened to

£887.87 from £887.96 against the escudo. Among full members of the EMS trading was quiet, with the bottom placed French franc holding steady against the Italian lira. The franc was fixed at £218.15 in Milan, slightly above its floor of £218.13, and finished at £218.15 in London. The Bank of Italy bought DM42m at the fixing as the D-Mark rose to £735.60 from £735.35. This was the sixth successive day of intervention by the Italian central bank, but dealers noted that the action was less aggressive than last time.

In Paris the Bank of France did not appear to give any support to the franc, and did not raise official French interest rates at a securities repurchase tender. This suggests the French authorities believe they can maintain a relaxed view about the franc's weakness in the EMS while the D-Mark is also depressed.

## EURO-CURRENCY INTEREST RATES

	Jun 6	Short term	7 Days notice	One Month	Three Months	Six Months
Stirling .....	144-144	144-144	15-148	154-154	154-154	154-154
Ed. Oellar .....	13-13	13-13	13-13	13-13	13-13	13-13
C. Dellar .....	13-13	13-13	13-13	13-13	13-13	13-13
D. Geller .....	8-74	8-74	84-84	84-84	84-84	84-84
Ed. Frank .....	9-74	9-74	9-74	9-74	9-74	9-74
Deusschard .....	70-77	8-77	9-74	9-74	9-74	9-74
Fr. Franc .....	13-13	13-13	11-13	11-13	11-13	11-13
Belgian Franc .....	91-91	91-91	91-91	91-91	91-91	91-91
Yen .....	7-74	7-74	7-74	7-74	7-74	7-74
D. Krow .....	104-104	104-104	104-104	104-104	104-104	104-104
Adam Sling .....	84-84	84-84	84-84	84-84	84-84	84-84







## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on Page 38

کتابخانه



**NASDAQ NATIONAL MARKET**

2017 prices June 6

[illegible]

**2pm prices  
June 6**

[illegible]

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

**FINANCIAL TIMES**



## AMERICA

## Dow falls on weaker oil stocks and profit-taking

## Wall Street

PROFIT-TAKING combined with fading hopes of lower interest rates and weakness in oil issues to send equities down towards the 2,500 level on the Dow Jones Industrial Average at midsession yesterday, writes Janet Bush in New York.

At 3 pm, the Dow was 13.11 lower at 2,511.39 on active volume of 104m shares. The index had lost 10.19 on Tuesday.

The blue chip index, which has significantly outperformed the broad market this year, was harder hit than other broader indices. For example, the Standard & Poor's 500 index was down 1.94 at 384.70 and the New York Composite Index of more than 700 stocks was down only 0.90 at 198.03, having hit a record high earlier this week.

The proportionally larger decline in the Dow was largely due to pressure on three leading oil issues, reflecting this week's sharp drop in crude oil prices after reports that Saudi

Arabia has lowered its July pricing formula. Exxon fell 5% to \$47.75, Chevron lost 3% to \$49.50, and Texaco slumped 1% to \$55.40.

The oil field services sector extended Tuesday's losses. Baker Hughes slipped 4% to \$27.75 and Halliburton fell 3% to \$45.75.

There was also profit-taking on some financial issues which had risen earlier in the week on hopes of lower interest rates. Several leading Federal Reserve officials made comments yesterday that discouraged hopes of a near-term easing in monetary policy. Primerica fell 3% to \$33.40, Bank of Boston slipped 3% to \$15.10, and Security Pacific fell 3% to \$42.75.

But other financial stocks were resilient. NCNB edged 3% higher to \$43.75 and First Interstate Bancorp rose 1% to \$45.75. Among blue chip issues, IBM added 3% to \$121.75, Phillips Morris gained 3% to \$44.75, and Coca-Cola fell 3% to \$45.75. NCH plunged 8% to \$58.75.

after the company reported net income for the fiscal quarter ended April 30, which was 3.7 per cent lower than a year earlier. Upjohn dropped 1% to \$41.75 on profit-taking after the stock gained 2% on Tuesday on speculation that it might seek a merger partner.

## Canada

WEAK OIL and gold shares pulled Toronto off its highs by midday, but both the bond and stock market were encouraged by signs of progress by Canada's leaders in the long-running dispute over a constitutional accord. The composite index climbed 12.8 to 2,608.4 with volume of 16.7m shares. Advances outnumbered declines by 240 to 211.

Among oil shares, Ranger Oil fell 3% to \$97.75. Imperial dropped 3% to \$56.75, Cabre Explorations eased 3% to \$37.75 while TransCanada Pipelines gained 3% to \$31.75. Among active traders, Nova rose 3% to \$28.75 and with volume of 1.77m shares and Royal Bank gained 3% to \$32.75.

## South African gold shares lose their lustre

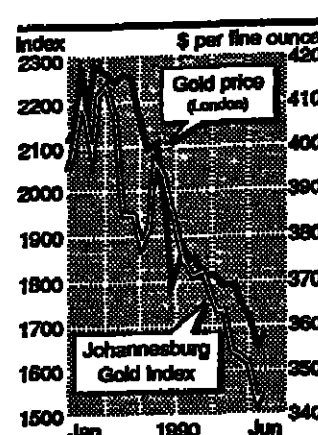
The prospect of lower earnings has not yet been discounted, writes Philip Gawth

EVEN HARDENED gold bulls in Johannesburg were looking somewhat weary this week after the JSE All Gold Index shed another 38 points, or nearly 6 per cent, on Monday. In spite of a small recovery since then, this means that the index had shed about 33 per cent since closing at 2,250 on February 2, fuelled by euphoria at President FW de Klerk's speech at the opening of Parliament when he announced far-reaching reform plans, and sinking to 1,817 on Monday.

In spite of Monday's fall there is a widespread view that the index is still overvalued, at the current rand gold price. The caveat, of course, is crucial. An upward trend in the dollar gold price, or a deterioration in the R/\$ exchange rate, would change events.

The most compelling evidence for the overvaluation of the market is the fact that the index currently stands on a 4.6 per cent dividend yield, compared with a historical average of 7.5 to 8 per cent.

Analysts agree that the market has failed to take into account that real rand earnings



ings and dividends from gold will be significantly lower than last year, owing to the cost-squeeze being experienced by the industry. It is estimated that 17 of the country's 31 leading mines are mining at a loss at the current rand gold price.

The market seems to be suffering from a hangover of the short-lived bull run which saw the index climb about 60 per cent from 1,289 in mid-October to its peak of 2,250 on January 16 (adjusted for the 10-for-one gold price from \$360 to \$423

JOHANNESBURG rose for the second successive day yesterday, led by gold shares as the bullion price stabilised at about \$360 an ounce. Overall trading, however, was quiet and cautious. The JSE Gold Index rose 37 to a preliminary close of 1,869 while the overall index added 82 to 3,200.

Annunium, which owns 25.5 per cent of De Beers, jumped \$115 to \$1,965 on the news of a 10-for-one share split, due at the end of July. De Beers rose \$2.55 to \$160.85. Vaal Reef added \$7 to \$305.

over the same period). Mr Rob Lee of Old Mutual notes: "The bullish mood about gold's prospects led to very optimistic sentiment being built into the prices. That has steadily been priced, but some of it still remains."

Historically, the gold index has tended to race away at the onset of a rise in the bullion price, not always compensating when the price drops back. According to this view, the bullion price is close to bottoming, but the stock

index could fall considerably further, some believe.

Although opinions differ as to whether the market is in a bear phase, there has been no large sell-off in spite of some nasty scares, such as the gold price dropping more than \$20 in a single day following the Saudi sell-off in late March.

The index has declined on relatively thin margins with sellers making down in order to make sales rather than selling off in large tranches. Local institutions, the driving force behind the market, are currently staying out rather than driving the market down.

The small investor has tended to stay in the market, particularly in the more speculative, higher cost, marginal mines, the performance of which is highly geared to the gold price. A small recovery in the price can mean considerable profits. West Rand Consolidated, for example, which is currently trading at \$3, was less than \$3 a year ago and yet managed to scale the heights of \$16.75 during March.

Technical indicators have little cheer to offer. The gold price is currently below both

the 40 and 200-day moving averages, which suggests a bearish outlook for both the short and the medium term.

One commentator speaks of "dismal June and apocalyptic September" quarterly reports given a flat rand gold price, inflation running at 14 per cent and an impending hike in miners' wages.

There are those, however, who anticipate a recovery in the gold price before the end of the year. They point to the record inflation demand for gold in 1989 as proof of firm physical demand underpinning the dollar price of gold.

On the supply side, South African output is expected to drop from 608 tonnes in 1989 to between 550 and 575 tonnes in 1990, possibly falling a further 100 tonnes in 1991 unless the rand depreciates considerably more against the dollar than is currently the case.

With Australian output expected to decline after 1990, a shrinkage in supply of newly mined gold appears likely. All that remains is for investor sentiment to recover.

## EUROPE

## Frankfurt eases on fresh concern about unification

RENEWED WORRIES about the cost of German reunification pushed Frankfurt lower, in a generally quiet day for European bourses, writes Our Markets Staff.

FRANKFURT fell on fresh concerns about the price of German unity after news that West German bankers had offered East German bank workers pay rises of up to 26 per cent. Faster-than-expected growth in first-quarter gross national product revived fears of higher inflation and interest rates. The DAX index fell 27.67 to 1,849.02, the day's low, and the FAZ index rose 6.77 to 787.46. Turnover rose to DM7.5bn from 6.9bn.

Schering, the pharmaceutical company, dropped further than the market after a programme on West German television on Tuesday night about the alleged thrombotic side-effects of its Femovon contraceptive pill. The stock fell DM20.20 to DM79.90, in spite of a company statement that clinical tests showed that the side-effects were not much different from those of other contraceptives on the market.

The steel group Hoesch fell DM17 to DM34 in heavy trading of 1.2m shares, giving up much of the previous day's gain. Construction group Bilfinger und Berger rose DM14 to DM89 although dealers could give no specific reason.

COPENHAGEN concentrated on Hafnia Holding, the financial company, which gained DKR20 to DKR710 amid speculation that it would try to take over Baltica Holding, the insurance group. Baltica lost DKR2 to DKR88. Hafnia said on Friday that it had a holding of at least 10 per cent in Baltica, which has denied that merger talks are taking place.

One analyst said that Hafnia could count on shares held by friendly parties to get control of 25 to 30 per cent of Baltica. "It seems to be more than a friendly investment, more like a takeover," he added, explaining that such a deal would make sense for Hafnia because it could benefit from Baltica's links with Suez of France. The bourse index rose 0.30 to 377.44.

MILAN absorbed the continuing selling pressure, which faded hopes that the market would start the new trading account next week on a firm footing. Brokers pointed out, however, that corporate groups were supporting the market in order to facilitate capital raising exercises later in the year. The Comit index fell 1.11 to 747.25 in volumes estimated at above Tuesday's 1,311bn.

Benetton added L210 to L8,600 and reached L8,190 after hours on speculation that it would soon announce an acquisition of 15 per cent of a TL235bn (990m) issue of 15 per cent of the bank's equity on the first day of sale yesterday, writes the market analyst in Ankara. The offer of shares, priced at TL4,500 each, stays open until next week.

Dealers on Istanbul's stock exchange snapped up a franchise valued at TL200bn, in a company statement that the side-effects were not much different from those of other contraceptives on the market.

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ZURICH fell in light trading, with the Credit Suisse index off 8.1 at 682.9. Chemicals eased, with Roche's certificates down SF80 to SF4,160 and its bear-

ers SF175 lower at SF7,600. The company said that it was in talks on the possible sale of its plant protection division.

Swissair saw both its bearers and registered shares fall SF10, to SF1,060 and SF960 respectively. The airline said that it had frozen recruitment and adopted other measures to try to improve net revenue, after failing to meet its targets for traffic or revenue in April. Zurich Insurance bearers lost SF70 to SF4,730 and its registered shares fell SF110 to SF3,900; the company said that 1990 profit should at least match last year's SF3,97m.

AMSTERDAM followed London and Frankfurt lower. The CSE Tendency index eased 0.4 to 120.8. Transport and trading group Van Oord rose 0.36 to 40 cents to FL43.40 on continued takeover talk.

The bourse said that it was demoting ICA Holding, a holding company of diversified interests, to the non-official market, following Friday's admission by ICA Holding's new management that its predecessors had misinformed the market about the company's asset position last year.

STOCKHOLM saw a bout of profit-taking. Ericsson free B shares fell SKR40 to SKR1,300 in active trade. The stock had reached a low of SKR1,270 earlier following a statement by finance chief Mr Carl Wilhelm Rosander that recent forecasts by brokers of profits of SKR6bn in 1990 were exaggerated, and that the company's own prediction of SKR4.7bn was valid. The Affarsvarlden General index fell 9.3 to 1,278.2 in turnover of SKR399m.

BRUSSELS enjoyed active trading on the last day of the two-week forward market account, but shares ended mixed. Societe Generale de Belgique dropped FRF25 to FRF2,400 with 120,000 shares traded, including two blocks of 50,000 shares. Turnover in Societe Generale, at FRF400m, accounted for about one third of official trade.

MADRID eased as investors took profits after the recent rises. The general index dropped 1.60 to 286.46.

## ASIA PACIFIC

## Nikkei overcomes fears of arbitrage selling

## Tokyo

THE TOKYO market overcame fears of massive arbitrage selling yesterday before today's expiry of the June futures contract and with the help of the Japanese leading bankers, managed to make a modest gain, writes Michiko Nakamoto in Tokyo.

Share prices moved sluggishly in dull trading. The Nikkei average moved erratically but within a narrow range, rising to a high of 32,682.32 and falling to a low of 32,558.99 before closing up 21.88 at 32,580.90. Declines led advances by 488 to 438 and a further 180 issues were unchanged.

Turnover was low at 600m shares, which was similar to levels seen on Tuesday. The Toxix index of all listed shares inched down 1.86 to 2,423.97 and, in London trading, the Nikkei 50 index rose 0.36 to 1,812.60.

Concern in Tokyo that the expiry of the June futures contract today would trigger waves of arbitrage selling on the cash market kept investors wary. The fear that the market would be hit by massive selling reached something of a peak in the morning, said Mr Masami Okuma at UBS Phillips and Drew. There was actually very little arbitrage selling to confirm these fears. Nevertheless, investors generally stayed away from issues on the market that could be affected by such selling and turned their attention to small capitalisation and incentive-backed issues.

Trading on the second section and the over-the-counter market was very active, with trading having to be reduced to one hour yesterday afternoon. The Japan Over-the-Counter Securities Committee said 16 hours would be cut to one and a half hours each in the morning and afternoon for a short period to deal with the increased volume.

The top 10 volumes list in the first section was headed by large capital issues, such as Mitsubishi Heavy Industries, which was first with a volume of 55.1m. Both Mitsubishi Heavy and Mitsui Engineering and Shipbuilding, which followed with 16.5m shares, rose Y30 to Y1,100 and Y1,030 respectively. NKK, the steel

company, was third with 12.1m shares and increased Y3 to Y701.

Other issues actively pursued were mostly special situations. Toyota, the car maker, attracted attention on reports that member firms of the Toyota group were increasing shareholdings in each other and on reports that the motor company had developed a clean engine. Toyota rose a strong Y70 to Y2,610.

In Osaka, large capital issues saw gains but the overall market was sluggish with the OSE average slipping 36.29 to 35,597.57. Turnover was 63.7m shares.

## Roundup

POLITICAL worries unnerved the Philippines and Taiwan, which both fell sharply, while Hong Kong sprinted at the close. Seoul and Kuala Lumpur were closed for holidays.

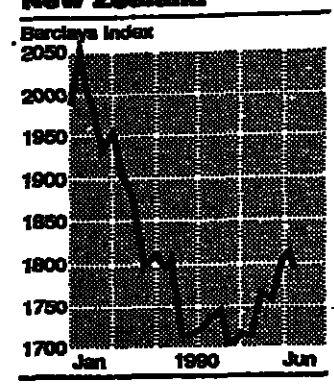
MANILA fell 4.3 per cent as

the unsettled political and economic situation prompted further institutional selling. The composite index lost 38.19 to 740.31, its fourth successive decline and well below its support level of 760.

Early gains, following news that the Philippine National Bank would make a 40 per cent dividend, were wiped out. PNB fell from 422.50 pesos to close steady at 417.50 pesos.

TAIWAN fell on rumours that the new finance minister would increase the daily limit on share price movements from 7 per cent to 10 per cent in an attempt to curb speculation. The weighted index dropped 26.41, or 3.6 per cent, to 7,075.50. Volume rose to 1,690m shares or NT\$11.44bn in early trading, closed 13.43 higher to 3,174.49, a new post-June 4, 1989, high. Turnover swelled to HK\$2.19bn from HK\$1.78bn. Hong Kong Telecom, which is expected to report strong 1989 profits

## New Zealand



overseas buying in the afternoon. The Hang Seng index, which lost more than 20 points in early trading, closed 13.43 higher to 3,174.49, a new post-June 4, 1989, high. Turnover swelled to HK\$2.19bn from HK\$1.78bn. Hong Kong Telecom, which is expected to report strong 1989 profits

today, rose 20 cents to HK\$3.20. NEW ZEALAND succumbed to profit-taking after its recent gains. The Barclays index dropped 24.57, or 1.4 per cent, to 1,780.15 as turnover remained active at 13.2m shares worth NZ\$1.8m.

Air New Zealand, the international airline which is due to report annual profits today, lost 4 cents to NZ\$1.88.

AUSTRALIA ended a two-week rally as a stronger domestic dollar and other commodity prices weighed on natural resources stocks. The All Ordinaries index closed 1.9 lower at 1,626.9 and turnover eased to 106m shares or A\$207m from 194m or A\$200m. SINGAPORE drifted higher in thin trading. Volume fell to 46.2m shares or S\$129.4m from 50.4m or S\$127m. The Straits Times index was 0.22 better at 1,550.93. BANGKOK attracted profit-taking for a second day, with the SET index losing 7.77 to 1,011.08.

Inauguration of the Deutsche Terminbörse (DTB - German Options and Financial Futures Exchange) opens up new dimensions for DM-oriented investors. By creating an automated trading and clearing system, the DTB taps rich opportunities in futures and options trading far beyond those offered by the traditional forms.

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## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY JUNE 5 1990										MONDAY JUNE 4 1990										DOLLAR INDEX									
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	1989 High	1989 Low	Year ago (approx)						
Australia (80)	136.82	+0.2	122.21	133.90	122.01	120.31	+0.2	5.79	136.57	122.02	133.67	122.01	120.05	126.31	125.65	130.57														
Austria (19)	243.66	+1.6	214.69	235.24	214.33	214.31	+1.8	1.29	238.99	212.31	211.44	211.25	211.25	211.25	211.25	119.62														
Belgium (61)	152.41	+1.0	134.18	147.00	133.95	130.80	+0.7	4.41	150.90	133.53	145.65	132.85	129.88	160.22	132.11	128.24														
Canada (119)	139.00	+0.0	122.37	134.07	122.18	118.32	-0.1	3.45	138.96	122.96	134.03	122.53	118.38	153.61	130.37	139.77														
Denmark (33)	256.21	+0.3	225.56	247.15	225.18	224.58	+0.0	1.28	255.52	226.10	246.48	224.97	224.59	280.52	238.99	180.65														
Finland (26)	136.71	-0.8	120.35	131.68	120.19	113.89	-0.5	2.41	137.75	121.88	132.88	121.29	114.40	152.29	129.89	144.12														
France (125)	161.52	-0.9	142.20	155.79	141.95	144.42	-0.9	2.85	162.91	144.15	157.13	143.42	145.72	188.55	141.88	118.08														
West Germany (93)	131.13	+1.5	115.45	126.51	115.25	115.25	+1.3	1.94	129.18	114.31	124.02	113.73	113.73	137.71	122.05	84.42														
Hong Kong (48)	130.59	+0.3	114.97	125.96	114.78	130.48	+0.2	4.80	130.24	118.24	125.69	114.67	130.16	130.80	112.54	88.78														
Ireland (17)	168.02	0.8	168.33	161.37	161.37	167.74	+0.0	0.63	167.10	164.34	164.34	164.34	164.34	164.34	164.34	138.61														
Italy (66)	106.74	+0.0	93.98	102.96	93.91	99.17	+0.0	2.40	106.71	94.42	102.93	93.95	96.10	130.10	91.95	78.04														
Japan (454)	153.77	-0.1	135.38	148.32	135.18	148.32	-0.1	0.57	153.99	138.28	148.54	138.60	148.54	197.26	124.40	77.13														
Malaysia (38)	222.85	-0.2	206.03	224.63	204.67	242.98	-0.2	2.22	223.27	206.41	226.00	205.57	243.42	234.15	174.24															
Mexico (13)	549.32	-0.1	483.61	529.68	482.79	1706.59	-0.2	0.30	549.86	486.56	530.40	484.13	1710.38	549.86	504.23	174.20														
Netherlands (43)	140.82	+0.0	122.98	135.84	123.77	122.31	-0.2	4.61	140.86	124.66	135.89	124.04	122.59	146.88	130.43	118.17														
New Zealand (17)	68.64	+1.3	57.78	63.32	57.69				68.64	57.78	63.32	57.69		68.64	57.78	63.32														
Norway (13)	34.56	+0.7	21.78	23.96	21.78	21.05	+0.4	4.35	241.55	17.36	32.54	61.01	96.67	76.36	59.57	64.03														
Singapore (25)	205.32	+0.1	180.78	198.06	180.45	175.04	+0.3	1.93	205.69	181.92	198.31	181.01	175.55	207.28	179.70	183.09														
South Africa (60)	190.81	+0.1	167.99	184.05	167.70	181.36	+0.5	3.72	190.98	168.73	183.93	167.98	180.61	215.38	170.30	126.44														
Spain (42)	162.13	+0.5	142.13	155.58	142.13	155.58	+0.5	1.15	160.88	142.13	155.58	142.13	155.58	182.84	142.84	143.85														
Sweden (25)	217.57	+2.8	191.54	209.87	191.22	195.67	+2.6	2.05	211.65	187.28	201.18	186.35	191.51	217.87	173.89	158.80														
Switzerland (66)	104.30	+0.8	91.30	100.62	91.88	92.82	+0.6	2.23	103.47	91.56	96.82	91.11	92.26	104.31	88.75	74.35														
United Kingdom (306)	161.75	+0.5	142.40	158.01	141.25	142.40	+0.8	0.93	160.95	142.42	153.24	141.69	142.42	164.31	139.57	127.37														
USA (587)	148.23	-0.2	130.50	143.00	129.89	148.23	-0.2	3.27	148.55	131.45	143.30	130.60	148.55	148.00	132.18															
Europe (384)	147.76	+0.5	130.69	143.00	129.87	129.54	+0.2	3.50	147.00	130.68	141.80	129.43	129.26	147.76	135.57	114.62														
Europe (117) - ECU	126.16	+0.4	104.16	114.94	103.86	104.16	+0.4	2.86	126.16	104.16	114.94	103.86	104.16	126.16	104.16	104.16														
Europe - Pacific (169)	150.87	+0.1	132.83	145.52	132.59	140.07	+0.0	1.82	150.57	133.33	145.33	132.95	140.58	172.78	130.36	140.05														
North America (656)	147.98	-0.2	129.82	142.37	129.73	146.25	-0.2	8.28	147.87	130.04	142.65	130.21	148.55	147.87	131.02	125.54														
Asia (127)	124.52	+0.7	107.20	120.22	107.20	120.22	+0.7	2.82	124.52	107.20	120.22	107.20	120.22	124.52	107.20	120.22														
Pacific Ex. Japan (205)	124.52	+0.2	118.28	129.62	118.69	121.17	+0.2	5.05	124.08	118.69	129.34	118.05	120.93	132.22	122.31	111.22														
World Ex. US (2035)	151.09	+0.1	133.02	145.78	132.80	139.95	+0.5	1.99	150.90	133.53	145.57	132.85	139.93	173.77	131.30	140.69														
World Ex. UK (1867)	147.67	+0.0	130.01	142.46	129.80	142.61	-0.1	2.18	147.74	130.03	142.52	129.89	142.71	182.00	130.60	141.59														
World Ex. Japan (1918)	148.63	+0.1	130.19	142.66	129.89	139.79	+0.0	3.44	147.73	130.19	142.52	130.10	139.81	147.68	132.82	123.13														
The World Index (2377)	144.63	+0.0	131.10	143.66	129.80	143.66	-0.1	3.43	148.90	131.75	143.83	131.10	144.64	169.06	139.26	144.14														